

Town of Ludlow

2010

Annual Town Report



ON THE COVER

LUDLOW SENIOR CENTER

In 1980, the elderly population of Ludlow was rapidly growing and the need for a Senior Center became the highest priority. With the closing of the high school on Chestnut Street, the Council on Aging requested to use a portion of the school as a Senior Center. The School Committee and Board of Selectmen unanimously granted approval.

On August 22, 1980, the Council on Aging office relocated to the Chestnut St. School. A great number of volunteers helped with the moving, cleaning and painting.

Ribbon cutting ceremonies were held on September 24, 1980 with School Committee Chairman Joseph Gallo and Selectman John Randall presiding.

Shortly after the opening of the Center, a group known as "The Friends of the Ludlow Senior Center" was formed to promote activities and benefits for the Senior Center. The dedication ceremonies of the Chestnut Street Senior Center complex took place on June 26, 1983. The Ludlow Board of Selectmen, Council on Aging and Friends of the Senior Center cordially invited individuals to attend the dedication ceremonies of the Chestnut Street Senior Center Complex. Monday, May 12, 1986, a Senior Center Week Open House was held which formally opened their nutrition program.

Since their opening, three individuals have served as it's director beginning with Julie Chmura, followed by Tom McMullin and presently Jocelyn Ahern.

Currently, the Ludlow Senior Center offers a wide variety of programs and activities such as their daily lunch program, transportation, activities, fitness, wellness programs, outreach services and volunteers. They house a state of the art computer lab, billiard room, lounge, fitness room, wood shop, gift shop, dining room and green house.

Meet the Director:

Jocelyn Ahern, Director of the Council on Aging, began working with the elderly at the age of seventeen. She graduated from Boston University, enrolled in a Bio. pre-med course and decided it wasn't her forte. She continued working in a nursing home through college and knew that her career centered around geriatrics. She studied psychology, received a Geriatric Certificate and attained her Masters in Rehabilitation Counseling and Services, specializing in geriatrics.

Ms. Ahern began her career working for the Greater Springfield Senior Services and then was appointed to her current position by the Board of Selectmen on April 16, 2003. Her major goal was to increase population participation within the Center. Together with Ester Brown they changed the nutrition program, creating new menus, introducing a healthier variety of food products and slowly the average lunch group grew from fifty-two diners to between ninety-five to one hundred meals served on a daily basis.

Through her dedication and stamina, Ms. Ahern continues to make the Ludlow Senior Center one to be envied by surrounding communities.

Council on Aging Members:

Frederick Lafayette, Chairman; Lucille Carneiro, Albert LeMay, Francis Bissaillon, Diane Goncalves, Phillip Tierney, Nancy Pauze, Richard Belisle, Eileen Frink, Helen Grabowski and Walter Sheaff

Staff:

Executive Director, Jocelyn Ahern, Program Director, Carla Roberts; Outreach Director, Debbie Johnson; Activities Director, Elaine Nison; Drivers, Matt Pszeniczny and Jose Afonso; Cook, Esther Brown; Book Keeper, Betty Harackiewicz; Maintenance, Sue Moffett; Front Desk, Naomi White and a numerous number of faithful volunteers provide a haven for relaxation, entertaining and social gatherings to our senior community.

IN MEMORIAM



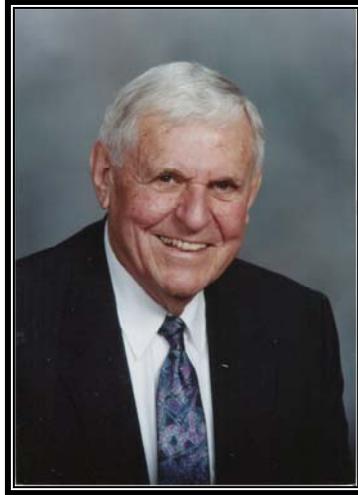
***U.S. Marine Sgt. Joshua D. Desforges
5/20/1986- 5/12/2010***

Marine Sgt. Joshua D. Desforges, the twenty-three year old son of David and Arlene Desforges and brother of Jenelle, tragically lost his life while supporting combat operations in the Helmand province of Afghanistan on May 12, 2010. He was a squad leader assigned to 1st Battalion, 6th Marine Regiment, 2nd Marine Division, II Marine Expeditionary Force, Camp Lejeune, N.C. He deployed to Afghanistan in support of Operation Enduring Freedom.

Sgt. Desforges was born and raised in Ludlow and graduated from Ludlow High School. His calling in life was to become a Marine and he found his niche when he was introduced to Sgt. Maj. Edward Mitrook, commander of the Westover Young Marines Program which he joined at the age of thirteen. Josh became a Marine, and served his country with dignity and pride.

The community rallied together to pay tribute to one of their own, a bright, intelligent young man with a heartwarming smile who paid the ultimate price, sacrificing his life to give us freedom. We extend our sympathy to the Desforges family and know that fond memories of Josh and the outpouring of love from our community will sustain them in years to come. God Bless you Sgt. Desforges, "Semper Fi"

IN MEMORIAM



Alfred A. LaRiviere
5/6/1917 – 7/17/2010

Alfred A. LaRiviere, a very kind, generous and dedicated individual passed away on July 17th at the age of ninety-three. He was born in Chicopee, attended the Springfield School system and obtained his BBA in Accounting from Western New England College. His impressive forty-three year career with Massachusetts Credit Unions earned him the title of CEO upon his retirement at the age of seventy-eight years old.

Mr. LaRiviere served his country proudly in the US Army from 1941 to 1947 during WW11. He spent six months in Japan with the occupational forces after the war ended and was honorably discharged with the rank of Captain. Worshipping at St. Elizabeth's Parish, Al served as chairman of the Parish Council, the Finance Council and was a long time member of the League of the Sacred Heart.

He was best known for his community involvement. Al was a Ludlow Town Meeting member for fifty-one years. He served two terms on the School Committee and was chairman for the Ludlow High School and East Street School Building Addition Committee. He was active with the Springfield Rotary Club and Chamber of Commerce, received the prestigious Pynchon Award in recognition of his community service and because of his involvement with Western New England College from 1968 until his death, the LaRiviere Living and Learning Center was named in his honor.

Mr. LaRiviere is survived by his loving wife of sixty-four years, Marian; five daughters, Karen (Roger), Michele (Bryant), Denise (Stephen), Patrice (David), Monique (William), two sons, Alfred, Jr. (Pauline), and Francis (Brenda), nineteen precious grandchildren and three adoring great grandchildren, a brother Arthur along with several relatives.

Mr. LaRiviere's legacy will live on forever in the hearts and minds of those of us who had the pleasure of knowing and working with him

IN MEMORIAM



Oriase J. Lavoie
3/30/1929- 8/28/2010

Oriase J. Lavoie passed away at the age of 81 on August 28, 2010, after a four year battle with cancer. He retired from the Ludlow Police Department in 1989 after thirty years of dedicated service.

Officer Lavoie was involved with the Radar Program which was State funded. He committed to the assignment and for ten years drove a white Dodge police car which was provided to the police department by the State. He took his job very seriously, often stopping those “lead foot” drivers giving them a warning that the speed limit must be upheld.

He leaves his devoted wife of 59 years, Josephine along with his loving children Denise (James), Claudette (Michel), Joseph (Edna), and Daniel, his seven cherished grandchildren and many extended family members. May he rest in peace.

IN MEMORIAM



Wanda Karczmarczyk
12/18/1920 -7/7/2010

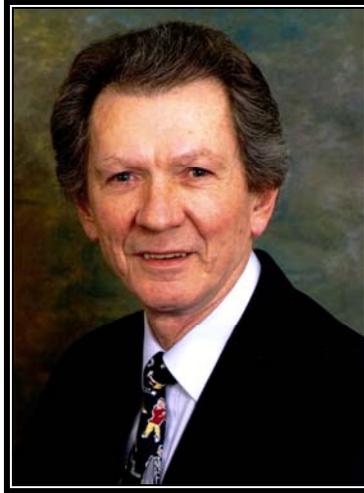
Wanda Karczmarczyk, best known for her endless allegiance to the Ludlow Senior Center, passed away on July 7, 2010, at the age of 89. A lifelong resident of Ludlow, Mrs. Karczmarczyk was a member of the Council on Aging for many years, Ludlow Senior Citizens Club and Advisory Board and member of the Friends of the Senior Center.

As a volunteer of the Ludlow Senior Citizens Club and through her fundraising efforts, she managed to help upgrade the Center to become one of the most impressive and active Senior Center's in the area. Wanda was a Tour Planner and Escort for Senior Citizens Tours for twenty-two years and the 1995 Mary Dion Award Recipient. A faithful communicant of Christ the King Church, Wanda was also an active member of the St. Ann's Sodality and Ladies Guild.

Wanda is survived by her devoted daughter Barbara and her husband Ted, loving grandchildren Joseph, Jeffery and Marc and their spouses and great grandchildren MacKenzie and Olivia.

Wanda was a kindhearted giving and fun loving individual who touched the hearts of many people. She was a friend to many and will be sadly missed but never forgotten.

IN MEMORIAM



Dr. James E. Tierney
7/13/1933 - 1/8/2010

Dr. James E. Tierney, retired Superintendent of the Ludlow Public Schools from 1977 to 1994, passed away on January 8, 2010. He was 77 years old. Born in Pawtucket, Rhode Island, Dr. Tierney graduated from Providence College, received a master's in education/history from Tufts University and earned a doctorate in Educational Administration and Supervision from Boston University.

He served as an information and education specialist in the 10th Mountain Division of the U.S. Army from 1956 to 1958 serving in Wurzburg, Germany. Following his military service, Dr. Tierney was a district scout executive for two years in Rhode Island and Massachusetts, after which his entire career was in public education.

To say that he was involved with his wonderful family is an understatement. He was a handyman, lover of music, spent hours as a bookkeeper, prop maker, lighting and music coordinator to launch the first Dance Workshop studio in his basement. He had many projects, loved photography, traveling and spent countless of hours with his family.

Along with his first wife Carole, who passed away in 1988, they raised six children. The family has grown to include spouses, thirteen grandchildren, his second wife Rachel, his four siblings and several nieces and nephews. Mr. Tierney was an all around family man and educator, whose honest, generous and kind demeanor will live on in memories for his family and friends to cherish for years to come. Peace be with him.

TABLE OF CONTENTS

Our Town	1	Human Services	
Elected Town Officials	4	Board of Health	57
Appointed Town Officials	5	Commission on Disabilities	60
Precinct Members	9	Council on Aging	61
Members at Large	10	First Meeting House Committee	63
		Hubbard Memorial Library	63
Administration		Information Technology Department	65
Board of Selectmen	11	Computer Advisory	65
Town Moderator	12	Ludlow Community TV	66
		Ludlow Housing Authority	67
Town Clerk		Public Health Nurses	58
Election and Registration	41	Recreation Commission	69
Town Election, 3/22/10	42	Veterans Services	73
Spring Annual Town Meeting	42	Westover Golf Commission	73
5/10/10			
Special Town Meeting within	43	Our Heritage	
Annual, 5/10/10		Agricultural Commission	74
Cont. Annual Town Meeting, 5/10/10	43	Historical Commission	75
State Primary, 9/14/10	45		
Fall Special Town Meeting, 10/04/	45	Public Safety	
		Ambulance Abatement Committee	76
Finance		Animal Control	76
Town Accountant	21	Dept. of Inspectional Services	80
Board of Assessors	12	Fire Department	77
Town Collector	14	Police Department	83
Town Treasurer	40	Safety Committee	84
Finance Committee	13	Sealer of Weights and Measures	77
		Public Works	
Education		Board of Public Works	85
School Committee	47		
Superintendent of Schools	47	Planning and Development	
Director of Curriculum and	51	Conservation Commission	89
Student Support Services	51	Planning Board	90
Dept. of Technology	52	Board of Appeals	88
Ludlow High School	53		
Paul R. Baird Middle School	55		
Elementary School	55		
Integrated Preschool Program	56		

OUR TOWN

The Town of Ludlow is a suburban community located in the northwest corner of metropolitan Springfield. Boston is 84 miles east of Ludlow and Worcester is 47 miles eastward. The 20,714 Town residents believe that Ludlow has established itself as a target for industrial and retail growth while maintaining its pleasant community atmosphere.

Housing is available for the elderly, the handicapped and low income families. Ludlow provides two congregate living units accommodating a total of seven individuals, and has the largest Senior Center in Western Massachusetts.

Ludlow Public Schools are comprised of five schools serving approximately 3,000 students in grades K-12. In addition, the district operates an Early Childhood Center through a separate facility. St. John the Baptist School is the private parochial school in town.

The Recreation Commission is in charge of the Whitney Day Camp summer program, an after school Daycare Program and facilitates the operation of the Thompson Memorial State Pool which is located at Whitney Park.

The Community Center provides the Latch Key program for children as well as a summer youth camp and other recreational activities. Club memberships are available for families to partake in their exercise program, pool and game room facilities.

The town also maintains six parks, two excellent golf courses and is only minutes away from cultural and entertainment facilities in the greater Springfield area with access to both the Massachusetts Turnpike and Route 91.

GEOGRAPHY

Total Area:	28.33 sq. miles
Land Area:	27.15 sq. miles
Population:	20,714
Density:	693 per sq. mile
County:	Hampden

FY'2011 TAXES as of January 1, 2010

Residential:	\$1,527,096,827
Commercial:	135,103,103
Industrial:	51,115,620
Personal Prop.	78,892,500

TAX RATE:

For the period from July 1, 2010 – June 30, 2011
Per \$1,000 of value
\$15.70 – Residential and Commercial

TAX BILLS:

Tax bills are mailed twice a year and payable quarterly. Payments are due on August 1st, November 1st, February 1st, and May 1st. If unpaid by due date, interest will be added according to law from the date due to the date payment is made. Motor Vehicle Excise is due the date of issuance.

FY'2011 CHERRY SHEET ESTIMATED STATE AID: (June 30, 2010 through July 1, 2011)

Education Aid:	\$13,460,751
General:	2,869,414
Total Receipts:	16,330,165

TOWN HALL:

Built in 1974
Incorporated as a Town, 1774

FORM OF GOVERNMENT:

Board of Selectmen
Town Administrator
Representative Town Meeting
Annual Town Meeting held the second Monday in May.
Special Town Meeting held the first Monday in October.

VOTING:

Town Elections are held on the fourth Monday in March.

The qualifications for registration as voters – Individuals must be eighteen years of age and a United States Citizen. Registration at the Town Clerk’s Office, Monday through Friday, 8:30 a.m. – 4:30 p.m. Special evening registration of Registrars held preceding elections. Absentee voting is also available.

REGISTERED VOTERS, as of December 31, 2010:

Democrats	5,681
Republicans	1,559
Grn./Lib./3rd/Reform	75
Un-enrolled Voters	5,827
Total Registered	13,142

PASSPORTS:

The Town Clerk’s Office is an agent for passport services. Anyone wishing to apply for a passport may obtain an application in the Town Clerk’s Office.

DOG LICENSES:

All dogs must be licensed annually by April 1st. A dog should be licensed when six months old and vaccinated for rabies. Proof of rabies vaccination is required.

Fees: Spay/Neutered Dogs	\$10.00
Un-altered Dogs	15.00

TOWN OF LUDLOW WEBSITE:

www.ludlow.ma.us

TRANSPORTATION AND ACCESS

Ludlow is located in the Pioneer Valley, known as the crossroads of New England because of its strategic position along the Connecticut River and its excellent transportation facilities.

The Massachusetts Turnpike connects the region to Boston and to Albany, New York. Interstate 91 provides direct access to Hartford Connecticut, and to Brattleboro and points north in Vermont.

The principal highway is Interstate 90, the Massachusetts Turnpike. Passenger service is available on Amtrak in neighboring Springfield.

Ludlow is a member of the Pioneer Valley Transit Authority (PVTA), which provides fixed route service to Springfield. The PVTA also offers para transit services to the elderly and disabled through the Council on Aging.

Westover Metropolitan Airport, a General Aviation facility located in neighboring Chicopee, has two asphalt and concrete runways 7,050’ and 11,600’ long.

LUDLOW COMMUNITY TV

Ludlow Community TV was created to promote, encourage and facilitate Ludlow Community involvement in the production of locally originated television, and to meet and manage the contractual and regulatory commitments to public educational and governmental access of the cable provider for the Town of Ludlow.

For several years LCTV has been providing Ludlow residents with an ever growing list of programs and volunteer producers. They provide weekly live coverage of the Board of Selectmen’s meetings in addition to broadcasting meetings of the School Committee, Board of Public Works, Planning Board, Conservation Commission, and various other meetings and events.

LCTV utilizes its state of the art, high definition studio facility to train and educate volunteers and producers in the Ludlow community. Located in Ludlow High School, the studio gives students the opportunity for hands-on experience with equipment and techniques that are found in the professional TV field. Hours of operation are Monday-Friday, 8:30 a.m. – 4:30 p.m.

PUBLIC SCHOOL DISTRICT

Public Schools

Chapin Elementary School
East Street School
Ludlow Early Childhood Center
Ludlow Senior High School
Paul R. Baird Middle School
Veterans Park Elementary School

Private School

St. John the Baptist School

HOUSE OF WORSHIP

Our Lady of Fatima Catholic Church, 450 Winsor Street
Christ the King Catholic Church, 31-41 Warsaw Avenue
St. Elizabeth Catholic Church, 181-217 Hubbard Street
St. Peter & Paul Ukrainian Church, 45 Newbury Street
St. Paul's United Methodist Church, 115 Hubbard Street
First Church of Christ, 859 Center Street
Union Church of Christ, 53 Center Street
Greater Love in Devine Purity & Holiness Ministries, 220 East Street
Assembly Hall, Congregation of Jehovah's Witnesses, 157 Fuller Street
Church of Jesus Christ of Latter-day Saints, 584 West Street

VETERANS' SERVICES

The mission of the Ludlow Veterans' Services office is to advocate on behalf of all Ludlow veterans and provide them with quality support services, and to direct an emergency financial assistance program for those veterans and their dependents in need.

The primary function of the Veterans' Services office is to provide aid and assistance to veterans and their dependents that qualify in order to ensure their life sustaining needs. Chapter 115 of the M.G.L.governs these benefits. Office hours are Monday-Friday, 8:30 a.m. – 4:30 p.m. The office is located on the first floor of the Town Hall. Director Donald Couture is available to answer any questions that pertain to veterans services.

ELECTED TOWN OFFICIALS

	Term Expires		Term Expires
Assessors, Board of		Public Works, Board of	
Edward P. Mazur, Chair.	2011	Barry Linton, Chair.	2012
Beverly A. Barry .	2013	Tomas Haluch	2011
Donald J. Lake	2012	William Ayers	2011
		Richard Bellucci	2013
		David Goncalves	2013
Collector of Taxes		Recreation Commission	
Fred Pereira	2011	Sean McBride, Chair	2013
		Donald R. Cameron	2012
Health, Board of		Gino Torretti	2011
Dr. Bruce R. Dziura, Chair	2013	School Committee	
Carol Szczebak	2011	James (Chip) Harrington, Chair.	2011
Neil Paquette	2012	Jacob Oliveira	2012
		Susan Gove	2011
Housing Authority		Michael Kelliher	2013
Paul Chrzan, Chair.	2013	Charles Mullin	2013
Carol Ann Romaniak	2014	Selectmen, Board of	
Betty K. Socha	2011	William E. Rooney, Chair.	2011
Helen Garrow	2015	John P. DaCruz	2012
Carolyn Muzzi, State Apt.		Antonio E. Dos Santos	2012
Sidney Chevalier, Ex. Director		Aaron L. Saunders	2013
		Jason J. Barroso	2013
Library Trustees		Town Clerk	
Christine A. Davis, Chair	2012	Laurie Gibbons	2011
Diane H. Goncalves	2011	Town Treasurer	
Elaine M. Karalekas	2013	Candida Batista	2012
Moderator			
James V. Thompson	2011		
Planning Board			
Joseph Queiroga, Chair.	2012		
Christopher Coelho	2014		
Raymond Phoenix, II	2011		
Kathleen Houle	2013		
Carlos Chaves	2015		

APPOINTED TOWN OFFICIALS

Affirmative Action/Equal Opportunity Officer

Ellie Villano

Agricultural Commission

Karen Pilon, Chairperson
Don Roberts
John B. Chenier
William Ellison
Eric Gregoire, Alternate
Michael C. Hogan
Ann Whitworth
Betty Kibbe
Mark Casimiro

American with Disabilities Act Coordinator

Donald Couture

Agent of Record

James Bernardo

Airport Master Plan Consulting Committee

Joseph Queiroga

Assistant Assessor/Appraiser

Juanita Testori

Associate Assessor

Jose Alves

Ambulance Abatement Committee

Fred Pereira, Chair
Chief Mark Babineau
Anthony Jarvis
Lori Barbeau

Animal Control Officer

Gilles Turcotte
Anne Turotte, Volunteer

Board of Appeals

Anthony Jarvis, Chair
Kathleen Bernardo
Patricia Campagnari
Paul A. Zielinski
Albert LeMay, Jr.
Frank Silva, Alternate

Board of Registrars

Laurie Gibbons
Maria McSwain
Howard Vincent
Timothy Collins

Building Commissioner/Zoning Enforcement Officer

Justin Larivee
Brien Laporte, retired

Local Building Inspector

Brien Laporte, Local Building Inspector on call
Donald Demers, Local Building Inspector on call

Cable Commission

Laurence Langevin, Chair
Aaron Lavoie
Connie O'Brien
Timothy Collins
William Koss
Don Dube
William M. Neylon
Richard Coache

Cable Operations Manager

Michael Hill

Call Firefighters

Earl Dunbar, Jr.

Capital Improvement Planning Committee

William E. Rooney, Chairperson
Luis Vitorino
Joseph Queiroga
Darlene Cincone
William Nicoll
James Young, Ex-Officio
Ellie Villano, Ex-Officio

Celebrate Ludlow Committee

Maureen Rooney, Chair
Joan Haney
Elizabeth Rustic
William J. Shea
Denise Zarakas
Lisa Martin
Christine Ward
Sylvester Rogowski
Linda Koss
William Koss
Lynn Pollard
Toni Marcus
Denise Evans
Tina Ziencina
Kathy Ouimette

Cemetery Committee

Antonio Dos Santos
William Ayers
James Goodreau
Douglas Stefancik
Carlos Chaves
Ellie Villano
Beverly Barry
Kelly McKenney, Advisory Member
Edward Mazur, Advisory Member

Cemetery Comm. Cont.

Joe Chaves, Town Resident
Joanne Martin, Town Resident

Chief Procurement Officer

Ellie Villano

Commission on Disabilities

Andrew Bristol, Chair
Beverly Barry
Lizbeth Boulanger
Joanne Odat-Staeb
Jack Ollson

Communications Officer

Ellie Villano

Computer Advisory Committee

Joe Alves, Bd. of Assessors, Chair
Ellie Villano, Town Administrator
James Young, Town Accountant
Candida Batista, Treasurer
James Harrington, School Comm.
James Goodreau, Rep. DPW
Fred Pereira, Collector
Gary Blanchard, IT Manager

Conservation Commission

Jason Martowski, Chair
Angela Tierney
Ann Marie Visconti
Andre Queiroga
Nelson Tereso

Constables

Laurie Gibbons
Det. David Kornacki

Constable for Tax Collector

Reid Jeffrey
Christine Jeffrey

Contract Compliance Officer

Ellie Villano

Council on Aging

Fred Lafayette, Chair
Albert LeMay
Wanda Karczmarczyk, deceased
Diane Goncalves
Francis Bissaillon
Richard Belisle
Nancy Pauze
Phillip Tierney
Lucille Carneiro
Walter Sheaff
Helen Grabowski

Custodian of Insurance Records

Candida Batista

Custodian of Tax Possession

Candida Batista

Economic Development Coordinator

William Rooney

Electrical Inspector

Antonio Portelada

Interim Asst. Inspector of Wires – On Call

Stephen Trembley

Director of Emergency Management

Chief Mark Babineau

Equal Opportunity Employment Officer

Ellie Villano

Fair Housing Committee

Raymond Phoenix
Chester Giza
Ellie Villano, Ex-Officio

Finance Committee

William Nicoll, Chair
Betty Landry
Suzanne Boyea
Albert LeMay, Jr
Albert Fabbre
Heidi Fogg
Joan Cavallo
Maureen “Kim” Downing
Jim Young, Ex-Officio

First Meeting House Committee

Jeremy Kavka, Chair
Thomas Haluch
Agnes Kibbe
Elsie Hiersche
Donald Kibbe
Marilyn Paul-Lewis
Bert Ramage
Karen Cuthbert

Graves Registration Officer

William Shea
Alfred Graveline

Harassment Officer

Michael Szlosek

Haviland Beach Study Committee

Darlene Kennedy
Chester Giza
Michael Olenick, resigned
Jeanne Olenick, resigned

Hazardous Material Coordinator

Capt. Joseph Crowley

Historian

Marilyn Paul-Lewis

Historical Commission

Agnes E. Kibbe, Chair

Craig Spice

Elsie Hiersche

Karen Pilon

Historic District Study Committee

Sandra Stanek

Information Officer

Ellie Villano

Information Technology Manager

Gary Blanchard

Industrial Finance Authority

John D. DeBarge

Insurance Advisory Committee

Francine Rusiecki

Melissa Rickson

Dale Gagne

Officer Jerome Mayou

Brian Bylicki

Edward Difiore

Darlene Cincone

Nick Axiotis

Pvt. Ryan M. Pease

Debra Potter

Denise Kukla

Pvt. Jeffrey Lavoie, Alternate

Ellie Villano, Ex-Officio

License Agent for the Board of Selectmen

Det. David Kornacki

Ludlow Cultural Council

William Nowak, Chairman

Terri Colelli

Olindo Dragone

Carmina Fernandes

Patricia A. Gregoire

James Martin

James Warren

Master Plan Committee

John Chenier

Aaron Saunders

Richard Bellucci

Carmina Fernandes

Jason Barroso

Sydney Chevalier

Steve Talbot

Kathleen Houle

James Harrington

Edgar Alejandro

Bryan Nicholas

Master Plan Comm. Cont.

Dianne Ollari

Paul Villano

Thomas Rouleau

Matrons (Police)

Mary Morcavage

Shelby Anderson

Linda Kelleher-Zina

Tammy Turcotte

Penny Lebel

Elisabete Goncalves

Mobile Home Rent Control Board

Bert Ramage, Chair, resigned

Mary Evangelista

Michael Bingle

Michael Szlosek

Municipal Hearing Officer

Michael A. Szlosek

MMWEC Board of Directors

Luis Vitorino

MWRA Working Group**Open Space Planning**

Ellie Villano, Ex-Officio

Parking Hearing Officer

William E. Rooney

Permitting Authority Trench Reg.

Justin Larivee

Personnel Board

William Dzierwinski, Chairman

John Auclair

David Bedore

Amy Trembley

Joanne Ollson

Suzanne Velozo, Alternate

Physicians

Dr. Fernando Jayma

Dr. Shaukat Matin

Dr. Gino Mercadante

Pioneer Valley Planning Commission

Christopher Coelho

Carlos Chaves, Alternate

Pioneer Valley Transit Authority

William Rooney

John DaCruz, Alternate

Plumbing/Gas Inspector

Joseph Kozicki

Asst. Plumbing/Gas Inspector

Kevin Douville

Pond Management Committee

Jeanne Olenick, resigned
Michael Olenick, resigned
Chester Giza

Police, Auxiliary

David Fernandes
Bradley Hann
Jacob Stokowski

Police, Special

Lt. Fernando Pina
Lt. David Salvador
Sgt. Wendell Prior
Sgt. Raymond Robbins
Sgt. Penny Lebel
Sgt. Raymond Parylak
Christopher Silveira
Armando Saraiva
Thomas Kurpaska
Nicholas Verteramo
Patrick Gaughan
Jose Branco
James Banas
Michel Lebel
Jose Carvalho
Eric Blair
Jonathan Kuc
James Nowakowski
Norman Picard
Linda Zina
Steven Prior
Fernando Ribeiro

Safety Committee

Sgt. Frank Nowak, Chair
Chief Mark Babineau, Alternate
Sgt. Louis Tulik, Alternate
Capt. Joseph Crowley
Phillip McBride
Penny Lebel
Barry Linton
Justin Larivee
Christopher Coelho

School Crossing Guards

Janice Chrzan
Irene Setterstrom
Patricia J. Houle
Debra Ann Forcum
Stanley Witowski
James Houle
Tina Wright

Sealer Weights & Measures

Douglas J. Wilk

Sworn Weigher

Joanne Martins

Town Accountant

James Young

Town Administrator

Ellie Villano

Town Auctioneer

John Kobjack

Town Counsel

Doherty, Wallace, Pillsbury, Murphy PC

**Town Engineer/Director of
Public Works**

Paul Dzubek

Town Negotiator

Collins & Weinberg

Town Planner

Douglas Stefancik

Veteran's Services Officer

Donald Couture

Veterans' Memorial Committee

James Peacey, Chair.
Walter Craven
Donald Couture
Cazimess Boduch
William Shea
Timothy Donnelly
Roland Savoie
Roger Savoie
Louis Casagrande

Westover Advisory Commission

Barbara Hurst
Jack Moriarty, Ex-Officio
Gary Coelho, Site Inspector

Westover Municipal Golf Commission

Sean McBride, Chair
Janet Soja
Joseph O'Brien
David Young
Carl Tyburski
Donald Cameron
Gino Torretti

**Westover Municipal Development Corp.
(WMDC)**

Raymond Evans

PRECINCT MEMBERS - 2010

**** until March 2011 election**

PRECINCT ONE

2013 – Carl V. Gregoire, 141 Cady St.
2013 – Betty E. Landry, 40 West Belmont St.
2013 – Albert H. LeMay Jr., 170 Cady St.
2013 – Christine D. Peacey, 7 Wenonah Dr.
2013 – Derek G. Debarge, 37 Barre Dr.
2012 – Walter Craven, 292 West St.
2012 – Debora M. Johnson, 142 Cady St.
2012 – Daniel J. Jordan, 192 Erin Ln.
2012 – Albert J. Fabbre, 10 Fontaine St. **
2012 – Stephen F. Mello, 129 Pond St.
2011 – Timothy S. Donnelly, 39 Arnold St.
2011 – David A. Gamache, 211 Wedgewood Dr.
2011 – William J. Jolivet, Jr., 37 Gamache Dr.
2011 – William A. Koss, 203 West St.
2011 – Walter J. Peacey Jr., 7 Wenonah Dr.

PRECINCT THREE

2013 – Edward R. Godin, 1071 Center St.
2013 – Walter J. Kiel, Jr., 68 James St.
2013 – Carlton W. Leonard III, 84 Westerly Cir.
2013 – Shane Mortimer, 184 Church St.
2013 – Mark A. Witowski, 53 Colonial Dr.
2012 – Stephen M. Breslin, 580 Fuller St.
2012 – John B. Chenier, 501 Munsing St.
2012 – Jose F. Nogueira, 1094 East St.
2012 – Richard Paixao, 76 Windwood Dr.
2012 – Daniel J. Valadas, 118 Fox Run Dr.
2011 – James H. Bernard, 330 Ventura St.
2011 – Ann E. Chenier, 590 Lyon St.
2011 – Brian T. Connery, 29 Tower Rd.
2011 – John M. Diotalevi, 181 Cislak Dr.
2011 – James L. Chenier, 628 Fuller St. **

PRECINCT FIVE

2013 – Barbara J. Picard, 156 Nash Hill Rd.
2013 – Ryan Pease, 128 Skyridge St.
2013 – Michael Lavelle, 139 Bridlepath Cir.
2013 – James Meehan, 38 Main Blvd.
2013 – no candidate
2012 – Kenneth J. Batista, 12 Valley View Dr.
2012 – Joanne R. Martin, 82 Michael St., moved 11/15/10*
2012 – Dianne M. Ollari, 83 Michael St.
2012 – Walter F. Targonski, 33 Holy Cross Cir.
2012 – Kathleen A. Ouimette, 58 Homestretch Dr.
2011 – Clayton S. Dimock, 112 Overlook Dr.
2011 – Brian M. Mannix, 66 Tilley St.
2011 – Lisa M. Pina, 68 Overlook Dr.
2011 – Peter Pappas, 460 West St. Apt. 210
2011 – No candidate ties on ballot

PRECINCT TWO

2013 – Lorraine Czapienski, 127 Cedar St.
2013 – Donald Labrecque, 191 Pine St.
2013 – Antonio Portelada, 168 Lockland St.
2013 – Anna Maria Ribas-Dias, 889 East St.
2013 – Adam Lesniowski, 174 Sewall St. U 7
2012 – Thomas Czapienski, 127 Cedar St.
2012 – Jean S. Martins, 92 Lockland St.
2012 – Michael Mertzic, 16 Noel St.
2012 – Frank Silva, 311 Howard St.
2012 – Shannon M. Goodreau, 138 Howard St.
2011 – Anna S. Amaral, 307 Howard St.
2011 – Samantha G. Dias, 889 East St.
2011 – Denise Gibson, 277 Howard St.
2011 – Chester J. Giza, 134 Yale St.
2011 – John A. Portelada, 168 Lockland St.

PRECINCT FOUR

2013 – James L. Goodreau, 90 Posner Cir.
2013 – Isabel Martins, 32 Fairway Dr.
2013 – Robert A. Silva, 30 Stevens St.
2013 – Joseph A. Santos, 3 Brimfield St. **
2013 – No candidate ties on ballot
2012 – Fernando Barroso, 32 Fairway Dr.
2012 – Rosa Fraga, 39 Essex St.
2012 – James K. Goodreau, 201 Stevens St.
2012 – Julieta Hoeckh, 423 Winsor St.
2012 – Mary C. Evangelista – 64 Franklin St.
2011 – Gregory Bonzek, 120 Green St.
2011 – Ross J. Dominique, Sr., 848 East St.
2011 – Thomas F. Fidalgo, 122 McLean Pky.
2011 – Nicole A. Santos, 3 Brimfield, St.
2011 – James Warren, 12 Harlan St.

PRECINCT SIX

2013 – William M. Neylon Jr., 794 Chapin St.
2013 – Leonard C. Robbins, 549 Chapin St.
2013 – William Gaumond, 18 Wood Dr. **
2013 – James Cavallo, 179 Higher Brook Dr.
2013 – Alexander Simao, 39 Harris Ln.
2012 – Chris Chartrand, 156 Pinewood Rd.
2012 – Tim Collins, 97 Chapin Greene Dr.
2012 – Brenda S. Lelievre, 301 Blisswood Dr.
2012 – Edward J. Perreault, 19 Beachside Dr.
2012 – Teresa Chaves, 101 Paulding Rd.
2011 – William J. Ellison, 555 Miller St.
2011 – Peter C. Karalekas, Jr., 35 Old Coach Cir.
2011 – Timothy Mullins, 150 Clover Rd.
2011 – Michele Thompson, 170 Pinewood Rd.
2011 – Maryjean Gaumond, 18 Wood Dr.

MEMBERS AT LARGE

William E. Rooney	86 Pinewood Rd., Board of Selectmen
Antonio E. Dos Santos	3 McLean Pky., Board of Selectmen
John P. DaCruz	292 Woodland Cir., Board of Selectmen
Aaron L. Saunders	88 Fuller St. #18, Board of Selectmen
Jason J. Barroso	59 Minechoag Hts., Board of Selectmen
Attorney James V. Thompson	110 McLean Pky., Town Moderator
Candida Batista	134 Reynolds St., Town Treasurer
Fred Pereira	201 Stivens Ter., Town Collector
Laurie Gibbons	32 Applewood Dr., Town Clerk
Edward P. Mazur	101 Woodland Cir., Chairman, Board of Assessors
William Dzierwinski	34 Longview Cir., Chairman, Personnel Board
Christine Davis	193 Chapin St., Chairwoman, Hubbard Memorial Lib.
Barry J. Linton	199 Elizabeth Dr., Chairman, Board of Public Works
Anthony Jarvis	3 Andrew St., Chairman, Board of Appeals
Joseph L. Queiroga	57 Americo St., Chairman, Planning Board
Paul Chrzan	15 Dale St., Chairman, Housing Authority
Frederick R. Lafayette	141 Posner Cir., Chairman, Council on Aging
William Nicoll	61 Watson Ln., Chairman, Finance Committee
Sean McBride	78 Homestretch Dr., Chairman, Westover Golf Comm.
Dr. Bruce Dziura	42 Longfellow Dr., Chairman, Board of Health
Jason Martowski	121 Fuller St., Chairman, Conservation Comm.
Sean McBride	78 Homestretch Dr. Chairman, Recreation Commission
James P. Harrington	122 Overlook Dr., Chairman, School Committee
Attorney David J. Martel	Town Counsel Doherty, Wallace, Pillsbury, Murphy PC One Monarch Place, Suite 1900 Springfield, MA 01144-1900

BOARD OF SELECTMEN

2010 once again provided a fiscal challenge to the Town of Ludlow as our local aid from the state was reduced from the previous year's amount. This required cooperation from all town boards, departments, unions and employees to prepare a municipal budget for fiscal year 2011 which was austere while still maintaining a high level of services to all residents of Ludlow.

In March, the Board appointed Justin Larivee to serve as the Building Commissioner. Ludlow voters re-elected Aaron Saunders to a 2nd term and elected newcomer Jason Barroso to positions on the Board of Selectmen

In May, U.S. Marine Sgt. Joshua D. Desforges was killed while supporting combat operations in Afghanistan. Thousands of Ludlow residents paid their respects to our fallen hero and his family by lining the streets of the funeral procession.

The state legislature passed anti-bullying legislation in May and an anti-bullying committee was formed consisting of town officials, school officials, civic leaders, and volunteers.

The large baseball field at Whitney Street Park was named the Louis "Lou" Casagrande Baseball Field during a ceremony held at the Park which featured Mr. Casagrande, his family, and hundreds of youth baseball and soft-ball players.

June 25th marked the re-opening of the John F. Thompson Memorial Pool following completion of a \$2 million renovation. Also in June, Ludlow Reservoir extended its hours of public access thanks to the diligent efforts of the Friends of the Reservoir.

The town acquired property at Park Place in an effort to expand downtown municipal parking and parking for the Hubbard Memorial Library. HAP was awarded a \$4.1 million grant to renovate the Stevens Memorial Building into 28 units of senior housing.

In October, the town was awarded a \$3.7 million Mass Works grant to be used for infrastructure improvements along State Street and First Avenue as part of the Ludlow Mills Redevelopment project. The efforts of Representative Thomas Petrolati and Senator Gale Candaras are greatly appreciated.

In December, the Board approved a fundraiser sponsored by the Ludlow Rotary Club and Ludlow resident Keith Ouellette. A horse-drawn sleigh carrying Santa Claus and his elves travelled throughout the town and collected Toys to benefit the Marine Corp's Toys for Tots program. All toys were donated to the program in memory of Sergeant Joshua Desforges. Carolers from Ludlow High School sang, and a Christmas tree was lit, on the steps of Town Hall.

This past year I have been honored to serve as Chairman of the Board of Selectmen. I would like to thank our Town Administrator Ellie Villano and the staff at the Selectmen's Office – Beverly Tokarz, Denise Tomlinson, and Lori LeDuc. They have made my job much easier and they are truly an asset to the town.

Respectfully submitted,
William E. Rooney, Chairman
Ludlow Board of Selectmen

MODERATOR

In 2010, I completed my eighteenth year as Moderator.

The Town held Town Meeting in August and October. Business was conducted efficiently in large part due to the efficient work of the Finance Committee and the various department heads.

There were no large expenditures made as the state aid and property tax growth was limited.

I, again express my appreciation to the Finance Committee for its thankless efforts and for the cooperation of the professionals in the Selectmen's office, all who make the role of Moderator less difficult.

Respectfully submitted,
James V. Thompson
Moderator

FINANCE

BOARD OF ASSESSORS

Beverly Barry was re-elected to a three year term on the Board. Edward P. Mazur and Donald J. Lake completed the three member Board and Mr. Mazur was appointed chairman.

The year 2010 was a certification year for the Town of Ludlow. The Department of Revenue spent a great deal of time reviewing our 2009 sales and the methodology that Board of Assessors used to establish valuations for all class of property in Town. Upon completion of the review the total valuation for the real estate in the Town went from \$1,801,425,170 to \$1,792,208,050 for all classes of property with a net reduction in valuation of \$9, 217,120.

Once the Fiscal 2011 certification was completed the Fiscal 2011 tax rate of \$15.70 per thousand was set and approved by the Department of Revenue. Owners of a single family home with an average valuation of \$215,400 will see an approximate \$143.61 increase in property taxes.

The Board of Assessors would like to thank Town Accountant James Young for all the time he puts into putting together the necessary figures in order for our department to set the tax rate, the Board of Public Works and their staff for the time and effort they put into setting the sewer usage rate to enable the tax rate to be approved, and Tax Collector Fred Pereira and his staff for the timely mailing of the tax bills.

The Board would also like to thank Assistant Assessor, Juanita Testori, Associate Assessor, Joe Alves, and Cynthia Poirier for the work they performed for the department and making it possible for the Board to meet all department deadlines and to welcome back Lori Leduc to their department and thank her for her contribution to the department.

Respectfully submitted,
Edward P. Mazur
Chairman

TAX RATE FIGURES

Fiscal Year	Tax Rate	Personal Property Valuation	Real Estate Valuation	Total Valuation	Gross Amount Appropriated	Net Amount to be Raised by Taxation
2010	\$14.82	\$68,523,540	\$1,732,901,630	\$1,801,425,170	\$54,468,681.02	\$26,697,121.02
2011	\$15.70	\$78,892,500	\$1,713,315,550	\$1,792,208,050	\$56,182,229.38	\$28,137,666.38

ABATEMENTS

Fiscal Year	Real Estate		Personal Property		Senior Work-off	
2009	51	\$19,117.85	4	\$1,288.91	59	\$29,500
2010	43	\$51,309.58	8	\$11,270.83	59	\$29,500

EXEMPTIONS

Fiscal Year	Cl.22 Vets Exemptions	Cl.37A Blind Exemptions	Cl.41C (over 70) Exemptions	Total Amount Exempted
2009	156	28	41	\$117,400
2010	159	27	37	\$118,454.12

MOTOR VEHICLE EXCISE

Commitment Year	Levy Year	Number of Bills	Tax Amounts	Number of Abatements	Amounts
2009	2006	3	\$55.94	1	\$47.50
	2007	1	\$123.75	14	\$1,435.72
	2008	1,094	\$61,991.07	73	\$4,394.34
	2009	22,682	\$2,008,224.96	657	\$41,535.61
	2007	1	\$123.75	14	\$1,435.72
	2008	1,094	\$61,991.07	73	\$4,394.34
2010	2009	22,682	\$2,008,224.96	657	\$41,535.61
	2009	480	\$17,031.55	12	\$776.23
	2010	22,700	\$1,984,003.05	602	\$42,084.07
2008				5	\$348.33
2007				7	\$967.81

Supplemental Tax Billing Billed

Fiscal Year	# of Bills	Amount Billed	# of Abatements	Amount Abated
2009	18	\$46,963.35	7	\$2,296.81
2008	13	\$83,836.44	1	\$1,609.73

Miscellaneous

Deeds		Building Permits	
2009	417	2009	Approx 716
2010	458	2010	Approx 807

FINANCE COMMITTEE

The basic role of the Finance Committee is to act as the official fiscal advisor to the Town. The primary duties of a Finance Committee are to advise and make recommendations to Town Meeting on budgets and other areas of finance. In addition, it has authority to make transfers from the Town's reserve fund to departmental budgets for extraordinary or unforeseen occurrences.

The Finance Committee is commonly involved in the budget review in preparation for the Annual Town Meeting. Once department budgets are established, the committee reviews them and will make recommendations on these requests to Town Meeting. Prior to the Town Meeting, the Finance Committee often in an effort to improve the budget preparation hearings and to keep the lines of communications flowing between the Finance Committee and Town Department Heads, voted to assign members from the committee to act as a liaison and participate in the budget preparation process within the different Town departments.

As a process improvement initiative, the Finance Committee also reviewed the process in which transfer requests are implemented and approved. For all future transfer requests, the following will be requested of all department heads in an effort to avoid turning back the requests due to the Finance Committee not having sufficient information that is needed to allow a decision to be voted on. 1. A request for transfer from the Finance Committee Reserve Fund must be filled out and submitted in accordance with the Finance Committee bylaws. Section 4.0 2. A basis of estimate, official quotes, along with any additional justification or documentation that supports the requested dollar amount being submitted in the request for transfer. 3. A breakdown of all current budgets and current status with actuals spent to date. The committee requests that department heads perform an analysis within their total budget and project/estimate if the requested costs can be covered within other accounts on May 1st when budgets are allowed to be shifted from one account to another.

The Ludlow Finance Committee meets on the third Wednesday of each month in the Finance Committee room of the Ludlow Town Hall. Meetings are scheduled from September through June with a recess during July and August. Emergency meetings can be called during the recess to handle necessary town financial business. All meetings are posted with the Town Clerk with as much advance notice as possible.

Respectfully submitted,
William A. Nicoll, Chairman
Ludlow Finance Committee

TOWN COLLECTOR

REAL ESTATE & PERSONAL PROPERTY

Real estate and personal property bills for the Town of Ludlow continue to be due on the quarterly basis: August 1st, November 1st, February 1st and May 1st. The 2010F tax rate was set by the Board of Assessors in December of 2009. The Board of Selectmen voted to adopt a single tax rate of \$14.82 per thousand for both residential and commercial properties. The amount of \$25,689,669.81 was committed to us for collection. Over 8500 real estate bills were printed, processed and mailed by December 31st, 2009. By the end of the fiscal year, we had collected or abated approx. \$25,300,116.30 or 98% of the amount committed. Additionally we received \$367,052.38 in payments for 2009F real estate, \$54,637.92 for 2008f and \$7.98 for 2007F leaving a balance of \$73,144.20, \$79.92, and \$0.00 respectively.

We received commitments for 2008f supplemental taxes in the amount of \$37,249.49. By the end of the fiscal year, we had collected or abated \$37,075.63 or 99% leaving a balance of \$173.86. Additionally we received commitments

for 2009f supplemental taxes in the amount of \$46,586.95. By June 30th, 2010 we had collected 100% of that amount leaving a zero balance for that account

Approximately 800 personal property bills totaling \$1,015,518.92 was committed to us for collection. By the end of the fiscal year, we collected or abated \$1,000,441.74 or 98% of the amount committed to us leaving a balance of \$15,077.18. Additionally, we collected \$7,458.11 for prior years dating back to 2006F.

To accommodate our residents, real estate and personal property taxes for the Town of Ludlow may now be paid online. We realize the importance of keeping with the times and offering this new online payment option. This new payment method serves to accommodate those Ludlow residents who want the convenience of paying their taxes online, anytime day or night. We are fortunate to have found a banking partner, who has years of financial experience and who adheres to strict security methods to protect our residents' personal information. UniBank uses state-of-the industry encryption methods which safely handle these transactions so that town employees never gain access to bank account information. The process for residents to pay online is simple: with your bill and checkbook in hand,

1) Go to: www.ludlow.ma.us

2) Click on: **Taxes & Sewer**

3) Complete each screen to process payment

Online payments will not be accepted after their due date. If using a credit card (master card or discover) a fee will be assessed by the credit card service provider.

MOTOR VEHICLE EXCISE

Over 23,000 vehicle excise bills totaling \$2,077,117.72 million dollars were printed processed and mailed from the Collector's Office throughout the year. Payments of auto excise are due 30 days from the date the tax notice is mailed. 90% of the committed bills are paid by their due date. Automobile owners are advised not to ignore their bills for a \$5.00 tax bill can jump to \$70.00, loss of license and registration within two months if late notices go unanswered. According to Chapter 60A of the Massachusetts General Laws, "failure to receive a notice shall not affect the validity of the excise". Thus, a person who does not receive a bill is still liable for the tax plus interest and charges accrued. Therefore, it is important to keep the Registry and Post Office informed of your current name and address so that your tax bills can be delivered promptly. The Registry will be notified of any excise bill that remains outstanding. The Registrar then marks the individual's registration preventing the renewal of his (hers) motor vehicle registration and the owner's driver's license until such time as the Registrar is notified that full and final payment has been made to the Town of Ludlow. During fiscal year 2010 over 500 licenses and registrations were marked for non-payment of their excise tax. This continues to be a successful collection tool as monies were collected for delinquent accounts dating back to 1987.

As with real estate and personal property bills, to accommodate our residents, timely motor vehicle excise payments are now being accepted online. **Late payments will not be accepted online.**

SEWER USAGE FEES

The Board of Public Works, in March of 2010 set the rate of \$2.50 per 100 cubic feet of water used. Approximately 4,500 sewer usage bills totaling \$1,431,272.93 were printed, processed and mailed from the Collector's Office on March 5th of 2010. By the end of the June 30, 2010, we had collected or abated \$1,298,478.09 or 90% of the amount committed to us for collection leaving a balance of \$132,794.84. Any amounts outstanding for previous years were certified to the Board of Assessors in November of 2009 and added to the owner's 2010F real estate bills. All sewer usage accounts for 2008F and prior years have now been collected in full as reflected by the -0- balance for those accounts. Sewer bills are due 60 days from the mailing date. Sewer payments received after their due date are assessed a \$10.00 Demand plus a 10% penalty in accordance with Town By-Laws.

DEPARTMENTAL ACCOUNTS

Each year the Collector is responsible for the collection of over 1.5 million dollars in “In Lieu of Taxes” and the following departmental accounts:

AMBULANCE
CEMETERY
TRAILER PARKS
BOARD OF HEALTH - NURSING
BOARD OF SELECTMEN
ROLL BACK TAXES
HIGHWAY DEPARTMENT

During the past fiscal year \$3,227,709.35 was committed to us for collection by the above departments. By June 30th, 2010 we collected or abated \$2,915,493.78 or 90% of the amount committed. Of the above accounts, ambulance bills continue to be the most sensitive and most difficult to collect. The ambulance records have been computerized by the Collector’s Office under a “General Billing Program”. The computerization of these records has allowed us to abandon the time consuming practice of manual posting and record keeping. As a result, this has improved efficiency and productivity in the Collector’s Office.

MUNICIPAL LIEN CERTIFICATES

Upon written request from attorneys, banks, mortgage companies and real estate agencies, the Collector shall furnish a certificate of all outstanding taxes and other assessments and charges which constitute a lien on a parcel of land. The Collector consults with the Board of Assessors, DPW and other departments to secure required information. In accordance with Mass General laws, a \$25.00 fee is charged for each certificate prepared. Once again many hours were spent researching and preparing these certificates. During fiscal year 2010, we received over 600 written requests bringing in approximately \$16,000 of additional revenue. We ask attorneys and other agencies requesting such information to cooperate and mail their application to us as early as possible so that we can complete and return them in a timely manner.

Office hours continue to be 8:30 to 4:30, Monday through Friday. Additionally, to accommodate those Ludlow residents who want the convenience of paying their taxes online, day or night, we are offering a new online payment option. **Late payments will not be accepted online.** Once again, I am grateful to Mrs. Alice Bolow, Janice Ouimette, Victorina Robbins and Carmen Desrochers for their assistance. Additionally, I’d like to express my gratitude to all department heads, town employees and residents for their support and cooperation. For more up to date information, please visit the Town of Ludlow website at www.ludlow.ma.us.

Respectfully submitted
Fred Pereira, Town Collector

Town Collector's Report - July 1, 2009 to June 30th, 2010

ACCOUNT	COMMITTED	OUTSTANDING	REFUNDS	PAYMENTS	ABATEMENTS	TAX TITLES	BALANCE
2002 motor v excise				230.00*			0.00
2003 motor v excise				299.27*			0.00
2004 motor v excise				455.21*			0.00
2005 motor v excise				1,606.58*			0.00
2006 motor v excise	55.94	12,794.45	323.75	1,302.72			11871.42
2007 motor v excise	123.75	18,880.05	1,966.03	5,223.78	1,961.76		13,784.29
2008 motor v excise	4,371.06	40,365.90	1,259.79	27,006.78	836.90		18,153.07
2009 motor v excise	278,102.84	97,825.28	16,217.69	334,602.51	17,690.62		39,852.68
2010 motor v excise	1,794,464.13		11,177.64	1,568,771.10	26,362.58		210,508.09
2004 boat excise		20.00					20.00
2005 boat excise		230.00					230.00
2006 boat excise		140.00					140.00
2007 boat excise	80.00	110.00	53.00	86.33	46.67		110.00
2008 boat excise		153.00	53.00		53.00		153.00
2009 boat excise		1,934.79	71.75	1,801.37	150.17		55.00
2010 boat excise	4,144.00		83.18	3,919.82	166.36		141.00
2009 ambulance liens		852.03		756.84			95.19
2010 ambulance liens	4,199.20			3,425.18			774.02
2010 cemetery lien	450.00			450.00			0.00
2010 health lien	30.00			30.00			0.00

MUNIS FINANCIAL MANAGEMENT SOLUTIONS

WELCOME TO THE NEIGHBORHOOD



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TOWN OF LUDLOW
FY'2010 BUDGET REPORT

JUNE 30, 2010

REVENUE -

PG 1
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FOR 2010 13

	ORIGINAL APPROP	TRANSFRS/ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01 GENERAL FUND							
122 SELECTMEN	0	-4,000	-4,000	-6,050.90	.00	2,050.90	151.3%
141 BOARD OF ASSESSORS DEPT.	0	0	0	-1,092.00	.00	1,092.00	100.0%
145 TOWN TREASURER'S DEPT.	0	-2,931.017	-2,931,017	-3,094,783.58	.00	163,766.58	105.6%
146 TOWN COLLECTOR'S DEPT.	0	-31,633,602	-31,633,602	-31,443,263.88	.00	-190,338.12	99.4%
161 TOWN CLERK'S DEPT.	0	-38,000	-38,000	-65,708.29	.00	27,708.29	172.9%
171 CONSERVATION COMMISSION	0	0	0	-19.60	.00	19.60	100.0%
175 PLANNING BOARD	0	-43,000	-43,000	-30,097.80	.00	-12,902.20	70.0%
176 BOARD OF APPEALS	0	0	0	-825.00	.00	825.00	100.0%
210 POLICE DEPARTMENT	0	-95,115	-95,115	-97,066.63	.00	1,951.63	102.1%
220 FIRE DEPARTMENT	0	-10,000	-10,000	-17,770.46	.00	7,770.46	177.7%
241 BUILDING INSPECTOR'S DEPT.	0	-157,000	-157,000	-168,665.19	.00	11,665.19	107.4%
244 SEALER OF WEIGHTS & MEASURES	0	-3,500	-3,500	-3,654.00	.00	154.00	104.4%
300 SCHOOL DEPARTMENT	0	-14,187,329	-14,187,329	-14,211,139.22	.00	23,810.22	100.2%
410 DEPARTMENT OF PUBLIC WORKS	0	-45,000	-45,000	-69,161.51	.00	24,161.51	153.7%
510 HEALTH DEPARTMENT	0	-32,500	-32,500	-62,226.36	.00	29,726.36	191.5%
541 COUNCIL ON AGING	0	-30,000	-30,000	-43,684.75	.00	13,684.75	145.6%
610 HUBBARD MEMORIAL LIBRARY	0	-7,000	-7,000	-6,516.39	.00	-483.61	93.1%
630 RECREATION COMMISSION	0	-45,000	-45,000	-82,758.00	.00	37,758.00	183.9%
660 WESTOVER MUNICIPAL GOLF COURSE	0	0	0	-398,000.00	.00	398,000.00	100.0%
TOTAL GENERAL FUND	0	-49,262,063	-49,262,063	-49,802,483.56	.00	540,420.56	101.1%
GRAND TOTAL	0	-49,262,063	-49,262,063	-49,802,483.56	.00	540,420.56	101.1%

** END OF REPORT - Generated by Jim Young **

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TECHNOLOGIES

MUNIS FINANCIAL MANAGEMENT SOLUTIONS

WELCOME TO THE NEIGHBORHOOD

03/28/2011 10:30
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TOWN OF LUDLOW
FY'2010 BUDGET REPORT

JUNE 30, 2010

- EXPENSES -

PG 1
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FOR 2010 13

	ORIGINAL APPROP	TRANFRS/ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
01 GENERAL FUND							
114 MODERATOR	453	0	453	453.00	.00	.00	100.0%
122 SELECTMEN	232,524	-16,720	215,804	210,905.64	1,000.00	3,898.36	98.2%
131 FINANCE COMMITTEE	177,592	-110,332	67,260	2,535.00	.00	64,725.00	3.8%
135 TOWN ACCOUNTANT'S DEPT.	138,612	1,225	139,837	139,455.65	.00	381.35	99.7%
141 BOARD OF ASSESSORS DEPT.	176,391	17,000	193,391	183,527.50	.00	9,863.37	94.9%
145 TOWN TREASURER'S DEPT.	188,651	46,684	235,335	223,979.66	900.00	10,455.34	95.6%
146 TOWN COLLECTOR'S DEPT.	206,903	10,300	217,203	207,512.81	.00	9,690.19	95.5%
151 TOWN COUNSEL'S DEPT.	103,000	11,224	114,224	110,084.27	101.50	4,038.23	96.5%
152 PERSONNEL BOARD	1,650	0	1,650	1,650.00	.00	.00	100.0%
155 DATA PROCESSING SERVICES	205,451	6,331	211,782	205,419.80	6,000.00	362.20	99.8%
161 TOWN CLERK'S DEPT.	106,092	0	106,092	105,410.39	.00	682.01	99.4%
162 ELECTIONS & REGISTRATIONS DEPT	50,394	7,500	57,894	54,803.57	.00	3,090.53	94.7%
171 CONSERVATION COMMISSION	22,786	2,000	24,786	24,786.00	.00	225.03	99.1%
175 PLANNING BOARD	103,586	0	103,586	103,417.67	.00	168.32	99.8%
176 BOARD OF APPEALS	3,065	99	3,164	2,670.35	99.00	394.65	87.5%
192 PUBLIC BUILDINGS/PROPERTIES	656,514	28,803	685,317	626,155.77	26,047.04	33,114.19	95.2%
193 PROPERTY & LIABILITY INSURANCE	240,000	-23,495	216,505	215,556.24	.00	948.76	99.6%
210 POLICE DEPARTMENT	2,845,153	-4,433	2,840,720	2,808,111.91	8,170.60	24,437.49	99.1%
220 FIRE DEPARTMENT	1,902,660	68,867	1,971,527	1,936,416.72	.00	35,110.28	98.2%
231 AMBULANCE - EMT DIVISION	545,613	57,149	602,762	585,666.48	1,970.00	15,125.52	97.5%
241 BUILDING INSPECTOR'S DEPT.	173,950	2,000	175,950	175,719.03	.00	230.97	99.9%
244 SEALER OF WEIGHTS & MEASURES	3,573	20	3,593	3,588.96	.00	4.04	99.9%
291 EMERGENCY MANAGEMENT	500	0	500	.00	.00	500.00	0%
292 ANIMAL CONTROL DEPT.	23,900	0	23,900	19,795.66	.00	4,104.34	82.8%
299 SAFETY COMMITTEE	2,037	0	2,037	1,881.99	.00	155.01	92.8%
300 SCHOOL DEPARTMENT	15,398,580	10,642	15,409,222	14,661,624.00	10,642.16	736,956.00	95.2%
310 HIGH SCHOOL	4,345,757	573	4,347,330	4,374,792.36	573.15	-28,035.36	100.6%
311 ATHLETICS	332,637	150	332,787	190,800.69	150.00	141,836.31	57.4%
320 BAIRD MIDDLE SCHOOL	0	0	0	10,782.00	.00	-10,782.00	100.0%
330 CHAPIN ST. ELEMENTARY SCHOOL	64,093	0	64,093	64,788.12	.00	-695.12	101.1%
340 EAST ST. ELEMENTARY SCHOOL	0	0	0	72.00	.00	-72.00	100.0%
360 TECHNOLOGY	322,042	736	322,778	418,610.38	736.00	-96,568.38	129.8%
370 SPECIAL EDUCATION	5,311,570	4,096	5,315,666	5,698,249.20	4,096.46	-387,679.20	107.3%
390 TRANSCRIPTIONAL BI-LINGUAL	102,209	0	102,209	170,133.51	.00	-67,924.51	166.5%
410 DEPARTMENT OF PUBLIC WORKS	2,869,537	30,953	2,900,490	2,822,627.15	66,104.20	11,758.51	99.6%
423 DPW - SNOW & ICE REMOVAL DIV.	164,250	0	164,250	319,181.05	562.50	-155,493.55	194.7%
424 STREET & TRAFFIC LIGHTING	265,625	38,025	303,650	275,655.92	5,000.00	22,994.08	92.4%
510 HEALTH DEPARTMENT	235,056	-9,312	225,744	219,977.17	.00	5,766.83	97.4%
541 COUNCIL ON AGING	284,509	0	284,509	278,252.54	.00	6,256.46	97.8%
543 VETERAN'S SERVICES DEPT.	221,539	0	221,539	201,809.38	.00	19,729.62	91.1%



MUNIS FINANCIAL MANAGEMENT SOLUTIONS

WELCOME TO THE NEIGHBORHOOD

03/28/2011 10:30
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TOWN OF LUDLOW
FY'2010 BUDGET REPORT

JUNE 30, 2010

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FOR 2010 13

	ORIGINAL APPROP	TRANFRS/ ADJUSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
610 HUBBARD MEMORIAL LIBRARY	369,032	0	369,032	355,363.75	.00	13,668.25	96.3%
630 RECREATION COMMISSION	228,525	496	229,021	217,665.00	.00	11,356.00	95.0%
691 HISTORICAL COMMISSION	1,420	0	1,420	282.30	.00	1,137.70	19.9%
701 GENERAL DEBT AND INTEREST	3,146,745	0	3,146,745	3,121,734.00	.00	25,011.00	99.2%
801 GOVERNMENT ASSESSMENTS	0	368,498	368,498	295,934.10	.00	72,563.90	80.3%
910 FRINGE BENEFITS FOR EMPLOYEES	9,327,982	-7,780	9,320,202	9,081,826.24	8,228.00	230,147.76	97.5%
TOTAL GENERAL FUND	51,103,158	541,300	51,644,458	50,730,439.91	140,380.61	773,637.48	98.5%
GRAND TOTAL	51,103,158	541,300	51,644,458	50,730,439.91	140,380.61	773,637.48	98.5%

** END OF REPORT - Generated by Jim Young **



MUNIS FINANCIAL MANAGEMENT SOLUTIONS

WELCOME TO THE NEIGHBORHOOD

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TOWN OF LUDLOW
FY'2010 BUDGET REPORT

JUNE 30, 2010

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FOR 2010 13

	ORIGINAL APPROP	TRANSFRS/ADJUSTMTS	REVISED BUDGET	YTD ACTUAL	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
66 GOLF COURSE ENTERPRISE FUND							
660 WESTOVER MUNICIPAL GOLF COURSE							
666600 WESTOVER MUNICIPAL GOLF COURSE							
666600 426001 OVER/UNDER GOLF COURSE	0	0	0	-1,679.63	.00	1,679.63	100.0%
666600 426005 GOLF ROUNDS RECEIPTS	-537,625	12,000	-525,625	-509,225.50	.00	-16,399.50	96.9%
666600 426007 DRIVING RANGE RECEIPT	-3,000	0	-3,000	-4,620.00	.00	1,620.00	154.0%
666600 426010 GOLF CART RENTAL RECE	-225,000	-5,000	-230,000	-251,028.13	.00	21,028.13	109.1%
666600 436030 GOLF CONCESSION RIGHT	-25,000	-2,000	-27,000	-28,494.97	.00	1,494.97	105.5%
666600 480600 GOLF OTHER RECEIPTS	-15,000	2,000	-13,000	-10,389.39	.00	-2,610.61	79.9%
666600 482010 INTEREST ON DEPOSITS	-30,000	10,000	-20,000	-4,353.25	.00	-15,646.75	21.8%
6688750 GOLF C. INS. COMP. FOR DAMAGES							
6688750 480001 INSURANCE COMPENSATI	0	0	0	-4,775.00	.00	4,775.00	100.0%
TOTAL WESTOVER MUNICIPAL GOLF COURSE	-835,625	17,000	-818,625	-814,565.87	.00	-4,059.13	99.5%
TOTAL GOLF COURSE ENTERPRISE FUND	-835,625	17,000	-818,625	-814,565.87	.00	-4,059.13	99.5%
TOTAL REVENUES	-835,625	17,000	-818,625	-814,565.87	.00	-4,059.13	
660 WESTOVER MUNICIPAL GOLF COURSE							
666601 GOLF COURSE - PERSONAL SERVI	302,950	0	302,950	297,995.45	918.00	4,036.55	98.7%
666603 GOLF COURSE - GENERAL EXPENS	373,800	31,643	405,443	330,648.80	55,518.82	19,274.93	95.2%
666606 GOLF COURSE SHARED SERVICES	132,000	0	132,000	132,000.00	.00	.00	100.0%
666608 GOLF COURSE - CAPITAL OUTLAY	6,875	3,000	9,875	2,334.00	3,257.45	4,283.55	56.6%
6686016 RESERVE FUND	20,000	-20,000	0	.00	.00	.00	.0%
6686023 A-31 5/12/03 CIP-GOLF COURSE	0	26,668	26,668	25,517.50	.00	1,150.50	95.7%
6686031 ATM 6/17/2009 ART327 FY'201	0	46,000	46,000	.00	13,575.00	32,425.00	29.5%
TOTAL WESTOVER MUNICIPAL GOLF COURSE	835,625	87,311	922,936	788,495.75	73,269.27	61,170.53	93.4%
TOTAL GOLF COURSE ENTERPRISE FUND	835,625	87,311	922,936	788,495.75	73,269.27	61,170.53	93.4%
GRAND TOTAL	835,625	87,311	922,936	788,495.75	73,269.27	61,170.53	93.4%

TOTAL EXPENSES - 1,561,766
OPERATIONS (LOSS) (47,199)

Aug 3/28/11

Town of Ludlow
Sewer Revenue Analysis
FY 2005-FY 2011

Revenue Type	FY'2005		FY'2006		FY'2007		FY'2008		FY'2009		FY'2010		FY'2011	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
User Fees - Current Year	732,463	725,000	862,617	928,474	1,007,878	1,075,717	1,086,248	1,610,460	1,167,328	1,270,148	1,292,498	1,548,062		
User Fees - Prior Year	28,217	20,000	16,446	20,000	32,545	20,000	15,968	20,000	7,812	10,000	12,398	15,000		
Sewer Liens	20,729	20,000	25,946	22,500	32,860	25,000	28,360	25,000	31,985	27,500	65,640	40,000		
Permits - Sewer Tie-ins	60,400	50,000	37,724	40,000	29,502	27,500	88,850	40,000	60,150	37,500	24,250	27,500		
All Other	945	1,000	1,931	1,000	3,011	2,000	2,923	2,000	2,524	2,000	4,263	3,000		
Interest Income					11,120	7,500	20,431	15,000	5,169	7,500	425	2,500		
Annual Totals	842,754	816,000	944,664	1,011,974	1,116,916	1,157,717	1,242,780	1,712,460	1,274,968	1,354,648	1,399,474	1,636,062		
Expense Summary														
Salaries & Wages	74,254	105,390	103,572	116,960	116,933	131,810	129,694	149,160	133,979	154,598	134,531	143,424		
General Expenses	46,062	59,700	69,815	70,150	91,943	72,255	101,973	88,000	70,807	84,050	82,101	335,068		
Intergov'tl - Springfield Sewer	600,000	600,000	642,082	650,000	687,928	768,887	786,028	1,187,500	747,247	850,000	1,023,310	912,570		
Reserve Fund Transfer		25,000	25,000	25,000	25,000	25,000	25,000	50,000	35,000	0	0	0		
Total Expenses	720,316	790,090	840,469	862,110	921,804	997,952	1,042,695	1,474,660	987,033	1,088,648	1,239,942	1,391,062		
Excess Revenue/Expense	122,438	25,910	104,195	149,864	195,112	159,765	200,085	237,800	287,935	266,000	159,532	245,000		
Indirect Charges (**Not Alloc)	334,539	140,224	140,224	149,864	149,864	159,765	156,000	237,800	237,800	266,000	246,000	245,000		
Adjusted Excess Rev/Exp	-212,101	-114,314	-36,029	0	45,248	0	44,085	0	50,135	0	-86,468	0		
Excess Rev/Fund Balance:														
Beginning Balance	0		122,438		226,633		237,531		5,753					
Results from Operations	122,438		104,195		45,248		44,085		50,135					
Audit Adjustment			-9,450											
Alison Lane							-58,558							
Reserve Fund			-25,000				-25,000							
Chicopee River CSO			-197,710				-197,710							
All Other			5,405				5,405							
Ending Balance	122,438		226,633		237,431		5,753		5,888					

Town of Ludlow
Cherry Sheet Analysis
FY 2010

Account Name/Number	Budget	9/30/2009	12/31/2009	3/31/2010	6/30/2010	YTD
School Chapter 70 #0101300-462001	12,434,935	3,108,733	3,108,734	3,108,734	3,108,734	12,434,935
School Construction #0101300-462003	1,413,671	314,843	1,098,828			1,413,671
Charter School Reimbursement #0101300-462000	138,723		16,969	16,970	17,518	51,457
State Aid Lottery #0101145-466001	2,691,527	672,881	672,882	672,882	672,882	2,691,527
Police Career Incentive #0101210-466006	22,115		22,486			22,486
Veterans Benefits #0101146-466700	117,481		60,437		32,236	92,673
Exemptions- Vets, Blind & SS #0101145-461009	62,308					0
Exemptions - Elderly #0101145-461010	22,000		20,582			20,582
State Owned Land #0101145-461011	20,182		20,182			20,182
School Transportation #0101300-462002	0					
Room Occupancy #0101145-466100	55,000	15,915	17,272	10,778	12,011	55,976
General Fund State Aid	16,977,942	4,112,372	5,015,886	3,831,850	3,843,381	16,803,489
Restricted State Aid:						
School Lunch #2515013-460100	21,913	6,193	6,353	3,541	3,813	19,900
School Choice #2585110-462000	696,584	0	234,650	234,651	167,312	636,613
Public Library #2383293-464012	27,538		14,809		14,915	29,724
Total State Aid	17,723,977	4,118,565	5,271,698	4,070,042	4,029,421	17,489,726

Federal ARRA Funds

Town of Ludlow
 FY'2010 Capital Request
 Final Review
 March 18, 2009

<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Approve</u>	<u>Deny</u>	<u>Funding Source</u>
Information Technology	Phone System	\$30,000		X	
Ludlow Community Ctr.	Pool Repainting	104,000		X	
Council on Aging	14 Passenger Mini-Bus	60,000	21,000		FY'2008 Capital Reserve 3 Year lease
Police	Court & Radar Vehicle	25,000		X	
Fire	Ambulance Computer Programs	55,370	55,370		Ambulance Fund
DPW	Aerial Bucket Truck	150,000	54,830		FY'2008 Capital Reserve 3 Year lease
	Pickup Truck	31,000			
	Pickup Truck	31,000			
	Dump Truck	50,000			
Golf Course	Replace Golf Carts (10)	34,000	17,000		Golf Free Cash
	Cart Path - Hole #8	14,000	14,000		Golf Free Cash
	Cart Path - Hole #10	12,000		X	Previous Years Acct
	Cart Path - Hole #14	15,250	15,000		Golf Free Cash
School Dept.	Replace H/S AC Units	25,000	25,000		FY'2008 Capital Reserve 5/14/07 ATM - \$250K
Totals		\$636,620	\$202,200		

Town of Ludlow
Tax Commitments Analysis
7/1/2009-6/30/2010

<u>Period #</u>	<u>Date</u>	<u>Commitment #</u>	<u>#1211XX</u> <u>Personal</u> <u>Property</u>	<u>#1221XX</u> <u>Real</u> <u>Estate</u>	<u>#1261XX</u> <u>Motor</u> <u>Vehicle</u>	<u>All Other</u>
1	7/1/2009	FY'2010 Estimate Commercial Residential	481,268.98	1,302,243.37 11,544,667.54		
2	7/23/2009 8/14/2009 8/6/2009 8/7/2009 8/5/2009 9/11/2009	Supplemental 2008-3 FY'2009 - 99 Supplemental 2009-1 Supplemental 2009-2 Supplemental 2008-4 FY'2007 - Boat		15,087.80 10,623.60 35,963.35 22,161.69	19,540.00	80.00
3		FY'2007 - 100 FY'2006 - 100 FY'2009 - 4 FY'2008 - 10			123.75 55.94 145,862.15 3,992.50	
4	9/30/2009 10/13/2009	PILOT - MMWEC FY'2008 - 11 FY'2009 - 5			378.56 69,448.47	1,570,000.00
6	12/8/2009 12/29/2009	FY'2010 - Boat FY'2009 - 6 PILOT - LHA PILOT - SWSC			27,402.69	4,144.00
7	12/31/2009 1/1/2010	FY'2010 Farm Animal FY'2010 Final Commercial	534,249.94			5370.50 13,790.01 534.19
8	1/6/2010 2/12/2010	Residential Supple.- Revised Valuation FY'2009 - 7		1,399,518.50 11,435,172.39 8,068.01		
9	3/5/2010	FY'2010 - 1			11,081.17	
10	4/16/2010	FY'2009 - Sewer FY'2010 - 2 FY'2009 - 8			1,479,212.50 179,481.52 442.19	1,431,272.93
12	4/14/2010 6/25/2010	Revised Assess. PILOT - MDWC FY'2009 - 9 FY'2010 - 3 FY'2010 Section 5		515.73		8979.09
Totals			1,015,518.92	25,774,021.98	2,077,117.72	3,034,170.72

Town of Ludlow
Debt Budget Analysis
7/1/2009-6/30/2010

<u>Loan Description</u>	<u>Debt Type</u>	<u>July</u>	<u>Aug</u>	<u>Sept</u>	<u>Oct</u>	<u>Nov</u>	<u>Dec</u>	<u>Jan</u>	<u>Feb</u>	<u>March</u>	<u>April</u>	<u>May</u>	<u>June</u>	<u>FY'2009</u>	
														<u>Actual</u>	<u>Actual</u>
<u>Multi-Purpose 10/15/02</u>															
Sewer - Sports Rd. \$250,000	Principal - FY2010				14,000										14,000
Community Ctr - \$6,000,000					333,000										333,000
Platform Truck - \$682,000					49,000										49,000
Transfer Station - \$ 250,000					14,000										14,000
	Total				410,000										410,000
Payable to:	Interest - FY2010				2,954						2,740				5,694
Wachovia Bank					71,433						66,438				137,871
					6,523						5,796				12,319
					2,954						2,740				5,694
	Total				83,864						77,714				161,578
<u>Multi-Purpose 8/15/2009</u>															
DPW - Simons St. \$524,508	Principal - FY2010				0										0
Fire Tanker Truck \$350,000					0										0
Sewer - Allison Lane \$75,492					0										0
Payable to: US Bank					0						0				0
	Total				0						0				0
	Interest - FY2010				0			7,540							7,540
					0			5,000							5,000
					0			1,085							1,085
	Total				0			13,625							13,625
<u>East SL School Expansion</u>															
11/1/1990 \$4,515,000	Principal - FY2010				210,000										210,000
Payable to: US Bank	Interest - FY2010				7,770						0				7,770
	Total				217,770						0				217,770
<u>School Construction - 6/15/01</u>															
High School - \$21,987,000	Principal - FY2010												1,098,000		1,098,000
Baird Middle - \$640,000													32,000		32,000
	Total												1,130,000		1,130,000
Payable to:	Interest - FY2010						200,314						200,314		400,628
Wachovia Bank							5,770						5,770		11,540
	Total						206,084						206,084		412,168
<u>Bank of America - 2/21/2007</u>															
Refinancing															
	Principal						96,492						20,000		20,000
	Interest						96,492						96,492		192,984
	Total						96,492						116,492		212,984

Town of Ludlow
Free Cash Analysis
FY'2006 thru FY'2010
March 28, 2011

<u>Date</u>	<u>Description</u>	<u>FY'2006 Amount</u>	<u>FY'2007 Amount</u>	<u>FY'2008 Amount</u>	<u>FY'2009 Amount</u>	<u>FY'2010 Amount</u>
7/1/2005	DOR Certification	\$1,522,162				
7/1/2006	DOR Certification		\$ 2,951,586			
7/1/2007	DOR Certification			\$2,286,384		
7/1/2008	DOR Certification				\$ 898,228	
7/1/2009	DOR Certification					1,295,250
10/3/2005	Previous Years Bills	-13,706				
11/14/2005	Fire Dept. Raises	-44,276				
5/8/2006	Reserve Fund	-100,000				
	Unpaid Bills - P/Y	-634				
5/14/2007	School Space Study		-50,000			
	FY'2008 Capital Bud		-250,000			
	Reserve Fund		-100,000			
	Transfer to Stab.Fund		-250,000			-343,000
	Unpaid Bills - P/Y		-1,332			
	Conrail Prop.Survey		-7,000			
	DEP Environ/Lien		-40,000			
5/12/2008	Unpaid Bills - P/Y			-5,775		
	East St.- Phase IV			-40,000		
	FY'2009 Capital Bud			-238,623		
	Reserve Fund			-125,000		
	Reduce Tax Levy	-1,200,000	-1,500,000	-1,375,000	-875,000	-825,000
5/10/2010	Sewer Indirect Adjust.					-20,000
	Fire Dept. Raises					-67,516
	Total Transfers Out	-1,358,616	(2,198,332)	(1,784,398)	(875,000)	(1,255,516)
	Balance	\$163,546	\$ 753,254	\$501,986	\$ 23,228	\$ 39,734
	Excess Levy Capacity	580,599	1,008,964	965,046	71,850	823,546

Town of Ludlow
 Stabilization Fund Analysis
 FY'2003- FY'2010

<u>Date</u>	<u>Description</u>	<u>Activity</u>	<u>Balance</u>
7/1/2002	Beginning Balance		\$1,391,307
	Investment Income	92,023	
6/30/2003	Ending Balance		1,483,330
7/1/2003	Beginning Balance		1,483,330
	Loss on Investments	-7,460	
6/30/2004	Ending Balance		1,475,870
7/1/2004	Beginning Balance		1,475,870
	ATM 5/04 Transfer In	500,000	
	Interest - Citizens	7,850	
	Investment Income: Merrill Lynch	50,005	
6/30/2005	Ending Balance		2,033,725
	STM 11/14 Transfer Out Storm Drainage System Electric Park Section Computer Network	-200,000 -47,000	
	Investment Income	37,243	
6/30/2006	Ending Balance		1,823,968
	Investment Income	73,693	
6/30/2007	Ending Balance		1,897,661
	ATM 5/07 Transfer In	250,000	
	Investment Income	98,428	
6/30/2008	Ending Balance		2,246,089
	ATM 5/11/09 Transfer Out - Tax Levy	-500,000	
	Investment Income	22,874	
6/30/2009	Ending balance		1,768,963
	ATM 5/10 Transfer In	343,000	
	Investment Income	31,030	
6/30/2010	Ending Balance		2,142,993

TOWN OF LUDLOW
SPECIAL ARTICLE - FUND 02
6/30/10

	DEPARTMENT	Balance remaining 6/30/09	FY 10 approp	FY 10 expense	FY 10 Bud Adj	FY10 Closeout (PY enc used in 10)	Balance remaining 6/30/10
SELECTMEN							
STREET ACCEPTANCES/LAND ACQUISITNS		647					647
UNSAFE BUILDINGS 5/14/01		18,255		13,474	11,200		15,981
Art # 9 5/04 ATM - Abandon/unsafe buildings		10,000					10,000
Art # 47 ATM 5/9/05 Public way		1					1
CIP 5/9/05 - COMP STUDY (in COA in GL)		2,720					2,720
CIP 5/9/05 - OPEN SPACE (in COA in GL)		765					765
Art # 33 STM 10/3/05 Public way		24					24
A-40/41 10/2/06 Public ways (2)		2					2
A-1 5/14/07 STM Unpaid bills		1,332					1,332
A-47-49- 5/08 ATM Public ways (3)		3					3
A-1 5/11/09 STM Unpaid bills; funded by FY 10 taxes		(1,308)	1,468				160
A-8 5/8/06 Abandoned buildings		12,750					12,750
							0
ACCOUNTANT							0
FY 08 Meeting Articles:							0
ATM 5/07:							0
Art 8 Telephone System - Police		544					544
Art 38 New Cemetery Study		23,900					23,900
Art 40 Taxes for land to be purchased (Cummings)		325					325
Art 42 Appraisal - Rouleau Easement - Selectmen		20,000					20,000
Art 44 Eminent Domain - East/Chapin - DPW		540					540
Art 47 - 49 Public ways (3)		3					3
Art 64 COA Passenger van		5,345					5,345
Art 64 Wade Lake Dam repair		10,000					10,000
Art 64 Harris Pond Dam repair		11,500					11,500
Art 64 East St bridge repair		(1,000)					(1,000)
Art 64 Vets Park parking lot - School		75,000					75,000
Art 64 Reserve for future capital		250,000				100,830	149,170
STM 10/07:							
Art 1 Unpaid bills		200					200
Art 2 First Meeting House Cleaning - Selectmen		(2,915)					(2,915)
Art 3 First Meeting House Arch/Serv. - Selectmen		(229)					(229)
Art 11 Public way		1					1
FY 09 Meeting Articles:							
ATM 5/08:							
Art 9 Master Plan		114,314		64,057			50,257
Art 19 Haviland Pond Lifeguard Chairs		395					395
Art 21 Fire Substation Study		15,000					15,000
Art 35 DPW - Center Street Study		41,215		3,117			38,098

TOWN OF LUDLOW
SPECIAL ARTICLE - FUND 02
6/30/10

	DEPARTMENT	Balance remaining 6/30/09	FY 10 approp	FY 10 expense	FY 10 Bud Adj	FY10 Closeout (PY enc used in 10)	Balance remaining 6/30/10
Art 36	West St. Bridge Repair	50,000		23,633			26,367
Art 44	Community Center - Pool Equipment	2,187					2,187
Art 58	Police Building Access System	1,463					1,463
Art 58	Police Administrative Cruiser	201					201
Art 58	DPW - Garage Repair Lift	29,816					29,816
Art 58	Baird School - Brick Repair	46,188		47,788			(1,600)
Art 58	East St. School - Cafeteria Tables (20)	16,698					16,698
	STM 10/08						
Art 1	Unpaid Bills	104					104
Art 11	First Meeting House Repairs	67,883		12,555			55,328
Art 29	Purchase 223 Cady St. Property	1,544		2,667			(1,123)
	FY 10 Meeting Articles:						
	ATM 5/09:						
Art 17	Assessors reval		306,400				306,400
Art 27	COA - 14 passenger		21,000	20,848			152
Art 27	Fire - Ambul Comp Pr		55,370	48,626			6,744
Art 27	DPW Aerial bucket		54,830	54,830			0
Art 27	School - Replace HS		25,000				25,000
	STM 10/09						
Art 1	Unpaid bills		3,749	3,749			0
	STM 5/10:						
Art 1	Unpaid bills			453			(453)
	TOTAL GENERAL GOVERNMENT	825,413	467,817	295,797	11,200	100,830	907,803
	POLICE DEPARTMENT						
ART 20 - POLICE RADIO SYSTEM 5/10/05		4,499					4,499
STM 10/3/05 - LAPTOP COMPUTERS - POLICE		3,408					3,408
	FIRE DEPARTMENT						
CIP 5/14/01-AIRPACK REPL. (FINAL)		6,845					6,845
	AMBULANCE EMT DIVISION						
EMT I TRAINING 10/2/95		(7,805)					(7,805)
EMT PARAMEDIC TRAINING O.T.		25,141					25,141
	TOTAL PUBLIC SAFETY	32,088	0	0	0	0	32,088

TOWN OF LUDLOW
SPECIAL ARTICLE - FUND 02
6/30/10

DEPARTMENT	Balance remaining 6/30/09	FY 10 approp	FY 10 expense	FY 10 Bud Adj	FY10 Closeout (PY enc used in 10)	Balance remaining 6/30/10
SCHOOL DEPARTMENT						
CIP 5/8/00-TECHNOLOGY PLAN	(2,769)					(2,769)
CIP 5/8/00-SOUND SYSTEM/ACOUSTICS-EAST	(3,760)					(3,760)
TOTAL EDUCATION	(6,529)	0	0	0	0	(6,529)
DEPARTMENT OF PUBLIC WORKS						
MILLER STREET BRIDGE ENGINEERING 5/10/2004	435					435
WEST@ROY BRIDGE REPAIR	2,846					2,846
A-36 FUELING STATION UPGRADE 5/14/01	(275)					(275)
CIP 4/12/99-GIS SYSTEM	(945)		945			(1,890)
CIP 5/8/00-3/4 TON 4WH DRIVE PICKUP	(653)					(653)
CIP 5/13/02-SILVA FIELD IMPROVEMENTS	50,000					50,000
ART # 34 - East/Chapin St Intersection 5/10/04 CIP	2,242		2,242			0
Electric Park storm drain STM 11/14/05 (in data proc on GL)	75,770					75,770
Art # 53 (CIP) 5/9/05 ATM - Metal Storage building	15,958					15,958
Art # 6 5/11/09 STM - East St reconstruction	15,000					15,000
TOTAL PUBLIC WORKS	160,378	0	3,187	0	0	157,191
RECREATION COMMISSION						
CIP 4/12/99-WHITNEY PARK PLAYGROUND	2,771					2,771
CIP 5/8/00-WEST STREET PLAYGROUND	2,027					2,027
TOTAL CULTURE AND RECREATION	4,798	0	0	0	0	4,798
ARTICLES OMITTED FROM CY and Pys CLIENT SCHEDULES						
Senior Alarm 10/6/97	(2,410)					(2,410)
Platform Skirting	(190)					(190)
Sidewalk Construction 4/12/99	(2,000)					(2,000)
Senior Center heating 4/14/97	(600)					(600)
Public ways Art 15,16,17 10/4/04	3					3
TOTAL OTHER GG	(5,197)	0	0	0	0	(5,197)
rounding	(1)					0
Total special article (Fund 02)	1,010,950	467,817	298,983	11,200	100,830	1,090,154
	1,010,950		lies to	reimb of FY 05	Art 27 of	
			Fund 02 exps	demo work	5/09 ATM	
Art 17 ATM 5/09	306,400			charged to		
Art 27 ATM 5/09	156,200			unsafe bldgs		
Art 1 5/09	1,468					
Art 1 10/09	3,749					
	467,817					

LUDLOW
SRF ACTIVITY SCHEDULE
6/30/10

	Beg Bal 6/30/2009	Federal	State	Other	Total Revenue	Transfers in	Expended	Trans out	Balance 6/30/2010
	(includes py non timing ajes)								
Fund 21									
Sale of Cemetery Lots	256,498			70,775	70,775				327,273
Sale of Real Estate	11,399				-				11,399
Wetland Filing Fees Revolving	64,024			9,578	9,578		240		73,362
Public Bldg. Comp. for Damage	5,940			3,202	3,202		2,673		6,469
Police Dept. Comp. for Damage	5,292			23,662	23,662		25,662		3,292
Fire Dept. Comp. for Damages	4,180			937	937		437		4,680
State - Reg. Hazmat Training	(8,680)			22,585	22,585		18,221		(4,316)
Hazard. Matl. Comp. for Dam.	4,887				-				4,887
DPW Comp. for HWY. Damages	829			2,484	2,484		2,484		829
DPW Comp. Sewer Div/Landfill	-				-				-
DPW Comp. for Cemetery Dam.	845				-				845
Insurance comp - Park dept	2,413				-				2,413
Health Dept. -Septic Insp.	8,070			17,883	17,883		16,565		9,388
C.O. Aging - Comp. for Damages	1,562				-				1,562
Hubbard Memorial Library Ins Comp rounding	(102) (278)			13,477	13,477		13,535		(160) (278)
Total Fund 21	356,879	-	-	164,583	164,583	-	79,817	-	441,645
Fund 23									
Memorial Park Project-Fed Funds	3,990				-				3,990
Celebrate Ludlow	9,157			21,897	21,897	3,000	20,979		13,075
State Funds for Elections	5,602		15,403		15,403		14,058		6,947
Steven's Memorial Underground Tank	5,385				-				5,385
Jail Impact Funds	72,612			389	389				73,001
State Tourism grant	-				-				-
Law Enforcement Trust Fd.	24,777		18,428		18,428		1,505		41,700
DARE Program	938				-				938
Community Policing Grant	17,087			100	100		17,087		100
Car Gift for Police Auction	30				-				30
Fed. Cops More - Technical Equip	104				-				104
Fed Grant Bullet proof vest	12,836			4,837	4,837		17,673		-
COPS Homeland Securitiy	(949)				-				(949)
Fed. School Resource Officer	29,654				-				29,654
Violence Against Women Grant	579				-				579
Police Dept-K-9 Unit	4,691			7,768	7,768		4,763		7,696
Police Dept-Gift/Donation Account	780				-				780
Police Safety Equipment	500				-				500
Police Special Response Team (2009)	8,500				-				8,500
F'97 Law Enforcement Drug Task Force	116				-				116
F'98 Law Enforcement Block Grant	1,524				-				1,524
F'99 Law Enforcement Block Grant	(998)				-				(998)
F'00 Law Enforcement Block Grant	(1,193)				-				(1,193)
F'01 Law Enforcement Block Grant	361				-				361
F'02 Law Enforcement Block Grant	243				-				243
COPS - Secure our Schools	427				-				427
fed's Cop Fast	(3,850)				-				(3,850)
Firefighter's Assistance grant	30				-				30
Fire Dept.-Gift Account	11,080			3,095	3,095		500		13,675
Fire Dept.-S.A.F.E. Grant	3,422		4,900		4,900		5,558		2,764
Fire Dept.- Safety Equipment Grant	3,162				-		2,108		1,054
Fire Dept.-Patches & Pumper	313				-				313
Fire Dept.-Thermal Imager	4				-				4
Fire Dept.-Homeland Secur FY'05	(7,687)				-				(7,687)
Fire Dept.-FEMA Grant	241			2,500	2,500		2,500		241
Reg. Hazmat Training Fund	11,971				-				11,971
Defib/Monitor/Pacemaker	725				-				725
Ambulance Subscription Fd.	107,436			51,880	51,880		25,690		133,626
Local Emergency Management	3,767			2,432	2,432		3,719		2,480
Emergency Management Grant	700				-				700
Highway Fund Ch.90	(3,237)		334,664		334,664		360,578		(29,151)
Sportsmans Road Reconstruction(PWEC)	(4,225)				-				(4,225)
Hubbard St. CSO Project	(20,250)				-				(20,250)
Curbside Recycling Grant	(302)		7,764		7,764		7,763		(301)
FY'07 - Dog officer gift account	244				-				244
PVPC State Street CSO Abatement	(1,417)				-				(1,417)
Health Nurses Donations	1,871				-		32		1,839
COA Donation Activity Account	119				-				119

LUDLOW
SRF ACTIVITY SCHEDULE
6/30/10

	Beg Bal 6/30/2009	Federal	State	Other	Total Revenue	Transfers in	Expended	Trans out	Balance 6/30/2010
Vets. Memorial - ATM 5/12/08 Art#8	50,551			16,037	16,037	-			66,588
State Grant - Sr. Pharmacy Prg.	677				-				677
F'99 Outreach Program Grant	39				-				39
Outreach Program Grnt/COA formula grn	-		28,686		28,686		27,905		781
COA - Title III Repair Program FY'06	4			225	225		225		4
State Library Aid	38,723		29,723		29,723		23,224		45,222
Library Memorial Fund	12,740			13,090	13,090		11,628		14,202
Art's Lottery Funds	8,359		7,320		7,320		11,744		3,935
Donations - Skate Park/Rec Purposes rounding	3,978 (189)			-	-		-		3,978 (189)
Total Fund 23	415,751	-	446,888	124,250	571,138	3,000	559,239	-	430,650
Fund 231									
Cable Access Local Programming	697,629			194,290	194,290		651,521		240,398
Total Fund 231	697,629	-	-	194,290	194,290	-	651,521	-	240,398
Fund 232									
East St Revitalization Phase I	(8,694)				-				(8,694)
East St Corridor Phase II	16,612				-				16,612
East St Corridor Phase III	-				-				-
East St Corridor Phase IV	822					15,000	15,000		822
Total Fund 232	8,740	-	-	-	-	15,000	15,000	-	8,740
Fund 25									
Childrens' Language Institute	(5,714)				-				(5,714)
School Comp.for Damages	118				-				118
School Damages Over \$20,000.	5,770				-				5,770
School Book Revolving Ch 44-53E1/2	15,689				-				15,689
Industrial Arts Matl.Fd.	136				-				136
Total Fund 25	15,999	-	-	-	-	-	-	-	15,999
Fund 251									
School Lunch Program	105,951	374,969	21,699	818,479	1,215,147		1,233,235		87,863
plug to balance	400				-				400
Total Fund 251	106,351	374,969	21,699	818,479	1,215,147	-	1,233,235	-	88,263
Fund 252									
School Athletic Fund	24,166			108,597	108,597		99,002		33,761
Total Fund 252	24,166	-	-	108,597	108,597	-	99,002	-	33,761
Fund 253									
School Book Revolving	(720)				-				(720)
H.S. Book Revolving	8,715			6,589	6,589		4,406		10,898
B.M.S. Book Revolving	(4,268)			609	609		-		(3,659)
Chapin St. Book Revolving	398			209	209		100		507
East St. Book Revolving	648			338	338		-		986
Vet's Park Book Revolving	742			107	107		106		743
Total Fund 253	5,515	-	-	7,852	7,852	-	4,612	-	8,755
Fund 255									
Adult Continuing Education	143,798			121,826	121,826		97,001		168,623
Elementary Full Day Kindergarten	(6,902)				-				(6,902)
H.S. Summer Reading Program	4,409			15,144	15,144		17,711		1,842
Vet's Park Reading Program	(4,555)				-				(4,555)
Total Fund 255	136,750	-	-	136,970	136,970	-	114,712	-	159,008
Fund 256									
Early Childhood Revolving - rental	13,148			32,970	32,970		38,799		7,319
Early Childhood Revolving	78,959			70,379	70,379		7,471		141,867
Total Fund 256	92,107	-	-	103,349	103,349	-	46,270	-	149,186
Fund 257									
Student Transportation	4,749			52,658	52,658		62,081		(4,674)
Total Fund 257	4,749	-	-	52,658	52,658	-	62,081	-	(4,674)
Fund 258									
School Choice Tuition Revolving	298,479		636,613		636,613		597,265		337,827
Total Fund 258	298,479	-	636,613	-	636,613	-	597,265	-	337,827

LUDLOW
SRF ACTIVITY SCHEDULE
6/30/10

	Beg Bal 6/30/2009	Federal	State	Other	Total Revenue	Transfers in	Expended	Trans out	Balance 6/30/2010
Fund 259									
Insurance Damages	3,005			13,019	13,019		4,018		12,006
Total Fund 259	3,005	-	-	13,019	13,019	-	4,018	-	12,006
Fund 260									
H.S. School Gift Account	26,563			10,675	10,675		397		36,841
B.M.S. School Gift Account	(11,811)			192	192		536		(12,155)
Chapin St. School Gift Account	43			1,200	1,200		-		1,243
East St. School Gift Account	(284)			2,725	2,725		-		2,441
Vet's Park School Gift Account	1,107			1,200	1,200		755		1,552
Special Education Gift Account	523			-	-		-		523
Community Scholarship - FY'2007	280			800	800		500		580
Total Fund 260	16,421	-	-	16,792	16,792	-	2,188	-	31,025
Fund 261									
Special Ed Circuit Breaker	24,815	-	279,720		279,720		141,304		163,231
Total Fund 261	24,815	-	279,720	-	279,720	-	141,304	-	163,231
Fund 27									
F'00 Sped PL94-142	616				-				616
F'01 Sped PL94-142	51				-				51
Ludlow High School Gift	293				-				293
F'00 Community Partnerships	(2,678)				-				(2,678)
F'01 Smoking Cessation Grant	(542)				-				(542)
F'01 Teacher Training Math/Science	1,478				-				1,478
F'01 Learning Together	248				-				248
Academic Support Services	(2,361)				-				(2,361)
FY00 Class Size Reduction Program	1,909				-				1,909
IEP Training	357				-				357
H.S. Improvement	636				-				636
Davis Foundation - FY'2008	2,000				-		2,000		-
Education Alliance Gift/Grant	1,800				-				1,800
plug to balance	(1,695)				-				(1,695)
Total Fund 27	2,112	-	-	-	-	-	2,000	-	112
Fund 271									
Title V innovation Programs FY2007	-				-				-
Title V Innovation Programs FY2008	-				-				-
Total Fund 271	-	-	-	-	-	-	-	-	-
Fund 272									
School Health Grant FY2002/03/06/07	(431)				-				(431)
School Health Grant FY2008	16,337		84,460		84,460		92,760		8,037
Improve Child Mental Health FY'2008	1,113		139,730		139,730		165,578		(24,735)
Total Fund 272	17,019	-	224,190	-	224,190	-	258,338	-	(17,129)
Fund 273									
Academic Support Grant Prev Years	2,360				-				2,360
Academic Support Grant FY2007	(2,150)				-				(2,150)
Academic Support Grant FY2008	2,200				-				2,200
Academic Support Grant FY2009	(657)		17,551		17,551		1,828		15,066
Academic Support Grant FY2010			7,256		7,256		19,741		(12,485)
Total Fund 273	1,753	-	24,807	-	24,807	-	21,569	-	4,991
Fund 274									
Early Literacy Program FY'2008	2,944				-				2,944
Early Literacy Program FY'2009	(269)			652	652		382		1
H.S. Improvement FY2002	521				-				521
SAFE Environment FY'2009	(5,363)		24,228		24,228		23,099		(4,234)
SAFE Environment FY'2008	(2,425)				-				(2,425)
Total Fund 274	(4,592)	-	24,228	652	24,880	-	23,481	-	(3,193)
Fund 276									
Foundation Reserve FY'2007/2008	1,844				-				1,844
Federal ARRA Support FY'2009	-				-				-
Federal ARRA Support FY'2010		942,186			942,186		260,641		681,545
Federal ARRA - IDEA FY'2010		157,849			157,849		124,319		33,530
Federal ARRA - Title IID		24,054			24,054		28,413		(4,359)
Total Fund 276	1,844	1,124,089	-	-	1,124,089	-	413,373	-	712,560

LUDLOW
SRF ACTIVITY SCHEDULE
6/30/10

	Beg Bal 6/30/2009	Federal	State	Other	Total Revenue	Transfers in	Expended	Trans out	Balance 6/30/2010
Fund 277									
Drug Free Schools-FY2002	1,884				-				1,884
Drug Free Schools-FY2010	-			2,500	2,500		5,497		(2,997)
Drug Free Schools-FY'2008	(4,050)			-	-		-		(4,050)
Drug Free Schools-FY'2009	518			5,259	5,259		2,182		3,595
Total Fund 277	(1,648)	-	-	7,759	7,759	-	7,679	-	(1,568)
Fund 279									
Federal ARRA - Title FY'2010		56,105			56,105		20,535		35,570
Title I FY'2010		105,863			105,863		340,493		(234,630)
Title I FY2009	-	235,172			235,172		25,722		209,450
Title I FY2008	(29,883)	-			-		-		(29,883)
Total Fund 279	(29,883)	397,140	-	-	397,140	-	386,750	-	(19,493)
Fund 280									
SPED Early Child Alloc FY2007	(102)	-			-		-		(102)
Federal ARRA - IDEA EC FY'2010	-	-			-		15,365		(15,365)
SPED Early Child Alloc FY'2009	1,157	-			-		1,157		-
SPED Early Child Alloc FY'2010		7,617			7,617		30,467		(22,850)
Pre-Kinder Classroom FY'2008	(1,225)	2,108			2,108		8,154		(7,271)
Total Fund 280	(170)	9,725	-	-	9,725	-	55,143	-	(45,588)
Fund 281									
PL94-142 SPED FY2002	(9,387)				-		-		(9,387)
PL94-142 SPED FY2007	(376)				-		-		(376)
PL94-142 SPED FY2006	9,766	785,891			785,891		850,698		(55,041)
Total Fund 281	3	785,891	-	-	785,891	-	850,698	-	(64,804)
Fund 282									
Community Partnerships FY2008	(1,053)				-		-		(1,053)
Community Partnerships FY2009/10	8,635		50,442		50,442		35,252		23,825
Family Community Grant FY'2010					-		73,266		(73,266)
Total Fund 282	7,582	-	50,442	-	50,442	-	108,518	-	(50,494)
Fund 283									
SPED Program Improv - FY2009	760		240		240		1,000		-
SPED Program Improv - FY2008	-		-		-		-		-
Total Fund 283	760	-	240	-	240	-	1,000	-	-
Fund 284									
Class Size Reduction FY2002	213				-		-		213
Teache Quality Grant Part A FY2009/10	(1,636)	86,397			86,397		98,956		(14,195)
Enhanced Educ Tech Part B FY2009	(260)	1,571			1,571		2,975		(1,664)
Teache Quality Grant Part A FY2008	-	-			-		-		-
Enhanced Educ Tech Part B FY2008	-	-			-		-		-
Total Fund 284	(1,683)	87,968	-	-	87,968	-	101,931	-	(15,646)
Fund 290									
SPED Electronic Portfolio FY06	-	-			-		-		-
Total Fund 290	-	-	-	-	-	-	-	-	-
Total All Special Revenue Funds	2,200,453	2,779,782	1,708,827	1,749,250	6,237,859	18,000	5,840,744	-	2,615,568 ties to B/S

TOWN TREASURER

The Town Treasurer is pleased to report that over five million dollars of General Fund monies remain invested in term investments with good interest yields. This is over and above the investments, which occur during tax payment receipts. This excellent cash flow remains possible due to the cooperation of both Assessors and Tax Collector's offices. The Treasurer has collected as of December 31, 2010 the total of \$194,000.00 on Tax Titles.

TOWN OF LUDLOW TREASURER GENERAL FUND AS OF DECEMBER 31, 2010 WERE AS FOLLOWS:

Bank	Account	Balance
TDBankNorth	Master	331,942.64
	Sewer	7,535.92
	Golf Course	521,568.67
	Golf Course Merchant	95,732.49
	Money Market	409,577.39
	Cafeteria	521,817.10
Citizens	Master	4,059,201.39
	Guaranty Deposits	1,106,404.58
BWM	County Jail	73,118.66
	Water/Cops	235,974.98
M.M.D.T.	Money Market	102,344.76
Berkshire Bank	Money Market	2,029,862.54
Unibank	Money Market	402,506.73
		\$ 9,897,587.85
Payroll Distribution		
	Gross Payroll	31,055,697.20
	Fica	385,587.33
	Federal Withholding	2,741,124.79
	State Withholding	1,374,817.95
	Retirement	2,718,590.88
	United Fund	3,111.00
	Annuities	435,726.66
	Health Insurance	1,140,924.10
	Life Insurance	54,099.49
	Credit Union & Banks	21,075,696.96
	Union Dues	265,243.77
	Deferred Compensation	626,702.22
	Dental	124,463.33
	Aflac	9,883.86
	Other Withholdings	99,724.86

TRUST FUNDS AS OF DECEMBER 31, 2010

All trust funds are invested and receiving maximum interest:

Citizens Stabilization Fund	\$ 861,537.10
Bartholomew(Comm. Financial)	1,287,760.35
Paine Webber Cemetery	103,646.85
Morgan Stanley-Cemetery	1,017,726.84
	\$ 3,270,671.14

HEALTH AND LIFE INSURANCE

The Town of Ludlow, through the Board of Selectmen, entered into a contract with Boston Mutual Life Insurance Company for One more Year and Blue Cross HMO Blue, HMO Care Elect-PPO, HMO Medicare, Managed Blue for Senior, Medex III and Blue Dental contracts were signed with effective dates running from July 1, 2010 to June 30, 2011. The following rates prevail:

Monthly Premiums

Town's share employees share total

	Town's share	Employee's share	Total
HMO Blue			
Individual	462.89	108.57	571.46
2 Person	925.77	217.15	1,142.92
Family	1,268.29	297.50	1,565.79
HMO Care Elect-PPO			
Individual	532.32	124.86	657.18
2 Person	1,064.63	249.72	1,314.35
Family	1,458.55	342.12	1,800.67
Senior Plans			
Medex III	273.78	273.77	547.55
Medicare HMO Blue	289.89	68.00	357.89
Managed Blue for Seniors	411.26	96.46	507.72
Boston Mutual Life Insurance			
\$10,000.00 coverage for active employees		3.30	6.60
\$ 2,000.00 coverage for retirees		.66	1.32
Dental Blue			
Individual	11.30	11.30	22.60
Family	32.85	32.84	65.69

Respectfully submitted,
Candida Batista
Treasurer

TOWN CLERK ELECTION AND REGISTRATION

Nomination papers and petitions were certified by the Registrars in the year 2010. The breakdown of registered voters per precinct as of December 31, 2010 is as follows:

Precinct	A	D	G	J	L	Q	R	T	U	Grand Totals
01		970	2	3	8		243	2	996	2224
02	1	944		3	5		221	2	838	2014
03		1054			15		411		1337	2817
04		1063	1	3	15		210		925	2217
05		495		1	4		168		564	1232
06		1155		1	8	1	306		1167	2638
Grand Totals	1	5681	3	11	55	1	1559	4	5827	13142

TOWN ELECTION MARCH 22, 2010

A total of 3,071 (22% of 13,865 registered voters) ballots were cast. Precinct 1-445, Precinct 2-410, Precinct 3-659, Precinct 4-648, Precinct 5-257, Precinct 6-652.

PROCEEDINGS SPRING ANNUAL TOWN MEETING MAY 10, 2010

ARTICLE 1: Voted that the Town accept the reports of the Town Officers as printed in the Annual Town Report for the Calendar Year 2009.

ARTICLE 2: Voted that the Town accept the progress on part of the following Committees and to have said Committees continue. Agricultural Commission, Capital Planning Improvement Committee, Celebrate Ludlow Committee, Computer Advisory Committee, Fair Housing Committee, Haviland Beach Study Committee, Industrial Finance Authority, Insurance Advisory Committee, Mobile Home Rent Control Board, Open Space Planning Committee, Personnel Board, Pond Management, Westover Metropolitan Development Corporation, Westover Advisory Commission and Historic District Study Committee.

ARTICLE 3: Voted that the Town raise and appropriate the sum of \$5,000.00 for the printing of the Annual Town Report for the Calendar Year 2010 and the Printing of the Town meeting Warrants and Recommendations.

ARTICLE 4: Voted that the Town raise and appropriate the sum of \$39,000.00 for the purpose of conducting an Annual Audit for the Fiscal Year ending June 30, 2010.

ARTICLE 5: Budget **town accountant**

ARTICLE 6: Voted to postpone action on Article 6 of the May 10, 2010 Annual Town Meeting Warrant.

POSTPONED

ARTICLE 7: Voted that the Town raise and appropriate the sum of \$3,000.00 to be deposited in a previously established Special Revenue Fund, to be expended by the Celebrate Ludlow Committee, with the approval of the Board of Selectmen, for fireworks and general expenses related to the event. I further move that all gifts and donations be deposited in this Special Revenue Fund to cover expenses related to this celebration.

ARTICLE 8: Voted that the Town amend the Personnel Policy Bylaws of the Town of Ludlow as authorized under Chapter 41, Sections 108A and 108C of the Massachusetts General Laws by adding a new Section 12.4, Sick Leave Donation which will read as printed in the May 10, 2010 Annual Town Meeting Warrant.

ARTICLE 9: Voted that the Town amend the Personnel Policy Bylaws of the Town of Ludlow as authorized under Chapter 41, Sections 108A and 108C of the Massachusetts General Laws by deleting in its entirety, Section 6, and replacing it with a new Section 6, Recruitment and Appointment, which will read as printed in the May 10, 2010 Annual Town Meeting Warrant.

ARTICLE 10: Voted that the Town amend the General Bylaws of the Town of Ludlow by deleting Chapter XIII, Non-Criminal Enforcement of Bylaws and Regulations and replacing it with a new Chapter XIII, which shall be titled "Non-Criminal Disposition and Enforcement", and which will read as printed in the May 10, 2010 Annual Town Meeting Warrant.

ARTICLE 11: Voted that the Town amend the Compensation Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, Sec 108A and 108C of the Massachusetts General Laws by deleting the current minimums and maximums and increment steps for Custodians, Inspectors, and Management, as listed under – Custodians, Schedule V, Inspectors, Schedule XIV and Management, Schedule XIII, and replacing them with the minimums, maximums and increment steps as printed in Article 11 of the May 10, 2010 Town Meeting Warrant.

ARTICLE 12: Voted that the Town, acting through its Board of Health, re-establish a revolving fund, separate from the General Fund, in accordance with Massachusetts General Laws, Chapter 44, Section 53E ½, for the purpose of receiving and expending on-site sewage disposal fees, said funds to be deposited with the Town Treasurer, and with payments from the fund to be expended by the Board of Health to pay sewage system inspectors and other expenses of the inspection program, said fund not to exceed \$24,000 for the fiscal year 2011.

ARTICLE 13: Voted that the Town amend the Classification Plan of the Personnel Policy Bylaws of the Town of Ludlow as authorized under Chapter 41, Section 108A and 108C of the Massachusetts General Laws by increasing the number of life guards effective July 1, 2010 as printed in the May 10, 2010 Annual Town Meeting Warrant.

ARTICLE 14: Voted that the Town amend the Compensation Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, Sections 108A and 108C of the Massachusetts General Laws effective July 1, 2010 by changing the hourly compensation for life guards as printed in the May 10, 2010 Annual Town meeting Warrant.

Moved and seconded to adjourn the Spring Annual Town Meeting at 8:00 pm.

**PROCEEDINGS SPECIAL TOWN MEETING WITHIN THE ANNUAL TOWN
MEETING MAY 10, 2010**

ARTICLE 1: Voted that the Town raise and appropriate the sum of \$453.33 for unpaid bills and/or overexpended accounts of previous years as follows: \$453.33 Wel-Design Alarm Systems – Annual testing for test and inspection of Fire Alarm System at Senior Center/LHA. Invoice was received late.

ARTICLE 2: Voted that the Town amend Article 5 of the May 11, 2009 Annual Town Meeting Warrant by transferring the sum of \$20,000.00 from available funds in the Treasury into the Sewer Enterprise Fund Account in order to supplement that account for the dept obligation for the Sportsmen’s Road Water Line Extension to the Community Center.

ARTICLE 3: Voted that the Town amend Chapter III, “Regulating Certain Occupations”, Section IV, “Licensing of Door to Door Solicitors and Canvassers” by adding the three items as printed in Article 3 of the May 10, 2010 Special Town Meeting Warrant.

ARTICLE 4: Voted that the Town amend the Compensation Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, Sec. 108A and 108C of the Massachusetts General Laws by deleting the current minimums and maximums and increment steps for the Fire Fighter Personnel, as listed under Fire Department – Schedule III, and replacing them with the minimums, maximums and increment steps as printed in Article 4 of the May 10, 2010 Special Town Meeting Warrant.

ARTICLE 5: Voted that the Town raise and appropriate the sum of \$67,516.00, said sum to be added to the Fire Department Personal Services Budget for Fiscal Year 2010 to fund the negotiated pay increase with the Fire Union. Said sum to include the Town’s share of Employee Benefits for each of these employees, said sum to be distributed as follows, Fire Department Personal Services \$66,516.00, and Employee Benefits, \$1,000.00.

Moved and seconded to adjourn the Special within the Annual Town meeting at 8:30 pm.

CONTINUATION OF THE MAY 10, 2010 ANNUAL TOWN MEETING

ARTICLE 15: Voted that the Town authorize the Board of Selectmen to accept, on behalf of the Town, the Massachusetts Opportunity Relocation and Expansion (MORE) Jobs Capital Program Grant which will be used for the State Street reconstruction project in conjunction with Westmass Development Corporation.

ARTICLE 16: Voted that the Town transfer \$20,000 from the Golf Course undesignated fund balance account 66359000 to Grounds & Maintenance Supplies, account number 666603-543022 to be utilized in extreme emergency.

ARTICLE 17: Voted that the Town amend the Zoning Bylaws of the Town of Ludlow, Section 7.1.6 Procedures for Site Plan Approval, by adding a new subsection (d.) which would read as follows: “If the approving Board fails to take action within the time frame detailed in 7.1.6, sections b and c, approval shall be deemed granted following the procedures for constructive approval of Special Permits in Section 9, Chapter 40A, of the General Laws”.

ARTICLE 18: Voted that the Town adopt Section 1 of Chapter 394 of the Acts of 2006 as printed in Article 18 of the May 10, 2010 Annual Town meeting Warrant.

ARTICLE 19: Voted that the Town amend the General Bylaws of the Town of Ludlow by adding a new Chapter 6A, which shall be titled “Stretch Energy Code”, as printed in the May 10, 2010 Annual Town Meeting Warrant except that the effective date shall be January 1, 2011 rather than July 1, 2010.

DEFEATED

ARTICLE 20: Voted that the Town amend the General Bylaws of the Town of Ludlow by adding a new Section , 34, to Chapter IV, Regulating the Conduct of Citizens, which shall be titled “Solicitations” which will read as printed in the May 10, 2010 Annual Town Meeting Warrant Except that the word “and” in the second line shall be changed to “in”.

ARTICLE 21: Voted that the Town establish a Revolving Fund for the Conservation Commission, pursuant to Massachusetts General laws Chapter 44, Sec 53E ½, said fund to receive Wetland Fees collected by the Ludlow Conservation Commission per Chapter XV, Sec 6, of the Town of Ludlow Bylaws. Said fees to be submitted to the Town Treasurer for deposit and expended by the Conservation Commission in an amount not to exceed \$80,000.00, only for expenses attributable to the Administration and Enforcement of the Wetlands Protection Act and Ludlow Conservation Commission Bylaws and Maintenance of Conservation Land.

ARTICLE 22: Voted that the Town establish a Revolving Fund for the Conservation Commission, pursuant to Massachusetts General Laws Chapter 44, Section 53E1/2, said fund to receive consultant fees collected by the

Ludlow Conservation Commission per Chapter XV, Section 6, of the Town of Ludlow Bylaws. Said fees to be submitted to the Town Treasurer for deposit and expended by the Conservation Commission in an amount not to exceed \$50,000.00, only to pay independent consultants for services related to the specific project for which they were collected.

ARTICLE 23: Voted that the Town accept for no monetary consideration, the fee simple interest in the parcel of land known as 340 Center Street owned by Pride Convenience, Inc. in accordance with the legal description as printed in Article 23 of the May 10, 2010 Annual Town Meeting Warrant.

ARTICLE 24: Voted that the Town amend the Zoning Bylaws of the Town of Ludlow, by changing from Agricultural to Industrial A, a parcel of land owned by Cora C Bradway located at Holyoke Street (Assessor's Map #3, Parcel 7A), as described in the warrant.

ARTICLE 25: Voted that the Town appropriate State Chapter 90 Highway Aid Funds for engineering, construction, reconstruction and or repairs to Town roads and bridges and to authorize the Select Board, if necessary, to borrow in anticipation of the receipt of such State Aid.

ARTICLE 26: Voted that the Town authorize the Board of Public Works to enter into a contract with Mass DOT in the amount of \$551,647.00 for the construction and maintenance of public roads for the ensuing years.

ARTICLE 27: Voted that the Town appropriate \$10,000 for the Landfill Closure Enterprise Fund for inspection and testing for air and water quality, general maintenance, vents and mowing and that the \$10,000 be raised from investment earnings on the Enterprise Fund balance.

ARTICLE 28: Voted that the Town transfer from available funds the sum of \$204,583.00 to fund the Fiscal Year 2011 Capital Improvements Program. I further move that the list entitled "Capital Improvements and Equipment" that was distributed to all Town meeting Members be made part of this motion, and that each item listed be allocated as a separate appropriation and under the jurisdiction of the Department, Board or Committee indicated. I further move that said sum be raised as follows: the sum of \$90,576.00 be transferred from the Capital Reserve Account, and the sum of \$114,007.00 be transferred from the Surplus Overlay Fund. The Capital Planning Improvement Committee makes the following recommendations for the FY2011 Capital Planning Budget Article.

Capital Improvement

Department – Council on Aging – Description – 14 Passenger Mini Bus (3 yr lease - \$21,000.py) – Amount \$21,000

Department – Description – Aerial Bucket Truck (3yr lease - \$54,830.py) – Amount \$54,830 – Description – One

Pick up Truck – Amount \$31,000 – Department – School – Description – Snow Guards/Business/Early – Amount -

\$32,006 – Department – Town Hall – Description – Telephone System – Amount - \$40,000 – Department – Police –

Description – Court Vehicle – Amount - \$25,747 – Town Total – Amount - \$204,583.

The funding sources are as follows:

Capital Planning Stabilization Fund - \$90,576 – Surplus Overlay Funds - \$114,007

FY2011 Funding Sources - \$204,583.00

ARTICLE 29: Voted that the Town raise and appropriate the sum of \$150,000.00 for the Fiscal Year 2011 Reserve Fund. I further move that the Town vote to transfer from Golf Course retained earnings the sum of \$20,000.00 for the Fiscal Year 2011 Golf Course Reserve Fund.

ARTICLE 30: Voted that the Town transfer the sum of \$343,000 from free cash to the Stabilization Fund.

ARTICLE 31: Voted that the Town transfer the sum of \$825,000 from the Unreserved Fund Balance to be used by the Board of Assessors in determining the Fiscal Year 2011 Tax Levy.

****ARTICLE 5:** Voted that the Town appropriate \$53,071,609 for Town Purposes and charges during the Fiscal Year ending June 30, 2011, and that said sum include the following salaries for elected officials:

Moderator (1) \$457.00 – Chairman, Board of Selectmen (1) \$4,276.00 – Members, Board of Selectmen (4)

\$3,354.00 – Town Treasurer (1) \$56,275.00 – Town Collector (1) \$61,904.00 – Chairman, Board of Assessors (1)

\$4,276.00 – Members, Board of Assessors (2) \$3,354.00 – Town Clerk (1) \$ \$61,904.00 – Chairman, Board of

Health (1) \$3,300.00 – Members, Board of Health (2) \$3,300.00 – Chairman, Board of Public Works (1) \$3,546.00

– Members, Board of Public Works (4) \$2,801.00 – Chairman, School Committee (1) \$3,000.00 – Members, School

Committee (4) \$2,500.00 – Chairman, Planning Board (1) \$3,000.00 – Members, Planning Board (4) \$2,500.00

I further move, \$706.975 to be applied from "Fiscal Year 2011 Golf Course Revenues" to fund the Westover

Municipal Golf Course Budget item 47, \$121,500, to be transferred from Fiscal 2011 Golf Course Revenues to fund

Fiscal 2011 Indirect Golf Course costs appropriated in the General Fund, \$1,391,062 to be applied from "

Fiscal Year 2011 Sewer Fund Revenues" to Fund the Sanitary Sewer Budget item 48 \$245,000 to be transferred

from Fiscal 2011 Sewer Fund Revenues to fund Fiscal 2011 Indirect Sewer Fund costs appropriated in the General

Fund and the balance of \$50,607,072 is to be raised and appropriated.

Moved and seconded to dissolve the Spring Annual Town Meeting of May 10, 2010 at 9:20pm.

STATE PRIMARY SEPTEMBER 14, 2010

A total of 1990 (14%) (DEM, REP, LIB) ballots were cast. Total number of registered voters 13,571. Precinct 1-233; Precinct 2-217; Precinct 3-314; Precinct 4-276; Precinct 5-144; Precinct 6-341: For a total of 1,990 ballots were cast. The polls were open from 7:00 am until 8:00 pm.

PROCEEDINGS FALL SPECIAL TOWN MEETING OCTOBER 4, 2010

ARTICLE 1: Voted that the Town raise and appropriate the sum of \$197,604.01 for unpaid bills and/or overexpended accounts of previous years as follows: \$168,911.00 – Springfield Water & Sew Commission - \$400.00 – Northeast Overhead Door Corporation - \$21,656.97 – Covanta Energy - \$6,370.40 – Baystate Medical Center - \$265.64 – Deborah Hoadley, MD, LLC . \$197,604.01 Total

ARTICLE 2: Voted that the Town renew the lease agreement number CA51-5-87-81 between the Town and (439AW/CC) Westover AFB for a period of five (5) years in accordance with the current agreement which expires on March 31, 2011, and including A 22 acre tract which is described as printed on Article 2 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 3: Voted that the Town amend the Compensation Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, sec 108A and 108C of the Massachusetts General Laws by deleting the current minimums and maximums and increment steps for Cable Television, Schedule XIV and replacing them with a new Schedule as printed in Article 3 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 4: Voted that the Town amend the Classification Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, Sec 108A and 108C of the Massachusetts General Laws by changing the number of Office/Studio Assistants assigned to Cable Television from four part time positions to three part time and one full time positions as printed in Article 4 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 5: Voted that the Town amend Article 20 of the October 4, 1993 Town Meeting by deleting the section referencing the \$20.00 Per Household Fee of the Annual Subscription Fund and replacing it with the Bold Section; “This fund will consist of amounts collected from an annual subscription fee, the amount of which to be determined by a vote of the Board of Selectmen, which will be assessed on a voluntary basis to all participating households within the Town of Ludlow. All proceeds from said fees shall be deposited into the Ambulance Subscription Fund to be used to pay any unpaid balances resulting from insurance payments except in the case of Medicare or Medicaid or any insurance in which the Town is required to accept assignment of benefits,” and adding the additional provisions as printed in article 5 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 6: Voted that the Town amend the Compensation Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, sec. 108A and 108C of the Massachusetts General Laws by deleting the current minimums and maximums and increment steps for Nurses, Schedule VII, and replacing them with a new Schedule as printed in Article 6 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 7: Voted that the Town amend the Compensation Plan of the Personnel Policy Bylaw of the Town of Ludlow as authorized under Chapter 41, sec 108A and 108C of the Massachusetts General Laws by deleting the current minimums and maximums and increment steps for Police Dispatchers, Special Police, Finger Printer, School Crossing Guards and Police Matron, Schedule IV, and replacing them with a new Schedule as printed in Article 7 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 8: Voted to postpone action on Article 8 of the October 4, 2010 Special Town Meeting Warrant.

POSTPONED

ARTICLE 9: Voted to postpone action on Article 9 of the October 4, 2010 Special Town Meeting Warrant.

POSTPONED

ARTICLE 10: Voted to postpone action on Article 10 of the October 4, 2010 Special Town Meeting Warrant.

POSTPONED

ARTICLE 11: Voted to postpone action on Article 11 of the October 4, 2010 Special Town Meeting Warrant.

POSTPONED

ARTICLE 12: Voted that the Town amend the Zoning Bylaws of the Town of Ludlow, section VI: Special Land Use Regulations, to add 6.8 Commercial Kennels as follows: A special permit and site plan approval may be issued for a commercial kennel by the Planning Board. The minimum acreage required shall be a parcel that consists of at least 10 acres. The facility shall be located not less than 150 feet from any street line and not less than 100 feet from any side or rear lot line. Maintenance of the facility shall conform to all regulations of the Board of Health and State Health authorities.

ARTICLE 13: Voted that the Town amend the Zoning Bylaws of the Town of Ludlow, TABLE 1 LUDLOW TABLE OF PRINCIPAL USES, by adding COMMERCIAL KENNELS under LAND USE CLASSIFICATION/BUSINESS USES, to be allowed in business A, business B, Agriculture, Agriculture Moderate Density Overlay, Industrial A, and Industrial C with Site Plan Approval (SPA) and Special Permit Planning Board (SPPB), and to amend Table 1 to reflect this change as printed in the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 14: Voted that the Town amend the Zoning Bylaws of the Town of Ludlow, 7.1 Site Plan Approval, Section 7.1.5 Required Site Plan Contents, by adding (0.) Additional Requirements as follows: All site plans need to have the following information unless waived by the Planning Board: (1.) Lighting Plan with Luminaire Schedule, prepared by an engineer. (2.) Elevations showing the front, rear and sides of the building design. (3.) Signage design with dimensions and locations. (4.) Area where snow will be stored.

ARTICLE 15: Voted that the Town amend the Zoning Bylaws and Zoning Map of the Town of Ludlow, by changing from Business A to Residence A, a parcel of land owned by Nelson Tereso & Carlos Chaves, located at 147 Massachusetts Avenue (Assessors Map 11A, Parcel 12), as described in Article 15 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 16: Voted that the Town amend the Zoning Bylaws and Zoning Map of the Town of Ludlow, by changing from Business A to Residence B, a parcel of land owned by Steve J McDaniel, located at 343 Winsor Street (Assessors Map 14B, Parcel 317), as described in Article 16 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 17: Voted that the Town raise and appropriate the sum of one dollar (\$1.00) in order to acquire the fee simple interest and to accept as a public way Daisy Lane, in accordance with the legal description as printed in Article 17 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 18: Voted that the Town raise and appropriate the sum of one dollar (\$1.00) in order to acquire the fee simple interest and to accept as a public way Focosi Lane, in accordance with the legal description as printed in Article 18 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 19: Voted that the Town raise and appropriate the sum of one dollar (\$1.00) in order to acquire the fee simple interest and to accept as a public way the extension of Colonial Drive, in accordance with the legal description as printed in Article 19 of the October 4, 2010 Special Town Meeting Warrant.

ARTICLE 20: Voted that the Town raise and appropriate the sum of \$79,338.00, said sum to be used to acquire, by purchase the parcel of real estate described in article 20 of the October 4, 2010 Special Town Meeting warrant for the total purchase price of \$175,000.00. This purchase is subject to satisfactory review by the Board of Selectmen of a title examination with respect to the parcel of real estate being purchased. I further move that the sum of \$95,662.00 be applied towards the purchase price by transferring the following amounts from the closeout of old articles in the General Fund.

Town Meeting – Article Number – Amount Unexpended

May 9, 2005 – 53 - \$2,720 May 9, 2005 – 53 - \$765 – May 14, 2007 – 08 - \$544 – May 14, 2007 – 44 - \$540 – May 14, 2007 – 64 - \$5,345 – May 14, 2007 – 38 - \$23,900 – May 14, 2007 – 42 - \$20,000 – May 14, 2007 – 64 - \$10,000 – May 14, 2007 – 64 - \$11,500 – May 12, 2008 – 44 - \$2,187 – May 12, 2008 – 58 - \$1,463 – May 12, 2008 – 58 - \$16,698 – TOTAL \$95,662.00.

ARTICLE 21: Voted that the Town authorize the Board of Selectmen to designate the property located at 13 Park Place as being for public parks and playground purposes to the extent such designation is necessary to qualify for grants/reimbursements from the Commonwealth of Massachusetts pursuant to the Parc Act. I further move that the Town authorize the Recreation Commission and Board of Public Works to file any applications necessary to obtain such grants/reimbursements.

Moved and seconded to dissolve the October 4, 2010 Special town Meeting at 8:55 pm.

STATE ELECTION NOVEMBER 2, 2010

A total of 7013 (51%) ballots were cast. Total number of registered voters 13,844. Precinct 1 – 1110: Precinct 2 – 904: Precinct 3 – 1602: Precinct 4 – 1210: Precinct 5 – 694: Precinct 6 – 1493: For a total of 7013 ballots were cast. The polls were open from 7:00 a.m. until 8:00 p.m.

VITAL STATISTICS **NOTES INCOMPLETE

Deaths	152**	Births.....	127**	Marriages.....	176**	
Year	2005	2006	2007	2008	2009	2010
Deaths	180	171	182	164	194	152**
Births	173	164	168	168	148	127**
Marriages	220	257	226	231	210	176**

RECEIPTS

Coloring Books	\$9.00	Burial Perm.	\$540.00	Business Cert.	\$1,820.00
By Laws	\$200.00	Gas Renewal	\$1,607.50	History Book	\$218.00
Fisheries (Town)	\$815.25	Images Book	\$126.00	Maps	\$56.00
Marriage Int.	\$2,790.00	Misc.	\$967.52	UCC	-
Parking Viol.	\$3,895.00	Passport	\$9,600.00	Photos	\$490.00
Pole Location	\$80.00	Raffle Permit	\$70.00	St. List	\$880.00
Vitals (death)	\$4,950.00	Vitals (Birth)	\$7,560.00	Vitals (Mrg)	\$4,490.00
Vitals (sf)	-	World War II	\$25.20	Marijuana	\$1,100.00
Dogs Not N/S	\$11,740.00	Dogs N/S	\$3,120.00	Cremation	-
Dog Board	\$230.00	Kennel	\$1,070.00	Stray Dogs	\$220.00
Late Fees	\$740.00	Interest	\$314.07	Total	\$59,723.54

The Town Clerk’s office hours are 8:30 am until 4:30 pm; evening hours are available for individuals who are unable to make it in during regular business hours. Please call 583-5600 ext 230 to make an appointment. Once again I would like to thank Christine Szlosek my assistant and Maria McSwain for all their hard work. They are truly dedicated individuals, I consider myself lucky to have them work for me. I would also like to express my gratitude to my wardens, poll workers, schools, DPW, police, fire and to the Town Hall Employees. Most importantly to the residents of Ludlow who have supported me for so many years. I thank you all.

Respectfully submitted,
Laurie Gibbons Town Clerk CMMC

SUPERINTENDENT OF SCHOOLS

FY2010 budget approved at the annual Town Meeting: \$25,109,536.25.

Student Enrollment:

- K-12 3,023
- High School (9-12) 1,019 including 79 “school choice” students
- Middle School (6-8) 739 including 16 “school choice” students
- Chapin Elementary (2-3) 388 including 7 “school choice” students
- East Street Elementary (PreK-1) 431 including 0 “school choice” students
- Veterans Park Elementary (4-5) 446 including 5 “school choice” students

SCHOOL COMMITTEE CHANGES

In March, the School Committee reorganized and elected James P. Harrington, Chairman; Dr. Michael J. Kelliher, Vice-Chair; and Charles T. Mullin, Secretary. They were joined by Susan D. Gove and Jacob R. Oliveira. In October, another reorganization took place and elected Dr. Michael J. Kelliher, Chairman; Charles T. Mullin, Vice-Chair; and Jacob R. Oliveira, Secretary. They were joined by Susan D. Gove and James P. Harrington.

PERSONNEL CHANGES

On or before the end of the 2009-2010 school year, the following employees retired after many years of service to the School Department. Their years of dedication to the students of Ludlow are greatly appreciated.

The District said farewell to the following retirees: Dolores Auffrey, Elizabeth Babinski, Linda Bennett, Mary Jane Disco, Kathleen Dvorchak, Denise Gamelli, Lynne Geanacopoulos, Toni-Marie Mancuso, Alice Mannix, Karen Miller-Ericksberg, Mary Moriarty, Patricia Mosio, Donna Nietupski, Danusia Pringle, Cecile Sliski, Linda Swotchak, Ann Marie Talaga, Madeline Warzecki.

The following faculty were employed for the 2010-2011 school year: Central Office/Administration: Darlene Cincone*, Gina Flanagan; East Street Elementary School: Tracy DeMarco, Alissa Lomma**, Jennifer Maurer, Susan Polumbo**; Chapin Street Elementary School: Amy Anderson, Carolina Carry, Lauren Hebda, Pamela Parker**; Veterans Park Elementary School: Cheryl Campbell**, Nancy Cox, Caitlin Galeziowski; Paul R. Baird Middle School: Arlene Desforges**, Jordan Funke, Gregg Therrien, Deb Ziemba; Ludlow High School: Christina Dionne*, William Moge**, Ericka O'Connell*, Teresa Poteat, Rebecca Scibelli
(* Mid-Year Hires 2009-2010; ** Transfer)

STAFF RECOGNITION 2010

Karen Chapman, Barbara Daley, Pamela Gebo, Jane Grassetti, Nancy Kurty, Judith Rodgers, Ruth Saunders, Kenneth Vogel, Mary Beth Will

PIONEER VALLEY EXCELLENCE IN TEACHING AWARD RECIPIENTS

Keisha Powell, Ludlow High School; Jill Mongeau, Paul R. Baird Middle School; Cindy Bourgelas, East Street Elementary School; and Denise Gamelli, Chapin Street Elementary School

PIONEER VALLEY EXCELLENCE IN TEACHING AWARD NOMINEES

Tanya Crisostomo and Jennifer Prior, Paul R. Baird Middle School; Jennifer McDonald, Veterans Park Elementary School

Respectfully Submitted,
Theresa M. Kane, Ed.D
Superintendent of Schools

MEETING OUTCOMES

LUDLOW PUBLIC SCHOOLS

EXPECT SUCCESS EVERY CHILD EVERY DAY

The mission of the Ludlow Public Schools is to provide a quality education for every student by working in partnership with parents and community to assist each student in reaching his/her full potential.

STATE OF THE DISTRICT REPORT: Important Facts JUNE 2010

Approximately 74% of students entering kindergarten in September 2010 attended preschool.
Approximately 71% of students entering kindergarten in September 2009 attended preschool.
Approximately 82.6% of students entering kindergarten in September 2008 attended preschool.

READING				MATH			
Grade	Tier 1- Exceed Instructional Grade Level	Tier 1 – At Instructional Grade Level	Tier 2	Tier 3	Tier 1- At Instructional Grade Level	Tier 2	Tier 3
1	50%	22%	11%	17%	54%	42%	4%
2	39%	27%	11%	23%	62%	33%	6%
3	40.5%	16.5%	13%	30%	34%	42%	24%
4	49%	10%	7%	34%	27%	47%	26%
5	36%	18%	19%	27%	18%	49%	33%

- In 2007-2008, 2% of Middle School students were enrolled in Remedial Math; in 2008-2009, 3% of Middle School students were enrolled in Remedial Math; in 2009-2010, 1% of Middle School students will be enrolled in Remedial Math. In 2009-2010, > 1% of Middle School students were enrolled in Remedial Math.
- In 2007-2008, 56% of 8th graders were enrolled in Algebra; In 2008-2009, 92% of 8th Graders were enrolled in Algebra; in 2009-2010, 97% of 8th Graders were enrolled in Algebra.
- 45% of Ludlow High School graduates are attending a 4-year college (Class of 2007); 40% of graduates are attending a 4-year college(Class of 2008); 34% of graduates are attending a 4-year college (Class of 2009). 42% of graduates are attending a 4-year college (Class of 2010).
- In 2007, 65% of AP students scored a 3 or above; in 2008, 63% of AP students scored a 3 or above; in 2009, 55.7% of AP students scored a 3 or above; in 2010, 68% of AP students scored a 3 or above.
- Ludlow High School SAT scores – 478 (2008), 476 (2009) – Verbal Mean; 496 (2008), 500 (2009) Mathematics Mean, 472 (2010) Critical Reading Mean, 498 (2010) Mathematics Mean, 468 (2010) Writing Mean
- National SAT Scores – 502 (2008), 502 (2009) – Verbal Mean; 515 (2008), 515 (2009) - Mathematics Mean, 501 (2010) Critical Reading Mean, 515 (2010) Mathematics Mean, 493 (2010) Writing Mean

STRATEGIC PLAN JUNE 2010

GOAL #1
Academic Performance
Each school will establish an instructional focus designed to motivate and engage all students. This will be supported by: clear ways of measuring progress; teachers sharing best practices; curricula that is delivered creatively; and development of sensitive assessment modalities.

STUDENT LEARNING OUTCOMES 2009-2010

1. Ludlow Public Schools will meet (or exceed) the state average on all MCAS assessments in the Spring 2009 assessment and meet Adequate Yearly Growth in all areas.
2. For kindergarteners enrolled for the 2009-2010 school year, 90% will be able to demonstrate the Pre-K skills on the Ludlow Public Schools Pre-K assessment.
3. For June 2010, 100% of students will show improvement in reading as measured by the Benchmark Reading Assessment or Scholastic Reading Inventory; no less than 90% will reach proficiency in grades K-12.
4. For June 2010, 100% of students will show improvement in math as measured by the District Math Assessment; no less than 90% will reach proficiency in grades K-8.
5. By 2010 the district will match (or exceed) the state average for entry into a four-year college.
6. All 8th grade students will be enrolled in algebra.

GOAL #2
Professional Development
The district will utilize professional development to improve student achievement through each school's instructional focus and improve operational efficiency

GOAL #4
Community Development
The district will promote activities which foster a sense of community amongst students, parents, staff and the community at-large

GOAL #3
Technology
The district will utilize technology to support each school's instructional focus and improve operational efficiency

GOAL #5
Communications
The district will improve effective communication within each building, within the district, and within the community

Goals/Tasks/Milestones (all tasks and milestones will be discussed/negotiated with the LEA prior to implementation)	June 2010	July	Aug.	Sept.	Oct. 2010
Determine a way to share student data with all stakeholders – students, parents, staff, and community.					
Continue to revise curriculum maps at all levels in all areas; Use maps to examine curriculum instructional and assessment practices.					
Expand enrichment and co-curricular activities to increase student engagement.					
Ensure resources support curriculum maps and Instructional Focus.					
Share and discuss in order to adopt the instructional maxims (core beliefs) and Strategic Action Plan for all levels.					
Continue to educate all staff regarding network capabilities and web capabilities.					
Follow-up on professional development activities to ensure integration in the classroom.					
Continue to provide opportunities for staff to give and receive feedback re: classroom practices, i.e. peer observation.					
Build an understanding of the "Instructional Cycle" district-wide.					
Maintain a structure for building meeting agendas and a system of prior dissemination for <u>all</u> meetings that would include an opportunity to share staff concerns.					
Review all curriculum areas systematically to incorporate the MA Technology Literacy Standards. (via curriculum maps)					
Continue to design and offer mini-courses that feature staff members instructing other staff members on how to incorporate existing technology resources into the curriculum.					
Support a long-term financial plan for funding district technology.					
Expand the utilization of technology to support Instructional Focus.					
Expand the website to include curriculum document.					
Begin to utilize A2Aspen capabilities including porthole for parents, students, and staff					
Continue Community Service Programs.					
Enlist school and community stakeholders to support service to community. Publicize through the website community service efforts by the Ludlow Public Schools.					
Curriculum Revision Calendar is disseminated to the staff via X2Aspen.					
Utilize technology to further paperless communication with the community at large.					
Survey the availability of family internet access. Explore the possibility of universal access.					
Continue to improve effective communication between Ludlow Town Departments through ongoing collaboration.					
Expand teacher/administration/personnel exchanges between grades, schools, and buildings.					
Utilize Ludlow Public Television LPTV (using students) to inform the community of upcoming events, to highlight student work and performance, etc.					
Continue the coordination between Town Departments regarding technology needs throughout the Town of Ludlow.					
Utilize the use of one of the local cable channels for educational programming.					

October 2010 – Review of entire Strategic Action Plan

A call for new membership (including students) for the committee will be made to invite new participation and input.

CURRICULUM OFFICE

INSTRUCTIONAL FOCUS

All Ludlow Public Schools have an instructional leadership team that continues to implement a targeted professional development plan related to selected best practices. Teachers have met grade level, cross grade level, and department meetings to improve teaching and learning.

Internal assessments have been in place district wide. All the elementary schools have administered the Benchmark Assessment System which is aligned with the Readers Workshop. Baird Middle School and Ludlow High School are administering the Scholastic Reading Inventory to students in grades 6-12.

CURRICULUM

District-wide curriculum is being reviewed in a five year cycle. During 2009, a district-wide math committee began meetings to review the district wide math curriculum maps, integrate the Massachusetts Technology Literacy Standards and Expectations, and make recommendations for needed resources. English Language Arts curriculum committee was put on hold pending the release of the Common Core Standards and the district anticipates reconvening the committee in the 2010- 2011 school year.

A formalized system of tiered support has been implemented at the elementary level to support students needing additional instruction in literacy and math skills. The middle school and high schools will begin work on tiered intervention in the 2010 – 2011 academic year.

Respectfully submitted,
Christine DeBarge,
Director of Student Support Services
and Curriculum

STUDENT SUPPORT SERVICES

The Student Support Services department was part of the Department of Elementary and Secondary Education Coordinated Program Review for the district in 2008. The results were extremely positive and the Student Support Services department continues to keep the areas of concern as priority. The district continues to provide a wide range of specialized programs that continue to successfully support students with a wide variety of special needs and allow them to remain in their home schools or district. We also continued to provide related services including occupational therapy, speech and language therapy, physical therapy etc... We continued to support the expanding variety of special education supports at Ludlow High School with more inclusive services. The Parent Advisory Council is expanding and we continue to encourage parents to attend. The entire Student Support Services department continued to provide quality services in a very challenging field.

Respectfully Submitted,
Christine DeBarge, Director
Student Support Services and Curriculum

LUDLOW PUBLIC SCHOOLS DEPARTMENT OF TECHNOLOGY

Information Communication Technology (ICT) plays an ever growing role in administration and management, state and federal reporting, *and most especially, in teaching and learning*. We continue to make measurable progress towards our goal: The Ludlow Public Schools will use current and future technologies to increase student achievement and develop true 21st Century literacy and global awareness.

ACCESS-SUPPORT-PROFESSIONAL DEVELOPMENT

The use of technology tools and understanding new forms of literacy does not occur in a vacuum. These are the tools that our children need to learn to use wisely in their everyday lives, in workplace productivity and to succeed in a globally competitive marketplace. We continue to need all three: 1.) access to current and reliable hardware, 2.) technical support and 3.) professional development to make this possible. Not surprisingly, we have found that when professional development is quickly followed with increased access to the tools, the effectiveness of these tools is profound, both in student engagement and student success. Given Title 1 and ARRA 776 Title IID funding, the elementary level in particular has benefited, moving the most quickly towards a need for 1:1 availability. The percentage of staff that embraces newer technologies and web 2.0 tools is understandably higher here than at the secondary level. Through Year 2 of the 170-B IMPACT Grant funds, 2 more SMART Boards were installed at Baird Middle School and 6 teachers each received 45 hours of professional development using technology in a cross-curricular project. Classroom use (Science and Foreign Language) of these SMART Boards is dramatic and showcases what these interactive boards were designed to do. With the ARRA 776 Title IID Priority 2 Grant Award (over \$100,000 over two year period!), 10 teachers (the first cohort) each received 45 hours of professional development specifically in the use technology for tiered instruction in ELA. In 2011, another group of 10 will have that training. Again, the response to this PD was clearly positive and the expectation that hardware purchases made over this school year, and that of 2011 will ensure student access to technology in very meaningful ways. A range of PD was offered in district from a two-day workshop, to full courses as well as teacher-to-teacher consults and classroom support. Truly, those who have participated and shared their successful integration of technology are becoming models for those who feel less comfortable with technology and indeed a less teacher centric environment. Users created lesson plans enabling re-teaching in multiple ways, many with access to data based on standards taught. All lesson plans created during offered professional development are posted on district technology wiki to be shared by all. The use of data to inform learning continues to grow with local formative assessments within a classroom to the Data Warehouse providing a district perspective. All provide a foundation for tiered instruction all levels.

The sole District Instructional Technology Specialist is a valued teacher and mentor, serving 225+ teachers. Her duties still include consultative work in the area of assistive technology for Student Support Services, an additional cost savings to the district. Three Technology Support Specialists maintain over 800 computers and support over 3000 students and staff in their use of district network resources and software.

To view the DESE approved technology plan, please visit:

<http://www.ludlowps.org/pdf/LudlowTechnologyPlanSY10-12.pdf>

This is the plan reviewed by the MA Department of Elementary and Secondary Education. A new technology plan is under development. Approval of this plan is required for E-Rate funding and NEASC accreditation. Teachers and students need access to current and reliable equipment. Through the ARRA grant mentioned above, Veterans Park received a second laptop cart with 16 laptops. While this is progress, it still speaks to limited availability. With limited local funding given a terrible economy and a reliance on grant funding, the district technology plan will struggle to adopt the changes in education encouraged by both the state and federal government

Respectfully submitted,
Lorraine M. Boucher
Director of Technology

LUDLOW HIGH SCHOOL

Submitted by Gordon Smith, Former High School Principal



LUDLOW HIGH SCHOOL

500 Chapin Street, Ludlow, Massachusetts 01056

SCHOOL PROFILE 2009-2010

PRINCIPAL
Gordon Smith
(413) 589-9001

ASSISTANT PRINCIPAL
Toni-Marie Mancuso
(413) 589-9001, ext. 2102

DIRECTOR OF GUIDANCE
Linda Duane
(413) 583-5674
FAX: (413) 583-5683

GUIDANCE COUNSELORS
Lydia Brady, ext. 2419
Dorothy Chrzan, ext. 2423
Mary Moriarty, ext. 2415
Michael Thompson, ext. 2417
ADJUSTMENT COUNSELOR
Dan Kelleher, ext. 2421
(413) 589-9001

ASSISTANT PRINCIPAL
Michael Halpin
(413) 589-9001, ext. 2430

GUIDANCE SECRETARY
Anna Miranda, ext. 2407

CEEB CODE: 221-250

SCHOOL

Ludlow High School is a four-year, comprehensive high school of approximately 1000 students, grades 9-12, accredited by the New England Association of Schools and Colleges. Ludlow High School has a 7 period schedule format. Approximately 85% of the senior class of 2009 entered higher education: 34% to four-year colleges or universities, 48% to two-year colleges, 3% technical schools, 6% to the work force, 3% to the military, and 6% were undecided. There were 254 students in the graduating Class of 2009, and 7 Certificate of Attainment seniors. There are 237 students in the Class of 2010 as of September, 2009.

CURRICULUM

Five five-credit courses are required each year, plus Physical Education. In addition to course offerings in English, Social Studies, Mathematics, Science, and Foreign Language, a diverse range of elective courses are offered in Art, Business, Family and Consumer Science, Music, and Technology Education. Courses are offered in 4 academic pathways – essentials college preparatory, standard college preparatory, honors, and Advanced Placement.

Early Entrance permits qualified students to enroll at Holyoke Community College, Springfield Technical Community College, or Elms College while taking courses at the high school.

Our **Advanced Placement** program offers courses in Art, Biology, Calculus AB, Chemistry, English Literature and Composition, Spanish Language, US Government & Politics, and US History.

INSTRUCTIONAL LEVELS

There are 4 instructional levels:

Essentials College Preparatory Standard College Preparatory Honors Advanced Placement

ADVANCED PLACEMENT AND HONORS COURSES

English	English 9 Honors	English 10 Honors	American Literature Honors	AP English Literature & Composition		
Science	Honors Biology	AP Biology	Honors Chemistry	Honors Anatomy & Physiology	Honors Physics	AP Chemistry
Foreign Language	Honors Spanish 2, Honors Spanish 3, Honors Spanish 4	AP Spanish	Honors French 2, Honors French 3, Honors French 4		Honors Portuguese 4	

Mathematics	Honors Geometry	Honors Algebra 2	Honors Analysis	Honors Pre-Calculus	AP Calculus AB	
Social Studies	Honors Western Civilization	Honors Global Perspectives	AP US History (3 semesters)	AP US Government		
Art	AP Art Studio					

GRADUATION REQUIREMENTS

English	Math	Science	Social Studies	Health	Physical Education	Other
20 credits	15 credits	10 credits	10 credits	1 credit	credit based on years of attendance at LHS	46 credits

***Students in the Class of 2010 and beyond must earn a competency determination in MCAS English language arts, mathematics and science.**

GRADE REPORTS AND GRADES

Passing mark is 60 or higher. The grade point average is weighted according to the level of courses taken. Class rank is computed using the table below, including all students in the class and all subjects taken in this school, excluding physical education and health education.

Grade Values	Essentials College Prep	Standard College Prep	Honors	AP
93-100	3.50	4.00	4.50	5.00
90-92	3.26	3.76	4.26	4.76
87-90	2.74	3.24	3.74	4.24
83-86	2.50	3.00	3.50	4.00
80-82	2.26	2.76	3.26	3.76
77-79	1.74	2.24	2.74	3.24
73-76	1.50	2.00	2.50	3.00
70-72	1.26	1.76	2.26	2.76
67-69	.74	1.24	1.74	2.24
63-66	.50	1.00	1.50	2.00
60-62	.26	.76	1.26	1.76
0-59	0	0	0	0

SAT DATA FOR CLASS OF 2009

	CRITICAL READING MEAN	MATHEMATICS MEAN	WRITING MEAN
Ludlow HS	472	498	468
Massachusetts	514	526	510
National	501	515	493

SPORTS

Ludlow High School has high eligibility standards. Students cannot fail any course to be eligible to play sports. Varsity teams include basketball, baseball, cheerleading, cross-country, football, golf, ice hockey, skiing, soccer, softball, spring track, swimming, tennis, volleyball, and wrestling.

Representative Colleges and Universities Attended by Class of 2009 Graduates:

American International College	George Washington University	Rivier College	University of Maine
Amherst College	Harvard University	Rochester Institute of Technology	University of Mass/Amherst
Assumption College	Hofstra University	Sacred Heart University	University of Mass/Dartmouth
Babson College	Holyoke Community College	Salem State College	University of New England
Bay Path College	International College of Hospitality	Salve Regina University	University of New Hampshire
Berkelee College of Music	Ithaca College	Savannah College of Art & Design	University of New Haven
Boston University	Johnson & Wales University	Seton Hall University	University of Rhode Island
Bridgewater State College	Mass College of Liberal Arts	Simmons College	University of Southern Maine
Bryant University	Mass College of Pharmacy and Health Sciences	Springfield Technical Community College	University of Southern New Hampshire
Clark University	Merrimack College	Springfield College	University of Virginia
College of the Holy Cross	Mt. Holyoke College	St. Joseph's College	Western New England College
Curry College	Northeastern University	St. Michael's	Westfield State College
Elms College	New York University	Union College	Wheaton College
Embry Riddle University	Plymouth State College	University of Connecticut	Worcester State College
Emerson College	Rensselaer Polytechnic Institute	University of Hartford	Worcester Polytechnic Institute
Emmanuel College			
Framingham State College			

PAUL R. BAIRD MIDDLE SCHOOL

Through the hard work and dedication of staff, parents, and community members, Baird Middle School students participate in a variety of learning opportunities in a community that is supportive and welcoming. Our current enrollment is 705 students: 220 sixth graders, 222 seventh graders, and 263 eighth graders. We have welcomed 16 students into the Baird community from surrounding towns through our school choice program. It is our goal to engage Baird students in developmentally appropriate and diverse learning activities that will encourage them to develop strategies that promote life-long learning.

Our instructional focus continues to emphasize reading, writing, and math skills. While we continue under the state designation of Restructuring, our students have made significant improvement in every area of MCAS testing. We are very proud of the hard work everyone has put forth in the Baird community and we continue our efforts at meeting our student performance goals.

In addition to our academic core subjects taught by grade level teams of teachers, the instructional program known as specials supports the development of a wide range of skills and knowledge for students. Through foreign language, computer technology, health and physical education, visual and performance arts, and music, Baird students experience a wide-range of learning opportunities that lead to becoming well-rounded students. Our after school programs enrich and extend the learning opportunities of students in such diverse areas as drama, band, jazz band, journalism, stock market, Junior National Honor Society, student council, talent show, art, technology and engineering, and community service. We believe that these experiences are essential in connecting classroom learning with real-world experiences that allow students to develop and apply life-long learning strategies.

We continue our partnership with Ludlow Boys and Girls Club. The Club's after school program provides extra homework help and recreational activities from 2:30-5:30. Over 100 Baird students participate in this on-site program. This partnership expresses our commitment to providing the students of Baird Middle School a safe after school program designed to support their unique needs.

To Baird Middle School community, we welcomed new staff members: Emily Herring, guidance counselor and James Painchaud, science and technology teacher.

I am, once again, thankful for the opportunity to work in such a dynamic school whose focus continues to be on the growth of our students. On behalf of everyone at Baird, I thank the Ludlow community for your continued support.

Respectfully submitted,
Sheryl Stanton, Principal
Paul R. Baird Middle School

ELEMENTARY SCHOOLS

In 2009 our three K-5 elementary schools reorganized and opened their doors in September to new grade level configurations. East St. School welcomed all Ludlow Public Schools pre-school, kindergarten, and grade one students. Chapin St. School greeted all second and third graders, and Veterans Park opened as the Grade 4/5 school. Brett Bishop remained as principal of East Street School, Lisa Dakin assumed the position of principal at Chapin St. School, and Susan Dukeshire transferred to Veterans Park School. Most teachers shifted to the school that housed their preferred grade level.

We welcomed some new staff members to the elementary level. Colleen Mayberry joined the East St. School staff as school secretary. Deborah Ziemba, fifth grade teacher, and Nicole Sousa, music teacher, joined the Veterans

Park staff.

The elementary schools in Ludlow continue to move forward with our efforts to improve comprehension across all areas of the curriculum through our instructional focus work. We launched a new “Tiered Instruction” model that provides a means to identify students who are performing below grade level benchmarks and provide them with targeted instruction geared toward their deficiency. This instruction is in addition to the core classroom instruction. This additional (or “catch-up”) instruction is delivered by classroom teachers, instructional support personnel and tutors during the school day.

The elementary schools also developed and implemented a new internal math assessment that is aligned with the state frameworks. We use the Benchmark Reading Assessment to assess student performance in reading three times a year. Our math and literacy coaches continue to support teachers in strengthening the delivery of core instruction. They provide professional development workshops outside the school day as well as embedding professional development during the school day. Coaches and teachers collaborate to plan, implement, and reflect on instruction around our best instructional practices on an ongoing basis.

A substantial federal grant awarded to the district allowed us to maintain Service Teams at the three elementary schools. These teams have met bi-weekly to problem solve for students around academic, health, and social/emotional issues. The process is designed to involve school, district and community partners in problem solving efforts. The grant also supported the elementary Trauma Sensitive Resource Team. This team worked to develop a “Behavior Expectations Matrix” which clearly defines behavior expectations for kindergarten through grade 5 in various school settings throughout the school day. These expectations promote a school environment that helps ensure a state of secure readiness for learning, for all students. The matrix is scheduled to be implemented in September, 2010.

This year several long time elementary faculty members and staff retired. They are: Lynne Geanacopoulos and Karen Miller-Ericksberg at East Street School Denise Gamelli, second grade teacher, and Mary Jane Disco, music teacher, at Chapin Street School. We wish them well and thank them for their years of service.

Respectfully Submitted,
Brett Bishop, Principal, East Street School
Lisa Dakin, Principal, Chapin Street School
Susan Dukeshire, Veteran’s Park School.

LUDLOW PUBLIC SCHOOLS LUDLOW INTEGRATED PRESCHOOL

The Integrated Preschool Program is located at the East Street Elementary School. The program has been in existence since January of 1989. The Integrated Preschool has a small staff to student ratio which allows children with disabilities and without disabilities to interact and to learn in a variety of structured and guided academic play activities. The Integrated Preschool enrollment was 101 children for the 2009-2010 school year.

Our Instructional Focus is a targeted whole school effort to improve comprehension in all areas of the social and academic curriculum through the use of a common set of best teaching practices. These teaching practices are used with every student in a state of secure readiness every day in every school setting. Student growth is measured by internal assessments both formative and summative, written and oral expressions of understanding, student work at each grade level, and performance in all areas of the Massachusetts Comprehensive Assessment System.

The preschool program has adopted a literacy based curriculum called Opening the World of Learning. The preschool is part of the district work to improve student performance by fine tuning instruction and using assessment

data to inform instruction. The preschool uses Work Sampling System as their formative assessment. Preschool faculty developed and uses a preschool assessment to track student progress toward learning skills that are necessary for Kindergarten.

The Ludlow Public Schools' Integrated Preschool Program successfully achieved ongoing national accreditation through the National Association for the Education of Young Children through 2014.

Respectfully submitted,
Irene H. Ryan
Early Childhood Director

HEALTH SERVICES

BOARD OF HEALTH

The Board of Health reorganized in 2010 with Bruce Dziura, M.D., Chairman; Carol A. Szczebak, Secretary; Neil D. Paquette, Member.

On March 22nd, Bruce Dziura, M.D. ran unopposed and was re-elected to serve another three (3) year term on the Board of Health receiving two thousand four (2,004) votes.

On July 1st, Michael C. Pietras, P.E. was reappointed as the On-Site Sewage Disposal Inspector. Mr. Pietras witnessed forty five (45) percolation tests, reviewed thirty five (35) septic plans and conducted forty three (43) final inspections of septic systems when installed.

New sub-surface disposal system permits issued in 2010 totaled three (3). Repairs to existing systems totaled thirty six (36). Two (2) Beaver permits were issued in our Town to remove beavers from where dams were built.

Once again, our Annual Rabies Clinic was held at the Town Garage located at the Department of Public Works on Saturday, April 24th. Dr. Dorsie Kovacs from the Monson Small Animal Clinic was the veterinarian again this year. Our rabies clinic was a success with seventy five (75) dogs and nineteen (19) cats being vaccinated. Veterinarians suggest that dogs and cats be vaccinated regularly, since both are exposed to wild animals.

We welcome Jennifer Duhaime from Belchertown to the position of Health Inspector due to the resignation of Paula Vieira. During 2010 Health Inspectors Timothy Fontaine and Jennifer Duhaime responded to and investigated forty four (44) citizen complaints concerning housing violations, debris, rodents, etc. One hundred forty four (144) food establishment inspections and seventy nine (79) catering inspections were carried out in 2010. Animal Inspector Sheila Andre responded to twenty one (21) animal bites.

MONEY COLLECTED BY THE BOARD OF HEALTH

Nursing Services	\$18,526.00
Clinic pedicures	11,270.00
Senior Center pedicures	3,250.00
Keystone Commons pedicures	390.00
Shingles vaccine (Zostavax)	2,110.00
Immunizations	1,210.00
2009 Flu Clinic reimbursement	15,498.60

2009 TB Clinic reimbursement	480.00
Trailer Park assessments	18,288.00
Body Art Establishment permit	1,000.00
Body Art Practitioner permits	150.00
Food Service licenses	3,900.00
Retail Food permits	4,050.00
Trailer Park licenses	225.00
Mobile Food Server permits	75.00
Bakery licenses	800.00
Smokehouse licenses	300.00
Piggery licenses	15.00
Frozen Dessert licenses	270.00
Funeral Director licenses	300.00
Non-Alcoholic Beverage license	37.50
Milk & Cream licenses	660.00
Tobacco permits	3,250.00
Tanning Facility license	60.00
Catering permits	810.00
Removal of Garbage permits	300.00
Dumpster permits	1,740.00
Well Construction permits	540.00
Disposal Works Construction permits	450.00
Septic Tank Repair permits	2,625.00
Septic Installer's permits	2,400.00
Septic Tank Pumping licenses	560.00
Permit/License Late fees	200.00
Percolation Test fees	14,850.00*
Septic Plan fees	3,315.00*
Septic Inspection fees	3,400.00*
Total Money Collected	\$117,305.10
*Town's share of these fees	\$3,857.50

Respectfully submitted,
Bruce Dziura, M.D.
Chairman

BOARD OF HEALTH
PUBLIC HEALTH NURSES

Director of Nurses: Francine Rusiecki, RN
Staff Part Time: Madeline LeBeau, RN
Linda Maiuri, RN
Marianne Moura, RN BSN
Christine Pietrowski, RN
Lorraine Ney, LPN

In 2010, seven thousand three hundred five (7,305) residents were clients of the Board of Health. Ludlow Nurses continue to make home visits, assist residents with their care, manage medication, do pedicures, provide wound care and administer injections as ordered by a physician. The number of pedicures provided by the Ludlow Nurses has increased this year. There were one thousand one hundred twenty-seven (1,127) pedicures at the Board of Health, three hundred twenty-five (325) at the Senior Center and thirty-nine (39) at the Keystone Commons clinic. Pedicures can also be provided during a home visit. Blood pressures can be taken on Thursday afternoon at the Senior Center,

the first Wednesday at Wilson Housing Authority, and each afternoon at the Board of Health clinic. Many Ludlow residents continue to participate in all of our clinics. Within the last year, we have had an increase of thirty-five (35) new clients. TB skin testing and administration of State regulated vaccines is also available at the Board of Health. The following vaccines have been administered in 2010: Vaccine for Children (VFC), ten (10); Children with insurance, two (2) and Adults, two hundred eighty (280). One hundred nineteen (119) TB skin tests were done at the Board of Health. There is a fee of ten dollars (\$10.00) for each service provided by the Board of Health.

This year Massachusetts Department of Public Health provided a limited amount of shingles vaccine (Zostavax) to be given to adults sixty years and older at public sites. The Board of Health was able to acquire several shipments of this vaccine. Ludlow cable television (LCTV) advertised the availability of the shingles vaccine and the response was excellent. The Ludlow Nurses were able to vaccinate two hundred twenty (220) adults with Zostavax. We continue to get requests for the shingles vaccine and hope that this opportunity will be repeated. The cost of Zostavax can be two hundred dollars (\$200.00) or greater to clients and we charged only ten dollars (\$10.00) for administration. This was a great savings for the public and a convenience, for the vaccine must be kept frozen and we have the capability with our freezer.

Flu vaccine was administered from pharmacies and grocery stores very early in the season this year, and reduced the number of people seen at our flu clinics. The first flu clinic was at the Town Hall and two hundred seventy-three (273) doses were given. Only thirty (30) doses were given at the Wilson Street clinic and fifty (50) at the Senior Center. This drastic change was disappointing. The revenue that the Town receives from the administration of State supplied flu vaccine is significant. However, we are proud to say, we continue to go to the homebound and have administered one hundred four (104) doses to Ludlow residents in their home.

The Board of Health conducts investigations and surveillance of communicable disease once notified by the Department of Public Health State Lab. This year one hundred sixty-nine (169) cases have been documented. The following diseases have been reported: Hepatitis B, Hepatitis C, TB, Latent TB, Lyme Disease, Streptococcus Infection, Pertussis, E.Coli, Shiga Toxin, Anaplasmosis, and Legionella. The diagnosis of Lyme is slowly on the climb each year. One hundred eleven (111) of the documented cases originated from the Hampden County Correctional Facility (HCCF) and fifty-eight (58) cases from Ludlow residents.

Our lending closet of durable medical equipment consists of donations from Ludlow residents for Ludlow residents and continues to be very successful. It is a pleasure to know that we can make someone's day easier and safer. Thank you to all who have given us equipment, your generosity is greatly appreciated.

In 2010 the Ludlow Nurses have participated in several programs: "2010 Immunization Update", "An Immunization Odyssey", "Understanding Personality Disorders", Aging: What's Normal, What's Not", and "Diagnosis and Treatment of Stroke".

Emergency Preparedness is a continuous learning process when you participate in the meetings of the Hampden County Health Coalition (HCHC) and the Ludlow Emergency Planning Committee (LEPC). Establishing resources to respond to emergencies was next. I am extremely happy to say that the Town of Ludlow has fifty-three (53) volunteers. Creating the volunteer association has been challenging and fulfilling. The volunteers have attended meetings and assisted with flu clinics, and are eager to have more responsibilities. It is essential to develop and practice your emergency plan, and a full-scale drill was our goal. Preparing for an emergency is now possible and I feel good about protecting our community with those who care. I must applaud all of the volunteers for their dedication to Ludlow, and include Commissioner, Neil Paquette who was an integral partner during this process. I am grateful for Neil's help.

I will continue to work with our community partners, residents, and exceptional nurses at the Board of Health to continue our programs and maintain goals for healthy living in Ludlow. Last but not least, I especially want to thank the Board of Health Staff and Commissioners for their support in me as Director of Nurses.

Respectfully submitted,
Francine Rusiecki, RN
Director of Nurses

COMMISSION ON DISABILITY

MEMBERS

Beverly Barry, Chairman
Joanne Odato-Staeb, Vice Chairman
John Ollson, Secretary

Lizbeth Boulanger
Andrew Bristol
Donald Couture, ADA Coordinator

Federal law defines a disability as “any physical or mental impairment that substantially limits one or more of the major life activities of an individual”. The 2000 Ludlow census revealed that many Ludlow residents are disabled. The figures showed that among those ages 5 – 20, 9.3% are disabled, among those ages 21 – 64, the rate increases to 19.2% and then further rises to 39.8% in those ages 65 and over. These numbers are staggering and are gradually increasing every year.

The Ludlow Commission on Disability was established by the Board of Selectmen, in accordance with the Americans with Disabilities Act, to help ensure that those individuals with disabilities are considered and included in all aspects of community life, including access to all municipal services, programs, meetings and employment opportunities.

In addition to receiving complaints and suggestions regarding accessibility throughout the Town, the Commission remains busy throughout the year reviewing plans submitted to the Planning Board for new construction or additions to determine accessibility for all new public buildings by all patrons. Working closely with the Building Commissioner, compliance issues are reviewed with suggestions for possible improvements. We also investigate grievances regarding the access to public buildings and services and can help facilitate problem resolution to achieve reasonable accommodations.

Two major goals of the Commission on Disability are education and increasing public awareness. We have produced an informational brochure available at town hall. This past year we have been busy working with the Architectural Access Board in Boston following up on suggestions to local business access along with religious organizations. We continue our relationship with the Celebrate Ludlow committee in ensuring festivities are accessible to all and to increase parking for the disabled in closer proximity to the celebration and the addition of accessible shuttle transportation to the site. We also met with Selectmen and Haviland Pond Committee in explaining the access to playground equipment at the beach area of Haviland Pond. Commission members continue to work together with HAP, Inc. to discuss accessibility in the renovation of the Stevens Memorial building into senior housing. Guidance was given in handicapped parking, drop off points, and unit access. We look forward to working with HAP, Inc. in creating more accessible, affordable housing. Members also continue to work in "getting the word out" regarding the Commission on Disability and how we can help the citizens of Ludlow in accessing programs, services and buildings. Access to recreational activities sponsored in the Town or by the Town is a key priority for the commission. As you can see, it's been a busy year for the Commission on Disability!

As we serve our community, we welcome, and encourage you, the citizens, to enlighten us on possible physical or service related barriers in Town. We are here to assist wherever we can in making Ludlow's services available to all. We also invite you to attend our monthly meetings which are held every third Thursday of the month at Town Hall, first floor. If you would like to join us as a member, please contact the Selectmen's office at 583-5600.

In closing, I would personally like to thank those on the Commission who share their time, knowledge and dedication in helping Ludlow grow to be a community that is equally accessible to all.

Respectfully submitted,
Beverly Barry
Chairman

LUDLOW COUNCIL ON AGING/SENIOR CENTER

THE LUDLOW SENIOR CENTER

...Two steps forward, one step back...

The Ludlow Senior Center continued to be a very busy place despite budget constraints and staff shortage; we continue to do our best to keep up.....

The last year has been more challenging than we anticipated. Numbers have shifted, things have changed but we are firm believers "Change is Good!" This past year we saw the dissolve of the Golden Age Club and the Senior Citizens Club. They united to one club, *The Golden Seniors Club*. It has been wonderful to watch these groups combined and flourish as one club. One club means one meeting....every other week. This means people are here less often but for a better cause...hence, one step back, two steps forward. Bingo has begun to dwindle as well. Unfortunately it may be a thing of the past. The staff now struggle to find activities and programs that will attract new seniors. Not an easy task. We hear about the growing older population and the arrival of the baby boomers but what many fail to realize is that many baby boomers still have to work and are not able to retire yet. We have started to accommodate these seniors by having evening hours Spring-Fall. Two steps forward...more hours; one step back...it is only once a week. We hope to expand even more if the need arises. Transportation continued to be extremely busy. The addition of the new 14 passenger van has helped to keep our fleet healthy. Unfortunately, many doctors moved out of Town and we presently are unable to service beyond Ludlow. In the future we hope to be able to expand the Transportation Program but at this time due to budget constraints and staff shortage, it is just not feasible. Once again...two steps forward....new vans and expanding need; one step back...lack of manpower and money to expand the program. *Esther's Eatery* continued to have a steady flow of people taking advantage of our wonderful meal program. It is still the best deal in Town!

The Ludlow Senior Center continues to have a wonderful relationship with the Board of Health, the Boys and Girls Club, Wing Medical Center, Chicopee VNA, Ludlow High School and the Scantic Valley YMCA. These partnerships continued to provide services to the seniors and residents of Ludlow. Feet feel better, hearing is clearer, bodies are stronger and overall health improved. The last year has been tough and trying on everyone but these partnerships continued to grow.

The Outreach Department continued to be busier than ever. With utility and fuel costs still high, more seniors had inquired about assistance and programs available to them. Changes in Medicare, prescription programs and medical insurances have contributed to the increased need for social services at the Senior Center, with a greater demand for SHINE counseling as well. We also saw a rise in Protective cases which is always difficult. There are so many programs and resources available to seniors...all you have to do is stop in and ask. New information arrives daily and we continue to update our seniors. Unfortunately it has become harder and harder to make home visits. We know this is such an important part of the Outreach Program and hopefully we can return to regularly scheduled home visits soon. Two steps forward...more programs and resources available; one step back...the inability to be in the community more. As always, the staff is here to help with a variety of information and resources and if we do not know the answer to your question, we usually know where to find it!

The Transportation Program actually had a good year with the addition of a new van and upon writing this, the knowledge that another new van is coming! But staff shortage and increased ridership made transportation schedules a roller coaster over the last year. The loss of the Dispatcher a few years back had a real impact over the last year. Staff has been stretched thin and reports have fallen behind. What we found over the last year is that many new people have begun to utilize our service. Two steps forward...new vans and new riders; one step back...tired staff and paperwork backups. The number of rides and number of new riders continued to grow over the last year. We are excited that more and more seniors are discovering this service! We are really hoping to be able to expand our program one day to include trips to medical appointments in Springfield and surrounding service area. Keep your fingers crossed for 3 healthy vans over the next year and the Senior Center returning to full staff.

“Esther’s Eatery” was still one of the busiest spots in the Senior Center. We consistently had a daily average of over 90 for lunch. We continued to try new foods and menu items. We tried hard to incorporate more fresh vegetables and whole grains thanks to the generous donations from folks in town with gardens. We became very innovative with purchasing and utilized grants and the Food Bank to keep our pantry stocked. The holidays continued to be a huge hit and there was always a waiting list for holidays! It never ceases to amaze us at the new faces we see and the new friends we make daily at lunch. Where else can you have a delicious meal and entertainment for \$2.00? We hope that many more Ludlow seniors will come on down and give us a try! GIVE US A TRY AND WE ARE SURE YOU WILL BE BACK!

VOLUNTEERS.....we couldn’t survive without you! Our Senior Center would not be the beautiful, active and vibrant place that it is without amazing volunteers and dedicated staff! Thank you to all who make a difference each and every day at the Ludlow Senior Center! Our volunteers continued to outdo themselves this past year. More and more people helped out and sometimes we forgot to say THANK YOU! Our volunteers are precious and sometimes we don’t think they know how important they are...especially when they walk through the door with a hug and a smile! Thank you from the bottoms of our heart for all that you did and do!!

Total Volunteer Hours: 16,432+
Total Volunteers: 126+

“Two steps forward, one step back”.....we continually try to remain upbeat and to provide service with a smile but some days are more difficult than others. I have said it before many do not see the loss that we deal with on a daily basis. This past year we really felt the loss of staff from the previous year. We have come to expect loss with the population we work with but we didn’t expect to feel the loss of ourselves. There has been one less person to help out and everyone else had to pitch in to make things run smoothly...some days that was easier said than done. But we continued to persevere and did the best we could! The wonderful part of our jobs is how many new faces we see each week and the new friends that we make. Hugs are usually in abundance and someone always remembers your birthday or what is happening in your life. Someone always has a smile to share. Once again....two steps forward...new faces, new friends, smiles; one step back...not knowing when you really need that hug. We hope the year ahead brings us all great health and happiness and most of all, continues to make the Ludlow Senior Center the AMAZING place that it is. It is our home away from home...for seniors, volunteers, board members and especially staff. Thank you!

All Agency calls: 15,000+
Data Entries: 60,000+
Total Pure Unduplicated Served: 3611+

Respectfully Submitted,
Jocelyn Ahern, Director
Ludlow Senior Center

Council on Aging Members:
Frederick Lafayette, Chairman
Philip Tierney, Vice Chairman
Nancy Pauze, Treasurer
Lucille Carneiro, Secretary
Francis Bissaillon,
Diane Goncalves
Albert LeMay
Richard Belisle
Eileen Frink
Walter Sheaff
Helen Grabowski

FIRST MEETING HOUSE COMMITTEE

The First Meeting House Committee, appointed by the Board of Selectmen for the purpose of overseeing the maintenance of the Meeting House building and premises, continues its mandate to keep the building and grounds available for meetings and other reserved functions.

The Meeting House continues to be a venue for meetings of the Historical Commission, the first Meeting House Committee, and the Ludlow Grange in the non winter months. The committee welcomes and invites other interested organizations to consider scheduling their meetings at the First Meeting House, a centrally situated historic town property. The Meeting House is located in Ludlow Center and is one of the few surviving examples remaining in the Connecticut River Valley of the New England barn-type meeting house.

Although the Committee did not meet during the past year, members worked with the Selectmen's office and the DPW to monitor and maintain the building and the grounds. With historical grant funding, the DPW replaced all the windows. The downstairs of the building has been repainted inside, the building has been winterized, and the alarm system is operational. A small amount of ceiling tile damage in the kitchen is being repaired. The Committee is pleased to report that after a winter of heavy snow, there was no snow or ice damage to the building. Present members of the Committee are Jerry Kavka, Marilyn Paul-Lewis, Thomas Haluch, Elsie Hiersche, Donald Kibbe, Karen Cuthbert, and Bert Ramage. The Committee welcomes new volunteers who would like to help with restoration and preservation activities. The Committee also thanks Betty Kibbe and the Historical Commission for their assistance in promoting the preservation and utilization of the Meeting House.

The Friends of the First Meeting House welcome gifts and thank those who have so kindly donated in the past to the preservation fund.

The Committee will continue to work to promote, maintain, and improve our Town's Historic Meeting House.

Respectfully submitted,
Jerry Kavka
Chairman

HUBBARD MEMORIAL LIBRARY

"OUR LIBRARIES CREATE DREAMS. IF YOU TAKE AWAY THE LIBRARIES, YOU TAKE AMERICA'S DREAMS AWAY." ILKER TURGUN.

Every day, at one of the 16,600 libraries in the United States, people follow their dreams. The library builds a foundation for the dreams of the future when growth in population, innovative new technologies and conservative budgets will present new challenges in the years ahead. Every day, libraries expand our horizons, find answers to our questions, and help grow small businesses. Job seekers get the information needed to find new employment, and we learn to use new technologies. And, we even check out books, movies, music, puppets and puzzles! Fact: Public libraries circulate as many materials every day as FedEx ships packages worldwide. Circulation of Hubbard Memorial Library's materials increased by 6% in 2010. Fact: Every day, Americans borrow 2.1 million DVDs from libraries. Our circulation of music (CDs), books on CD, and movies (DVDs) saw a 36% increase in 2010, despite the library's gradual withdrawal of VHS cassettes and books on cassette from the collection. All VHS cassettes will be withdrawn from the collection during 2011. The library added a selection of Playaways, preloaded digital audio players and books in MP3 format to the collection in 2010. Non-print materials accounted for 42% of the library's total circulation in 2010. Fact: Every day, 300,000 people get job-seeking help at a public library. Job hunters have discovered that the Internet is the primary conduit for connecting with potential employers. Use of our library's 11 Internet computers rose by 26% in 2010. Fact: Nearly 12,000 public libraries offer free Wi-Fi. That's more than Starbucks, Barnes & Noble and Borders put together. Not only patrons, but out-of-town visitors now bring their laptops to access our library's free Wi-Fi. Nearly 950,000 hits were tallied on the library's website,

www.hubbardlibrary.org in 2010. Students taking online courses rely on the library not only for computer access, but for proctors when taking online exams. Fact: Every day, 225,000 people use library meeting rooms at a retail value of \$11 million. Over 6000 people attended a program or took advantage of Hubbard Memorial Library's meeting rooms in 2010.

On July 1, 2010, the six regional library systems in Massachusetts were merged into a single entity, named the Massachusetts Library System. The Western Massachusetts Regional Library System (WMRLS) closed its doors on June 30, 2010, after providing the libraries of western Mass. with outstanding service for 70 years. Because of fierce advocacy in the western part of the state by patrons, librarians and trustees, the State Legislature has been required to maintain the WMRLS office in Whately as a site for training and delivery service for this fiscal year. In future, delivery will be handled state-wide by a commercial company yet to be named. While our patrons may not notice any change in the direct services they receive, the loss of the dedicated, knowledgeable staff of WMRLS has been felt by libraries in western Mass., regardless of their size.

For many parents, summer is the most difficult time to find activities for their kids to do. Summer reading programs provide activities that are not only fun and educational, but help kids feel valued and useful. It's cold and snowy now, but just a few short months ago it was time to *Go Green @ At Your Library*. 643 enthusiastic readers and pre-readers participated in the Massachusetts Library System's state-wide summer program. The grand opening party, attended by 140 parents and children, was just the beginning of the constructive, free activities available during the summer. Storytellers, a Ludlow fire truck visit, magic shows, an animal visit from Lupa Zoo, crafts, pizza and roller skating (and much more) kept over 2,000 kids engaged, active and learning. As in previous years, 80 young volunteers donated over 1,000 hours of service to the Children's/Youth Services Department. Massachusetts has joined the Collaborative Summer Library Program (CLSP) for 2011 and 2012. The same theme and artwork will be used in 48 other states. Our library's membership fee for 2011's *One World, Many Stories* has been paid through the Massachusetts Library System.

Social networking is definitely here to stay. Become a fan of the library's recently debuted Facebook page. "Join us on Facebook" appears at the bottom right side of the library's website homepage. Our most unusual library event is pictured on Facebook, as not every library has had the opportunity to host an evening wedding!

Many people donated their time and talents to the library in 2010. Our thanks to a total of 300 library volunteers who donated 3,000 hours of service. Our volunteers are one of the library's greatest assets, contributing so much to the daily operation of the library.

The Friends of the Library is a non-profit, volunteer group whose aim is to encourage public interest in the library and support the "extras" that tax dollars just don't cover. The Friends continued their tradition of support by funding the Summer Reading Program, events throughout the year for children, a very successful yoga class series, and A Touch of Jazz holiday program. Joyce Gay donated a beautiful handmade quilt to be raffled in conjunction with the Annual Holiday Basket Raffle. All this is possible because of the generous contributions by individual and business members to the Friends.

Thank you to the volunteers, Board members, and dedicated staff who make our library a great place to dream and discover. We continue to provide the community with quality assistance, services and materials that educate, inform, enrich and entertain.

"WHAT IS MORE IMPORTANT IN A LIBRARY THAN ANYTHING ELSE IS THE FACT THAT IT EXISTS."

Archibald MacLeish

Respectfully submitted,
Christine Davis
Chairman, Board of Library Trustees

INFORMATION TECHNOLOGY DEPARTMENT & COMPUTER ADVISORY COMMITTEE

OVERVIEW

The Computer Advisory Committee brings together town management to brainstorm and formulate initiatives for the betterment of the Town of Ludlow's computers and other technology. The Information Technology Department is then charged with the implementation of the Committee's recommended initiatives.

The function of the Information Technology Department is to support and manage the town's computer systems and equipment including the network infrastructure, servers, personal computers, phone systems, web sites and any other technological needs. It is the goal of the IT Department to create and maintain a dependable, efficient and secure network environment allowing for accurate and efficient processing of the town's data.

THIS PAST YEAR

During 2010, the IT Department focused its attention on the network infrastructure and servers. In an effort to maintain 100% reliability, more robust fiber and copper switches were installed and configured to provide maximum performance for all users throughout the town as well as handle expanded use in the future. Additionally, wireless networking was installed in most town buildings for both secure accesses to the network as well as public access to the internet.

Although computer and server virtualization has been used in the department for several years now, we've begun expanding it's usage by virtualizing existing physical servers. This process allows aging servers to be given new life, by running on newer, faster hardware. It also saves money by sharing the resources of a single machine with multiple operating systems.

New computers were installed at the police station as well as other locations, as needed. Previously used computers have been refurbished and put back into service in places like the computer lab at the Senior Center, and, to keep computers up and running, routine maintenance was performed on most machines.

In an effort to get things "back up and running" as quickly as possible in the event of a server failure, the entire network is constantly monitored with immediate notifications sent to management. A disaster recovery plan has been created and additional backups have been implemented so that even if a server completely fails, there will never be more than one hour of work lost.

Finally, the Computer Advisory Committee, after sorting through the options, decided on a new phone system which will consolidate the systems in multiple buildings. This new system will allow direct-dialing between the desks of almost every town employee.

FUTURE GOALS

In the next year, there will be many changes taking place that affect almost all town employees. First, a new phone system will be installed at four of the town's main buildings. By utilizing the existing fiber optic network and consolidating lines, the town will see cost savings while upgrading to more reliable handsets. Next, most of the existing network servers will be converted to "Virtual" servers. This will allow for centralized management, greater reliability and savings in power costs. Advanced network audits will help finalize security and disaster recovery plans. Because all of the computers have been designed to be upgraded rather than replaced, routine upgrade costs will be kept to a minimum over the next few years. This upgrade process will begin for some of the oldest machines on the network.

CONCLUSION

The ultimate goal of any IT Department should be to keep its users up and running reliably so they can complete their duties without interruption. Over the course of the past few years, the Information Technology Department has managed to create a state-of-the-art computer network that does just this, while being cost efficient. We are excited to be part of the ever-changing world of technology, where there is always something new and exciting that we can implement to make everyone's experience a good one.

Respectfully submitted,
Jose Alves
Chairman, Computer Advisory Committee

Gary J. Blanchard
IT Manager

LUDLOW COMMUNITY TELEVISION

OVERVIEW

Ludlow Community Television is a non-profit, community access television station that serves the public, education, and government needs of the Ludlow community. This past year was highlighted by numerous accomplishments as the department continues to grow.

YEAR IN REVIEW

At the beginning of the year we acquired a 15 passenger van, through the generosity of the Ludlow Senior Center, to use for remote productions and transportation. Over the summer we held our first LCTV summer camp. The camp turned out to be a success and we received a positive response from the 9 kids that attended. Throughout the two weeks of the camp the kids produced two news style shows in studio. With the help of the High School Guidance Department, we were able to develop an independent study with one of the students. The student has shown an interest in furthering her education in the television production field, and with the independent study she is able to do so. The program has been developed so students can receive hands on training in a professional setting, while receiving scholastic credit.

LCTV staff, volunteers, and students have been crucial in the growth and expansion of our department. In December, Amy Ollari was hired to a full time position to help accommodate our increased workload, most of which includes a tremendous increase in studio use by high school students. This past year, a number of students have utilized the LCTV facility on a daily basis to produce shows and help out around the studio. The addition of a full time position also gave us the ability to begin filming the Board of Public Works meetings on a regular basis.

THE FUTURE

We have generated much interest in our newly renovated studio among the students and citizens in the community. We expect this to continue in the upcoming year as we continue to keep up with emerging technologies and trends in the television production field. The independent study program is expected to generate more interest in the high school and we expect more students to take part. There are plans to increase the ability to broadcast live meetings and events from various places in town.

Respectfully submitted,
Michael Hill
Cable Operations Manager

LUDLOW HOUSING AUTHORITY

The Ludlow Housing Authority, formed in 1959, provides affordable housing to eligible seniors, disabled and families. The Ludlow Housing Authority has a total of one hundred fifty (150) units of state-aided elderly/handicapped housing includes two congregate living units, Colonial Sunshine Manor located on Wilson Street, State Street Development, and Chestnut Street Development. Rental for these apartments is based on thirty percent (30%) of the tenant's net income and includes heat, water, and electricity. The Ludlow Housing Authority also owns ten (10) single family houses located on scattered sites within the Town and six (6) units called the John Thompson Manor located on Benton/Butler Streets. Rental for these units is based on twenty-seven percent (27%) of the tenant's net income with the tenants responsible for their own utilities.

Funding for these programs is made possible through the Commonwealth of Massachusetts, Department of Housing and Community Development. In addition, that office establishes eligibility guidelines. Anyone meeting the requirements is placed on the appropriate waiting list for their household composition and admitted in accordance with those guidelines.

Net income limits are established through the Department of Housing & Urban Development (HUD) with a review of the limits every two years. The Commonwealth of Massachusetts adopts the HUD income limits for elderly/handicapped and family housing. Net income limits are as follows:

One person in the family:	\$43,800
Two people in the family:	\$50,050
Three people in the family:	\$56,300
Four people in the family:	\$62,550
Five people in the family:	\$67,600
Six people in the family:	\$72,600
Seven people in the family:	\$77,600
Eight people in the family:	\$82,600

A household occupying a unit in elderly/handicapped housing shall remain eligible for continued occupancy until such time as 30% of their monthly net household income equals or exceeds the fair market rent then in effect for a unit of appropriate size for their household. In family housing it is 32%. The fair market rents as established by the Commonwealth are as follows:

Efficiency	\$ 610
One Bedroom	\$ 726
Two Bedrooms	\$ 922
Three Bedrooms	\$1,104
Four Bedrooms	\$1,281

The Ludlow Housing Authority's Operating Budget is approved by the Department of Housing & Community Development. For 2009, a total Operating Budget of \$716,722 was requested, with an anticipated revenue of \$669,000 in total revenue, thereby requesting a subsidy of \$41,222. However, through cost saving measures, the LHA ended the year without need for subsidy.

The Ludlow Housing Authority gives local preference housing applicants residing in Ludlow before applicants residing elsewhere. Local veterans are also given a preference status in elderly/disabled housing. In addition, Chapter 179 of the Acts of 1995 allowed for the lowering of the eligibility age in elderly housing to sixty (60); a preference for veterans in the community in which they reside; and a placement rate of eighty-six and one half percent (86.5%) for elderly persons and thirteen and one half percent (13.5%) for non-elderly handicapped persons in public housing.

The waiting list for the elderly/handicapped developments as of December 31, 2010 - (1-bedroom) consists of (98) applicants; (2-bedroom) consists of (2) applicants; (1) congregate applicant, while the waiting list for the family developments consists of (68) applicants. During 2010 there were (15) vacancies in the elderly/handicapped units and (2) vacancies in the family units. Based on the number of elderly/handicapped units within the Ludlow Housing Authority, the average age of a unit occupant is 77. The average monthly rent is \$346.05 per unit which includes heat, hot water and electricity. The average monthly rent for family units is \$533.79 per month.

The Board of Health utilized the Wilson Street Community room for weekly blood pressure clinics on Wednesday mornings at 10:00 a.m. A Flu Clinic offering flu shots to Ludlow resident seniors was held in November and proved to be very successful. Many thanks go out to the Town of Ludlow Nursing Staff who came out to meet with the tenants to discuss health issues and perform free monitoring of vital signs of our seniors and handicapped population. Their continued support of the elderly and disabled within the Town of Ludlow is greatly appreciated.

A federal grant was written in the amount of \$113,500 to replace eleven boilers within family units as well as two buildings housing the elderly was approved. Construction for the boiler replacements will begin in early 2011. In addition, a grant written for energy conservation was awarded allowing for an energy audit to be performed. As a result of the audit, family homes were provided insulation and in some cases, insulated front and back doors. In addition, new lighting was provided for all units; (57) energy star rated refrigerators replaced older refrigerators.

The Chestnut Street building received a new rubber membrane roof; slate was replaced as well, in the spring of 2010 at a cost of \$131,000.

As in previous years, the State Street Community room is currently used for a drop off station for the home delivered meals. We feel fortunate to assist WestMass Elder Care to continue efforts to provide meals to our elders within the community.

The Ludlow Housing Authority would like to thank the Ludlow Fire Department, the Ambulance crew, and the Ludlow Police Department for their caring concern, support, and dedicated response to the needs of our residents at all hours and under all conditions and circumstances.

The Board of Commissioners would like to thank all of our gardening tenants who work so tirelessly to plant flowers to make our developments look so beautiful during the spring, summer and fall months.

A special thank you goes out to the Hampden County Correctional Center. Through an integrative program, the Hampden County Correctional Center has been able to place pre-release individuals on a one-on-one work situation with maintenance crew personnel of the Ludlow Housing Authority. This program has been a huge success, especially during these hard economic times for the Ludlow Housing Authority. The Ludlow Housing Authority would also like to thank Sheriff Michael Ashe, Jr., Kevin Crowley and Jeff DiMaio without whose assistance; we would not be able to complete some of the larger projects within the Authority. Without the assistance of this agency, the Housing Authority would not have been able to accomplish on-going necessary grounds-keeping and maintenance especially during these hard economic times.

The Ludlow Housing Authority tenants continue to look forward to the annual picnic sponsored by the Ludlow Fire Department Social Club. This event is very special to the tenants of the authority. We wish to thank the Ludlow Fire Department's Social Club for their kindness and generosity.

The Senior Center Director and staff working at the Senior Center located in the Chestnut Street building deserve a special thank you from the Ludlow Housing Authority for their on-going efforts in the programs continually evolving at the Senior Center. We thank them for their generous van service to and from our Developments on a daily basis to ensure socialization. The Senior Center serving our elderly population in Ludlow offers excellent programs as well as a meal service program on site. The tenants and staff within the Ludlow Housing Authority are grateful for the services offered through the Senior Center. It is only through the support of the townspeople of Ludlow that these services continue to be an integral part of the daily life of so many elderly individuals.

The Board of Commissioners, the Executive Director, staff members and residents of the Ludlow Housing Authority thank our list of volunteers, town departments, organizations, and churches that support and care for our elderly/handicapped tenant population. Your caring is as endless as your generosity and cooperation. Thank you for your caring support of the elderly/disabled population as well as families in need of decent, safe, affordable housing within the Town of Ludlow.

Respectfully submitted,
Paul Chrzan, Chairperson
Betty K. Socha, Vice Chairperson
Helen Garrow, Treasurer
Carol Romaniak, Asst. Treasurer

LUDLOW HOUSING AUTHORITY STAFF

Sidney J. Chevalier, Executive Director
Barbara Carcione, Tenant Selector
Marie R. Manchester, Admin. Assistant
John St. Marie, Maintenance Supervisor
Thomas Landry, Maintenance Crew Person
Brad Seymour, Maintenance Crew Person

RECREATION COMMISSION

The Recreation Department ran a Summer Program from June to August, Campership Fund, hired Lifeguards for Haviland Beach and the Thompson Memorial State Pool, supported the Ludlow Boy's and Girl's Club Triathlon in June, scheduled the use of all parks/athletic fields and the sign at the Town Gazebo.

GAZEBO

The Gazebo is utilized for prom photos, wedding ceremonies/photos, family portrait sittings, preschool graduations, Christmas Caroling, Tree Lighting, church services, and Concerts in the Park. This facility must be booked through the Recreation Department to eliminate any obstacles on that special day.

The Recreation Department wishes to express their appreciation to the Parks Department and their employees: Mark Jurga and the rest of the park employees for their excellent up-keep of all the town fields and parks.

Thanks also go out to the participants in the Concerts in the Park which runs from June – September. The concerts are performed by various artists who either put on a free concert or obtain sponsors to promote themselves and/or band. These concerts are very entertaining and enjoyed by all who attend.

SUMMER RECREATION PROGRAM

The 2010 Whitney Park Summer Program continued with both the All Day and Preschool Programs being combined. Meaning that the 4-6 year olds had the option of signing up for all day or the ½ day program. Those parents who still wished to only send their 4-6 year old ½ day had the choice of sending their child from 9:00am – 12:00pm or 12:00pm – 3:00pm. In any event both programs had participated in a variety of fun and recreational activities. The all day program operated from 9:00 a.m. to 3:00 p.m., Monday through Friday, June 28th to August



13th, 2010. Both the preschool and all day programs were very productive and successful. The all day program was under the direct supervision of Tiffany Coehlo & Lisa Turner. The counselor staff for this program included: Mark Bamford, Nicholas Bamford, Jessica Barlow, Brian Barros, Ami Barroso, Henry Bates, Steven Bates, Joao Bernardo, Andrew Blake, Brett Bohl, Brian Borowiec, Kyle Borowiec, Jeffrey Bramucci, Steven Cassese, Anthony Catarino, Ryan Chenevert, Alisha Ciolek, Shawn Czerniak, Thomas Dalmolin Jr, Karla DosSantos, Christopher Fanning, Laura Fanning, Kaitlyn Hackett, Larissa Hayden, Chanelle Kareta, Monique LaPierre, Michael Larkin, Christie LeDuc, Bryant Leita, Joseph Leonard, LaurenLewicki, Stephanie Lustofin, Amanda Martins, Ashley Martins, Kevin McCullough, Kristin Mikulski, Andrew Mill, Nathan Minie, Jonathan Paixao, Catherine Pangiarella, Christopher Pereira, Lauren Piechota, Alicia Porter, Sarah Potter, Jeffrey Richards, Alyssa Rooney, Vanessa Roxo, Derek Simpson and Nicole Turner.

The extra staff consisted of junior counselors (children unable by age to qualify for the program or a paid position) ages 13-15, Robert Dalby, Michael Czupryna, Claire Lemek, Matthew Palatino and Brandon Quiterio acted as subs when needed.

The enrollment for the 2010 program was 250 children with an average daily attendance of 190 (Ludlow residents only). The daily activities included arts and crafts, outdoor sports, co-operative games, swimming, drum demo and walking field trips to McDonalds, Burger King, Subway and Friendlys.

The following special events also passed the summer at Whitney: World Cup, Wet and Wild, Christmas in July, Field Day, Wacky Week, Halloween Day, Suitcase Science, Talent Show & a BBQ. Both programs enjoyed the BBQ. This year it was a summer time theme, there was a speed pitch, wild rapids slide & a bounce house for the children's entertainment. Popcorn and cotton candy were available for snacks and hot dogs were available for lunch. The outside entertainment at the Summer Camp this year was The Suitcase Science & a drum demo. Field trips included: AMF Bowling, Roller-skating at Interstate 91, 202 Entertainment, Forest Park, and Showcase Cinemas on rain days.



The closing ceremony began with the lowering of the flag and ended with a summary of the events of the day. The Recreation Commission and the summer program staff would like to thank the DPW for remodeling the butler building (previously utilized by the Parks Dept.) for an added facility in case of incimate weather. The Clubhouse combined with the use of this building we now have enough space for the children to do activities or games during rain days and no longer have to cancel the program.

PRESCHOOL SUMMER PROGRAM

The summer of 2010 was the 12th year for the Preschool Program at Whitney Park, it served children ages 4 to 6, with a daily average of 20 children.

Preschool program was under the direct supervision of Kristen Asselin.

The young age of the children usually require the need for special attention, having its own Director is necessary for this reason. The ratio of 1 counselor for every 5 children is also imperative to the success of the program (not to mention the fact that the State sets these ratios) which also made it easier to provide the extra attention needed for the younger children.

The Health Care Provider position was held by EMT certified Shaun Foley & Scott Labrie.

The intent of the Preschool Program is to provide recreation for children ages 4-6 that normally would not have a program to attend until the age of 6. The program combined recreational activities with academic games, arts and crafts, swimming & physical education. Some special events held were Beach Day, Halloween Day, Wild West

Day, Pirate Day, Fairy Tale Day, Multicultural Week, Fire Safety Day, Christmas in July, Wacky Week, Field Day, Talent Show, BBQ and Birthday Party Day which ended with pizza and cake & ice cream. Field trips included Big Adventure, Holyoke Childrens Museum, Showcase Cinemas (on rain days) & Interskate 91.

THOMPSON MEMORIAL STATE POOL

In a joint effort between Senator Gale Candaras, Representative Thomas Petrolati, the State (DCR), Recreation Commission, Board of Selectmen and the BPW the Thompson Memorial State Pool was reopened in June of this year. The pool is a partnership between the State (DCR) and the Town which means that the State remains the owner of the facility but the town (Recreation Department) is in charge of operations. The ribbon cutting ceremony was held on June 25th with DCR Commissioner Richard Sullivan, Representative Thomas Petrolati, Kevin and Jason Thompson, Sean McBride and Gino Torretti present to speak about the \$2 million dollar facility, its features and joint efforts that were taken to make it all happen.

The pool hours were Mon-Fri 12:00-7:00 Sat & Sun 9:00-7:00 (public swim), Mon,Thurs,Fri 9:30-11:30 (senior swim), and every day from 7:00pm-8:00pm was family swim. The pool was visited by 12,217 residents & non residents. The Headguards were Brianna Harrington and Emalee Furtek and the lifeguards were Kathryn Ammann, Julia Burgess, Jennifer Cardinal, T.J. Cummings, Avery Dubois, Ethan Dubois, Megan Harris and Lauren Yelinek. Mike Czupryna, Brandon Quiterio, and John Paterwic worked as subs. The pool was closed a few days due to accidents in the pool that had to be treated with chemicals which required it to be closed for 24 hours.

The responsibilities of the lifeguards are for the safety of all swimmers but also to keep the facility and its grounds clean and free of all debris and trash. In addition to these duties a daily report is to be filled out with such information as weather conditions, number of bathers, accidents and incidents and any other pertinent information or comments that they feel is necessary to be brought to the attention of the Recreation Commission.



CAMPERSHIP FUND

The Campership Fund is a program in need of donations. These donations allow children of low-income families to attend the program even though they are unable to pay the one time registration fee.

WHITNEY PARK AFTERSCHOOL PROGRAM

The Ludlow Recreation Department's Afterschool program at Whitney Park is growing slowly. Our first year we started with 9 and grew to 15, this year with the economy crashing and the change in the school system our program enrollment was only 12. Our program is licensed for 40 children through the Department of Early Education and Care. This program is offered to Ludlow Residents with children in grades K-5 with busing available through the Ludlow Public Schools Business Office. The hours of operation are Monday-Friday, from 3:00pm-6:00pm, with the exception of school vacations when the times of operation are 9:00am-5:00pm. or early release days.

The program Director is Tiffany Coelho, Kristen Asselin, Christine James & Lisa Turner are sub Directors with Sarah Potter, Steve Bates and Tony Catarino as Group Leaders.



Being our third year we feel that this program is a great success and are confident that in the future our 40 slots will be filled. We offer homework help, have computers, do arts & crafts, play games, watch movies, and encourage out door play as much and whenever possible. The children are also provided with a daily snack. Some special events were as follows: Birthday Day (we have pizza and cake for children who have birthdays during the month), we decorated pumpkins for Halloween, the children painted plastic plates for Thanksgiving and were given a Christmas Party with Santa.

WHITNEY PARK EASTER EGG HUNT

For the past 8 years the Recreation Department has been putting on an Easter Egg Hunt at Whitney Park for Ludlow children ages 2-8. This event is free and scheduled the Saturday before Easter at 11:30 am. The children are asked to bring a basket, bag, bucket etc. to collect their eggs which are hidden around the playscape areas of the Park. When the children arrive at the Park they are asked to sign in with their name and phone number where they will be entered into a drawing for an Easter Basket. After the hunt the children and parents are then offered a snack in the clubhouse while the Easter Basket prizes are drawn. This has been a successful and fun event with about 100 children in attendance every year.

HAVILAND BEACH

The summer of 2010 estimated serving 3,920 bathers (1,841 Residents and 2,079 Non-Residents). The Pond hours of operation were Monday-Friday from 10:00 a.m.–8:00 p.m. and Saturday-Sunday from 9:00 a.m.–8:00 p.m.

This year the Recreation Commission's two Head Lifeguards were: Nicole Fuller & Christine James, the five Lifeguards were: Brian Boudreau, Ryan Corchesne, Alex Dzialo, Paige Mullins & Sean Palatino. Kaylee Walton, Christopher Gates, Joshua Flowers, and Patrick Geraghty worked as subs. The pond was closed a few times (due to high water counts) by the Board of Health until the water could be retested.

The lifeguard responsibilities are for the safety of the swimmers, but also, for the upkeep of the beach area and bathhouse. In addition to these duties, they are required to give a daily report, which includes such information as weather conditions, approximate number of bathers, accidents and incident reports, and any other comments that they feel should be brought to the attention of the Recreation Commission.

The 2010 total revenue from this department is \$99,880.00 consisting of \$5,514.00 from pond fees, \$18,466.00 miscellaneous, \$7,380.00 collected from January – June and \$7,140.00 collected from August - December for Afterschool Program tuition, and \$61,380.00 collected from camp fees.

Respectfully submitted,
Sean McBride
Chairman, Recreation Commission

VETERANS SERVICES



The fiscal year of 2010 has been an extremely difficult and most challenging year for Veterans' Services due to the economic conditions and the ever expanding conflicts overseas. The demand for Veterans' benefits has increased tenfold in the last three years.

Throughout the year I have seen over 1,000 walk-ins inquiring about their Veterans benefits on all levels, from the Federal, State and Local levels. To make it easier on the Veteran seeking some assistance I try to be a one-stop center for all their needs and have worked extremely hard to provide the assistance to accomplish the goal of being the one-stop center

During 2010 I saw over 1,000 Veterans seeking some assistance. I obtained over \$1,500,000.00 in Federal benefits from the VA for Veterans and widows in Town. I spent over \$170,000.00 in local assistance to needy Veterans and widows under the Chapter 115 program.

I encourage any Veteran, widow or dependent of a Veteran to seek these services. I can be reached at 583-5600 x 290 Monday thru Friday from 8:30 A.M. to 4:30 P.M. I can also schedule appointments at your home or any location that is best for you.

I am anxious and willing to assist you with any of your Veterans needs, so please contact me.
Serving Veterans and their families since 1861 – Department of Veterans' Services

Respectfully submitted,
Donald J. Couture
Director of Veterans' Services

WESTOVER MUNICIPAL GOLF COURSE COMMISSION

The Westover Golf Commission would like to take this opportunity to thank Marc Gauvin and his staff, Bill Kubinski, Head Golf Professional and his staff and all Town of Ludlow Departments for their dedication and support throughout this past golf season.

The Golf Commission continues to move forward with numerous projects to enhance the golf experience for our many patrons. This past season also saw another successful youth golf clinic that provided golf instruction to over 150 kids aged 6 to 16 and focused on basic golf skills and etiquette. This program has been hugely successful and is considered one of the premier junior golf clinics in Western Mass. The success of this program can be attributed to PGA Pro Bill Kubinski and his dedicated staff of instructors.

The Commission would like to thank all of its employees for their commitment and dedication over the past year and every year. Their hard work and dedication does not go unnoticed. Finally, the Commission would like to thank our patrons and the citizens of the Town of Ludlow for their continued support.

Respectfully submitted,
Sean M. McBride
Chairman

OUR HERITAGE

LUDLOW AGRICULTURAL COMMISSION

MISSION STATEMENT

The mission of the Ludlow Agricultural Commission is to protect and preserve Ludlow's remaining farmland, and educate the public of the importance of doing so. Ludlow began as a farming community, with many cattle, sheep, dairy and egg farms. Several mills were in operation as well, with the proximities of several bodies of water. As Ludlow grew into a manufacturing community, residents moved away from the outer lying farmlands and settled in the "downtown" areas to work in the Ludlow Mills and surrounding businesses. Today, Ludlow is a very thickly settled town with few, true family farms left. However, many families now turn to gardening to help stave off growing grocery bills and are now realizing the importance of taking care of our Earth. We are here to help guide and educate anyone who requests our help.

GOALS ACHIEVED THIS YEAR

The Ludlow Agricultural Commission successfully lobbied for the Ludlow Board of Selectmen to choose to adopt Section 1 of Chapter 394 of the Acts of 2006, An Act Relative to the Taxation of Forest, Farm and Recreation Land. This will allow Chapter 61 lands to be taxed at an open space rate if the town ever elects to enforce a split tax rate. Under the old section, Chapter 61 lands would have been taxed at the higher business rate if a split tax rate occurred. This was a success for farm, forest and recreational lands as it gives a much needed tax break to landowners. We continue to find ways to educate the public about 61 lands and other programs designed to help landowners hang on to lands that have been in families for generations. As always, we continue to be an "Engine of Harmony" for Ludlow.

Respectfully Submitted,
Karen Pilon, Chairman

Members:
Michael Hogan
William Ellison
Donald Roberts
John Chenier
Ann Whitworth
Mark Casimiro
Betty Kibbe, Alternate

HISTORICAL COMMISSION

The Historical Commission's powers and duties are primarily to preserve, protect, and develop the historical and archeological assets of the town. The Commission shall conduct researches for places of historic and archeological value, shall cooperate with the state archeologist and shall seek to coordinate the activities of unofficial bodies organized for similar purposes. The Commission works very closely with the Massachusetts Historical Commission.

In February, members of the Commission met with the Board of Selectmen to present information on their sign project proposed for the Ludlow Center Historic District. Three signs indicating that passersby will be entering Ludlow Center Historic District stating that this area was settled in 1770, will be installed in July. Two will be on Center Street, one proceeding north and a second one in a southerly direction. The third will be placed on Church Street upon entering the Historic District.

On April first, members of the Commission attended a presentation on demolition delay by-law in Hampden, sponsored by the Massachusetts Historical Commission and the Hampden Historical Commission. Information pertaining to this demolition by-law such as saving certain buildings and properties was presented. Would this apply to only Historic Districts, at what age of a building would be savable, additions, changes in existing properties, how long a period of delay, etc.?

Also in April, members attended a session on the environmental issues concerning the Ludlow Mills Preservation and Redevelopment Project by the Westmass Area Development Corporation. The main topic of discussion was that this is the largest brownfield redevelopment project in New England. A slide presentation was presented along with a walking tour of the grounds at the Ludlow Mill Complex.

In July, the signs for the Ludlow Center Historic District were installed by the Ludlow Department of Public Works. We appreciate and thank them for their assistance.

In December, members met with Kitty Potter, project manager for the restoration and renovation of the Stevens Memorial Building. The intent is to renovate it into senior housing by providing 28 units with 4 of them being handicap accessible. A letter of support was forwarded to the executive director of the Massachusetts Historical Commission requesting support of the Massachusetts Historic Tax Credits application which will contribute greatly in bringing this project to fruition.

We have given much information about the early years of Ludlow, to U of Mass students and other participants, who have been working on the 20-year Master Plan for the town. We are also contacted many, many times from people not only locally, but from other parts of the country, looking for information on relatives. We do our best to help them or give them further contact information.

The Ludlow Historical Commission books on Ludlow's history are available for sale in the town clerk's office at Ludlow Town Hall. The books are as follows: A HISTORY OF LUDLOW, MASSACHUSETTS 1774-1974, IMAGES OF AMERICA: LUDLOW, REMEMBERING WORLD WAR 11, and COLOR THE ABC'S OF LUDLOW.

In the warmer months, the Commission holds meetings the last Wednesday of the month at the First Meetinghouse. In the winter and cooler months, we meet at Town Hall.

Respectfully submitted,
Agnes E. Kibbe
Chairperson

Members:
Karen E. Pilon, Secretary
Elsie Hiersche, Craig D. Spice, Daniel C. Fillion

PUBLIC SAFETY

AMBULANCE ABATEMENT COMMITTEE

The Ambulance abatement Committee met once during fiscal year 2010. We received 8 hardship abatement requests from individual taxpayers throughout the year. Four of those requests were recommended for approval to the Board of Selectmen and four were denied.

Denied abatement requests are referred back to the Town Collector for him to set up an affordable payment schedule with the individual taxpayer.

As always, we strongly recommend that all residents of the Town of Ludlow invest in the Ambulance Subscription Service. For the annual cost of \$40.00, when you use the ambulance, your insurance is billed and the balance, after insurance payment, is paid from the town subscription fund. This covers all members of your household.

Members:

Mark Babineau, Fire Chief
James McGowan, Police Chief
Anthony Jarvis, Resident
Lori Barbeau, Resident

Respectfully submitted,
Fred Pereira, Chairman

ANIMAL CONTROL

There were 1381 dogs registered in Ludlow as of 12/31/2010. We urge animal owners in the town to keep their animals updated in their rabies vaccinations and licensed in the town as per state law. There are clinics in the spring that offer rabies shots at a reasonable cost. Check your local papers for time, location and costs.

Please be sure not to leave your animals outside or neglected by not having proper shelters, food and water. Dog owners are responsible for the care of their animals at all times.

We received 688 telephone calls in 2010 regarding complaints, requesting information of roaming dogs, injured animals, dead animals in the roadways, lost and found dogs and cats. People should be good neighbors to one another by keeping their animals under control at all times. Many animals domestic and wild were killed in the roadway in 2010. Keep a watch on your animals so they don't become one of the statistics.

If you have any questions, feel free to call Gill and Anne Turcotte at 596-5484. Thank you for allowing us to serve you.

Respectfully submitted,
Gilles and Anne Turcotte,
Animal Control Officers

DEPARTMENT OF WEIGHTS AND MEASURERS

The purpose of the Weights & Measures Department is to test, adjust, seal, or condemn all weighing and measuring devices used for buying and selling. The Department is also involved in consumer protection and investigates all consumer complaints. Weights & Measures also checks scanners in all retail establishments for accuracy.

SCALES

Over 10,000 lbs.	3
5,000-10,000 lbs.	1
100-1,000 lbs.	3
Under 100 lbs.	66
Metric Weights	31
Apothecary Weights	31
Gasoline Pumps	118
Oil Tanks	6
Reverse Vending	4
Scanning System	13
TOTAL	276

Amount of fees billed \$4,749

Respectfully submitted,
Douglas Wilk
Sealer Weights & Measures

FIRE DEPARTMENT

The Fire Department continued to provide fire and emergency services to the Town, twenty-four hours a day, seven days a week, with a staff of dedicated firefighter/EMT's and Paramedics. Services provided by the Department included fire suppression, hazardous materials response, rescue, paramedic level ambulance service, fire prevention and inspection, and fire education.

In May, the Department applied for a Federal Assistance to Firefighters Grant to replace our existing Thermal imaging cameras. In December, the Department was notified by FEMA we were awarded the grant. Thermal imaging cameras allow firefighters to see through smoke to help search for fire victims or a lost or trapped firefighter. They also allow firefighters to see behind ceilings and walls for hidden fire or overheated wiring and equipment, allowing for quick mitigation and less damage. The existing thermal imaging cameras were purchased over twelve years ago through a series of fund raisers and donations, and are nearing the end of their useful life. The Department will be seeking matching funds to complete this project at the May 2011 Annual Town Meeting.

Effective June 14, 2010, Ludlow resident Seth Falconer was appointed by the Board of Selectmen to fill one of the existing vacancies on the Department. Seth is a Massachusetts certified paramedic and is scheduled to attend recruit training at the Massachusetts Firefighting Academy in January 2011.

Firefighter Frederick Gamache retired on August 7, 2010 after 30 years of dedicated service to the Town. Fred was also an Emergency Medical Technician providing service on the ambulances and was twice recognized with awards by Western Massachusetts Emergency Medical Services for saving a life. Fred was the most senior firefighter retiring as Badge #1. In keeping with Fire Department tradition, senior firefighter Rene Dubois was presented with Badge #1 upon Fred's retirement. We thank Fred for his years of service and wish him well in his retirement.

On August 29, 2010, Firefighter/Paramedic Stephen Johnson left employment with the Fire Department to pursue a law enforcement career with the Ludlow Police Department. We hope Steve has a long, successful and safe career as a police officer.

Our Annual Open House was held on October 10th. An estimated 400 people attended this event on a beautiful sunny afternoon. Visitors were able to view the department's vehicles and equipment up close and meet many of the Fire Department staff. Highlights for many were the Jaws of Life demonstration, rides in the bucket of the Department's platform truck, and Sparky the robotic fire dog.

In November, Captain Edwin 'Jake' Prokop attended a *Train the Trainer* Program on rescue and extrication techniques with modern vehicles. Newer vehicles on the road today present many challenges to emergency personnel at accident scenes - Hybrids, Fuel Cells, New Air Bag Systems and Ultra High Strength Steel have made it necessary for fire departments to upgrade their knowledge and tactics. To satisfy these new challenges, Captain Prokop will be delivering this program to the members of the department.

The Fire Department responded to 779 fire/rescue calls in 2010. Below is a breakdown of these calls:

Structure Fires.....	32
Other Fires (<i>vehicle, brush rubbish etc.</i>).....	49
Rescue, Vehicle Accidents, Assist Ambulance.....	212
Alarm Activations.....	198
Hazardous Materials Responses.....	.72
Mutual Aid Given.....	.15
All Other Responses: (<i>Carbon Monoxide Incidents, lockouts, flooded basements, investigations, burning complaints etc.</i>)..	201

The Fire Department remitted a total of \$40,265.36 to the Town Treasurer for fees collected for services, fire reports and permits issued.

FIRE PREVENTION REPORT

2010 was another steady year for the Fire Prevention Office. Throughout the year, Captain Joseph Crowley conducted fire drills at schools, businesses and institutions, performed fire and life safety inspections, reviewed building and site plans, performed 21-E site assessments, investigated complaints of fire hazards, conducted fire origin and cause investigations and assisted local residents and businesses with fire code compliance issues.

The Student Awareness Fire Education Program (S.A.F.E.) program was delivered in all the Town schools to children in kindergarten through grade five. Firefighters Ryan Pease and Jan Thornton coordinated the program and delivered it with the assistance of many of the members of the Fire Department. Due to lower state funding, a cooperative effort by the Fire Department, School Department, Parent Teacher Organizations and the Ludlow Rotary Club insured that the program was successfully delivered. Since the inception of the program statewide in 1995, fire deaths of children under the age of 18 has fallen 92%. In 1994, 25 children ages 18 and under died in fires in Massachusetts. In 2006 that number dropped to 1. Also, there were 35 civilian fire deaths in Massachusetts in 2009, which is the lowest number since World War II. Furthermore, unofficial numbers for the Commonwealth in 2010 again show a drop in fire deaths. These numbers are indicators that education and prevention efforts have been working in Massachusetts.

In addition to the S.A.F.E. program, additional public fire education efforts continued throughout the year. Fire extinguisher training and fire and life safety education programs were provided to various schools, business and civic organizations.

Captain Prokop and firefighter Walter Peacey serve as the Juvenile Fire Setter Intervention officers.

The following is a list of permits issued by the Fire Prevention Office:

Smoke Detector	204
Oil Burners & Tanks.....	99
LP Gas Permits	39
Flammables Permits	1
Tank Truck Permits	91
Black Powder Permits	0
Blasting Permits.....	4
Tank Removal Permits	36
Sprinkler System Permits	1
Storage Tank Permits.....	12
Fire Alarm Permits	1
Cannon Permits	0
Fire Suppression Permits	6
Fireworks Permits.....	1
Vent Free Gas Heater Permits	3
Miscellaneous Permits	0

A total of 498 permits were issued. Permit fees collected totaled \$14,025.00

AMBULANCE SERVICE

The Department continued to provide paramedic level ambulance service to the Town. We are currently licensed for, and operating, three paramedic level transport ambulances and one non-transport ambulance. Staffing is provided by firefighters cross trained as EMT's. Currently, we have 17 EMT/Paramedics, 3 EMT/Intermediates, and 7 EMT/Basics.

The Department responded to 2,355 emergency medical calls in 2010, an increase of 5.4% over the previous year. The Department's lead ambulance responded to 1,414 calls, or 60% of the total. Our second ambulance responded to 31%, with our third ambulance responding to 151 calls or 6.5%. Prior to the addition of the third ambulance an average of 80 emergency medicals calls per year required transportation by an outside ambulance service. In 2010, this number was reduced to 4.

In May, for the first time in 5 years, by vote of the Board of Selectmen, we increased Ambulance Service rates. Ambulance bills are prepared in house by Fire Department staff and totaled \$1,314,406.10, an increase of 12% from the previous year. Ambulance revenues collected are deposited into the Town's general fund.

The Ambulance Subscription Program continued to be offered to residents of Ludlow for a voluntary annual fee of \$20.00 per household. This program allows residents of the Town the opportunity to pay a voluntary yearly fee of \$20.00 so that they would avoid having to pay balances left on their ambulance bills after insurance companies made payment (that is a co-pay amount, a deductible amount, a denied amount, or the entire ambulance bill if the patient was not covered by any insurance). The \$20.00 fee has not changed since the inception of the fund in 1994. The fund remained solvent and balances have been used to offset the costs of operating the ambulance service. Recently, due to changes in many health insurance policies requiring large co-pays and deductibles and the manner in which Medicare and Medicaid balances were being written off, the fund was in danger of no longer remaining self sustaining. At the October 10, 2010 Town Meeting, voters approved two changes to this program. First, it will allow the Board of Selectmen to increase the subscription fee which was increased to \$40.00 per household, effective January 1, 2011. Second, it altered the manner in which Medicare and Medicaid balances were written off. These two changes will keep the fund solvent in the near future.

I would like this opportunity to thank the Officers, Firefighters and Staff of the Department for their hard work, dedication and understanding during what has been a challenging year.

In closing, I want to remind you, one of the most important steps you can take to keep yourself and your family safe at home is to install and maintain working smoke detectors and carbon monoxide alarms.

Respectfully submitted,
 Mark H. Babineau
 Fire Chief

DEPARTMENT OF INSPECTIONAL SERVICES

Calendar year 2010 has not been the greatest of years that this department has seen due to the poor economy, but Ludlow has held its own with our number of single family new homes being up from last year.

2011 is looking to be a hopeful year with multiple commercial projects looking to break ground in 2011. Colvest Group will be breaking ground on their two retail buildings; one that would be 5,840 sq. ft. and another which will be 6,134 sq. ft. at the location of the old Mobil gas station on Center Street. Black Diamond Development LLC should be looking to break ground in the spring on their three building projects located on the corner of West Street and Holyoke Street, one building 8,000 sq. ft., with two other ones at 7,200 sq. ft.

The Steven Memorial building is looking promising to start this spring, which is a great project to rehab the building into senior housing units and bring some new life to the downtown area.

As our department moves forward with the New Year, we are working to streamline the permit process and to look at new ways to access all the available technologies to help us do so.

Our department is looking forward in 2011 to be a great year for Ludlow and all the construction trades.

The following is a breakdown of the permit activity for the calendar year 2010, including public safety certificates.

# OF PERMITS	TYPE OF PERMIT	ESTIMATED VALUE
13	SINGLE FAMILY DWELLINGS	3,341,770
2	CONDOMINIUM DWELLINGS.....	295,000
3	DWELLING CONVERSION	76,000
22	DWELLING, ADDITIONS	880,410
64	DWELLING, ALTERATIONS	663,929
1	COMMERCIAL, NEW CONSTRUCTION.....	1,282
15	COMMERCIAL, RENOVATIONS/ADDITIONS	210,838
1	COMMERCIAL, FIRE SPRINKLER SYSTEM.....	45,000
4	COMMERCIAL-NEW ROOF.....	184,100
1	REPAIR OF FIRE-DAMAGED STRUCTURES	20,225
4	SUNROOM ADDITIONS	103,870
10	KITCHEN REMODEL	120,540
7	PORCHES	46,900
28	DECKS.....	111,507
34	SWIMMING POOLS.....	265,591
39	FENCES	105,426
74	RESHINGLE.....	480,166
35	SIDING	278,605
90	WINDOW & DOOR REPLACEMENT	407,968
7	DETACHED GARAGES/CARPORTS	136,300
43	STORAGE SHEDS.....	135,244
2	POOL SHEDS.....	6,000

1	GAZEBOS	1,200
20	TEMPORARY STRUCTURES	12,977
25	CHIMNEYS, WOOD-BURNING, COAL STOVES, ETC	51,935
33	PELLET STOVES, FURNACES	89,675
28	SIGNS	35,096
4	SOLAR PANELS.....	33,623
2	HANDICAP RAMPS.....	1,700
2	CELL TOWER EQUIP CABINETS/ANTENNAS	30,000
54	INSULATION.....	138,066
21	MISCELLANEOUS.....	676,278
11	PERMITS TO DEMOLISH	0
72	CERTIFICATES OF INSPECTION.....	0
10	CERTIFICATES OF INSPECTION – MULTI-FAMILY	0
<hr/>		
782	PERMITS ISSUED at an estimated value of.....	\$8,987,221
	FEES COLLECTED.....	\$93,500

The following is a listing of **ELECTRICAL PERMITS** issued.

SINGLE FAMILY DWELLINGS	26
ADDITIONS TO DWELLINGS.....	23
ALTERATIONS TO DWELLINGS.....	92
EMERGENCY LIGHTS, MULTI-FAMILY.....	12
BUSINESS/INDUSTRIAL, NEW	1
ADDITIONS/ALTERATIONS TO BUSINESS BLDGS.....	32
REPAIRS TO FIRE DAMAGED STRUCTURES.....	2
ANNUAL PERMITS	1
GARAGES	5
CENTRAL AIR CONDITIONING	19
PORCHES.....	2
SECURITY SYSTEMS	36
BOILERS/FURNACES/WATER HEATERS	28
HOT TUBS	1
SHEDS	1
SIGNS	4
SOLAR PANELS.....	5
LOW VOLTAGE SYSTEMS	8
SWIMMING POOLS.....	25
SERVICE	151
MISCELLANEOUS.....	15
Total Number of ELECTRICAL Permits Issued:.....	489
FEES COLLECTED.....	\$26,760

The following is a listing of **PLUMBING & GAS-FITTING PERMITS** issued.

SINGLE FAMILY DWELLINGS	22
SINGLE FAMILY DWELLING, GAS.....	25
NEW CONSTRUCTION, COMMERCIAL	2
ADDITIONS DWELLINGS	17
ADDITIONS DWELLINGS, GAS	4

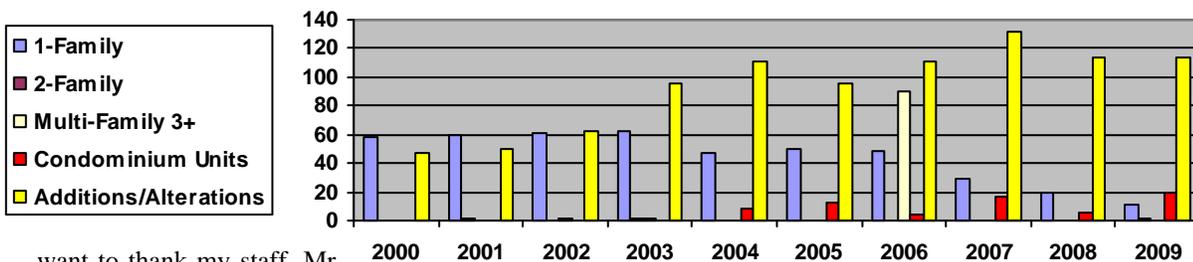
ALTERATIONS TO DWELLINGS	61
ALTERATIONS TO DWELLINGS, GAS	17
ALTERATIONS TO COMMERCIAL	11
ALTERATIONS TO COMMERCIAL, GAS	11
REPAIRS TO FIRE DAMAGED STRUCTURES	1
HOT WATER TANKS	86
FURNACES, GAS	28
GAS FIREPLACES / LOGS	5
BOILERS	20
TANKLESS	6
BACKFLOW PREVENTERS / BY PASS METERS.....	26
SWIMMING POOL HEATERS, GAS.....	2
COOKING RANGE, GAS	12
DISHWASHERS	21
HOUSE LINES/TEST, GAS.....	1
MISCELLANEOUS PLUMBING	29
MISCELLANEOUS GAS.....	19
Total Number of PLUMBING & GAS-FITTING Permits Issued:	426
FEES COLLECTED.....	\$22,430

The following is a listing of **TRENCH PERMITS** issued:

Total Number of TRENCH Permits Issued:	93
FEES COLLECTED.....	\$1,750

TOTAL FEES COLLECTED FOR 2010.....\$144,440

	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
1-Family	59	61	63	47	50	49	29	20	11	13
2-Family	1	0	1	0	0	0	0	0	2	0
Multi-Family 3+	0	1	1	0	0	90	0	0	0	0
Condominium Units	0	0	0	8	12	4	17	5	19	2
Additions/Alterations	50	63	96	111	96	111	131	113	114	108



want to thank my staff, Mr.

Antonio Portelada, Inspector of Wires, Mr. Joseph Kozicki, Plumbing/Gas Inspector, and Mrs. Lorraine Czapienski, Office Assistant, for all their extra hard work and extreme dedication. I also want to extend my thanks to Kevin Douville, Assistant Plumbing/Gas Inspector, and Stephen Trembley, Interim Assistant Inspector of Wires.

Respectfully submitted,
Justin Larivee
Building Commissioner

POLICE DEPARTMENT

The Ludlow Police Department ended the 2010 year with 1,643 offenses committed, 496 reportable motor vehicle accidents, 475 arrests, 1,329 investigations/incidents, and 10,600 logged calls. Logged in to the department were 176 destruction of property offenses, 142 larcenies, 63 burglaries/breaking and enterings, 71 simple assault and batteries, 63 intimidation offenses, 23 operating under the influence, 27 narcotic/drug offenses, 5 liquor law violations, 47 thefts from a motor vehicle, 6 disorderly conducts, 24 motor vehicle thefts, 70 forgery/counterfeit crimes, 18 identity frauds and 5 trespassing violations.

PERSONNEL & TRAINING

On July 6, 2010, Student Officers Sergio Figueiredo and Stephen Johnson were appointed full time police officers. They began their 22 week Municipal Police Recruit Training Program at the Massachusetts State Police Academy in New Braintree, MA on August 30, 2010 and graduated on January 21, 2011. On November 3, 2010, Student Officers Ricardo Funch and Daniel Soares were appointed as full time police officers. They will begin their Academy Training on March 7, 2011. Congratulations and wishes for a long and prosperous career go out to our newest members.

In February, all Police Dispatchers attended Power Phone Training at the Amherst Public Safety Complex. Officer Paul Dobek attended the MJPOA-NASRO School Safety Course on April 6 & 7 in Norwood, MA and in August, Officers Alison Metcalfe, Derek DeBarge and Stephen Ricardi attended a course on the Reid Technique of Interviewing and Interrogation. Sergeant Louis Tulik completed a management training seminar in September at the National Center for Missing and Exploited Children in Alexandria, VA. In October, Sergeant Valadas attended a seminar in Devens, MA sponsored by the Massachusetts DA's Association relating to the Prosecution of Drunk Drivers. All officers and supervisors attended In Service Training at the MPTC Academy at STCC in Springfield, MA.

The Special Police Organization, under the direction of Officer Mark Witowski and Special Police Lieutenant David Salvador, assisted the police department in over 20 events including weekend patrol duties. Over 4,600 hours of training and volunteer hours were donated by 31 Special Police Officers to the community of Ludlow.

Congratulations go out to Special Police Lieutenant Fernando Pina who retired on December 31, 2010, after 32 years of dedicated service to the department and Ludlow community. We thank him for his leadership and professionalism and wish him luck and happiness in all his future endeavors.

K-9

Officer Michael Whitney and K-9 Rocky participated in the North American Police Work Dog Association one week seminar at UMASS Amherst this year and they were re-certified through NESPAC in December. In March, over \$2100.00 was raised for the K-9 Fund at a Pasta Dinner held at the Polish American Citizens Club. Also, the Rotary Club held its annual K-9 Poker Run in October raising over \$3,000.00. We thank the PACC, the Villa Rose, The Rotary Club and the citizens of Ludlow for all their generosity and support. The K-9 Unit is entering its ninth year of existence and Officer Whitney and canine Rocky will continue assisting in keeping our schools safe and providing support to the community.

DEPARTMENT

The Police Department Detective Bureau faced the unprecedented challenge of three bank robberies in 2010. On January 21, June 10 and December 31, the Citizens Bank at 33 Center, Chicopee Savings Bank at 477 Center and Citizens Bank at 645 Center Street were all robbed respectively. Detectives were able to close each of these cases,

resulting in robbery charges on a total of 5 suspects. The apprehension of the perpetrator by Ludlow and Springfield Detectives in the most recent case, culminated in the closure of approximately 10 bank robbery cases in the region.

Detectives continue to work with banks, financial institutions and surrounding law enforcement agencies in an effort to recover victim losses in over 60 fraud related cases. These cases include identity theft, check frauds and scams.

Police Officers are often called in to deal with the most difficult of societies' problems. 16 sexual assault cases were investigated this year. These cases are time consuming, highly sensitive in nature and involved rapes, indecent assault and batteries and sex offenses against children. The responsibility of these investigations has been delegated to Detective Alison Metcalfe.

Other than sexual assaults, residential burglaries are often the most disturbing and fear inducing crimes a victim can experience. This year, detectives investigated more than 42 residential house breaks, up from 30 the previous year. Under these circumstances, Officer Michael Gilrein was assigned to assist. Investigations produced 10 arrests, also an increase from the previous year.

Crime knows no boundaries and continues to challenge available resources. Despite this, recognizing the close link between larceny related crimes and the growing drug problem, Chief McGowan assigned Officers Stephen Ricardi and Derek DeBarge to the Detective Bureau on a part time basis, for the purpose of conducting narcotic investigations. This past year alone investigators produced 15 narcotics related arrests for trafficking, distribution and possession in narcotics. Many of these cases resulted in the execution of search warrants with entries being made by officers assigned to the department's Special Response Team. Most of these cases are scheduled within Superior Court in Springfield for adjudication.

In addition to his full schedule, Lieutenant Paul Madera secured \$71,094.00 in grant money for the Ludlow Police Department. The 2010 grant awards from the State totaled \$52,094.00 and the Federal grants totaled \$19,000.00. Thanks go out to him for all his hard work preparing, monitoring, and securing these funds for the Department.

Fees collected by the Police Department during the 2010 year are as follows:

Photocopies	2,780.50
Administrative fees	24,249.06
Firearm permits	20,400.00
Court Fines	6,815.00
RMV violations	<u>36,447.00</u>
	\$ 90,691.56 TOTAL FEES

As always, I'd like to acknowledge and thank all officers and civilian personnel for their dedicated service and team work in providing a proficient and well organized police department.

Respectfully submitted,
James J. McGowan
Chief of Police

SAFETY COMMITTEE

The committee meets on the second Thursday of the month, at Town Hall, to review requests for Class I, II, and III licenses, sites plans, and special permits. This committee also reviews requests submitted by residents for signs, traffic lights and other traffic issues which they feel are of concern. The Safety Committee in turn makes a recommendation to the Board of Selectmen for further action. Members will sometimes make a request that those applicants applying for licenses, special permits, and/or site plan approvals, appear before the Safety Committee in

order to address any issues that may be pertinent for review. This is done in the hope of clarifying any issues that cannot be ascertained by a review of any submitted plans.

2010 was another busy but constructive year for the committee. Decisions and recommendations were made that would help to insure safety to the residents and motorists alike. Some of the recommendations to the Board of Selectmen included, but were not limited to, placing numerous "Stop" signs throughout the town to slow down the flow of traffic, recommendations that traffic studies be done in key areas throughout the town and before new construction sites were allowed to progress.

The Safety Committee wishes to thank the Board of Selectmen and the Board of Public Works for their cooperation in implementing our recommendations, and all Town Departments for their assistance in these matters. To the citizens of the Town of Ludlow, we continue to request your input and suggestions.

MEMBERS

SGT Francis J. Nowak	Chairman	Police Department
Penny Lebel	Vice-Chair	Community
CPT Joe Crowley	Member	Fire Department
Barry Linton	Member	Department of Public Works
Justin Larivee	Member	Building Commissioner
Phillip McBride	Member	Community
Christopher Coelho	Member	Planning Board

Respectfully submitted,
Sgt. Francis J. Nowak, Chairman
Safety Committee

BOARD OF PUBLIC WORKS

The Board of Public Works is pleased to present this Annual Report to the Town of Ludlow which summarizes and describes the activities performed by the Department of Public Works during the 2010 calendar year.

HIGHWAY DIVISION

The DPW provides services to maintain the town's public ways and streets in a safe, passable condition for the convenience of the community. The administration office utilizes a computerized Work Order Program to electronically record and log all inquiries from the public to systematically respond and address street and infrastructure deficiencies and problems in the public way and or on public properties. The Board appreciates and encourages the community to report public infrastructure concerns to the Department of Public Works' Administration Office.

Road maintenance, rehabilitation and reconstruction projects continued throughout the year with funds appropriated by the Town through the annual budget process and with funds received through the Commonwealth Chapter 90 Highway Program. The Chapter 90 funds are generated from gasoline taxes and are distributed to towns annually for the maintenance of accepted public ways. The Town has approximately 130 public road miles.

During the 2010 calendar year, the road reconstruction projects were Ventura Street from Miller Street to McDonald Circle included reclamation, paving, and storm drainage improvements. Lyons Street was improved for some 2,000 feet beginning at Center Street and Munsing Street was improved from Church Street to Leland Drive.

In addition to the street paving projects the DPW provides routine maintenance and improvements to the infrastructure. For example, the DPW maintains roadway markings, cross walks and line striping, replace and install street signs, and street sweeping. The department has continued with a preventative maintenance program including pavement crack sealing to extend the life of the asphalt pavement. The Department was proactive with the cleaning of storm drain catch basins on regular maintenance schedule.

During the 2010 construction season, approximately 125 Construction within the Public Way Permits for projects within the public way were issued, resulting in \$7,110 in fees and \$400 in bonds collected typically for the construction of new driveways and installation of utility services.

SANITARY SEWER DIVISION

The DPW, through the Sewer Enterprise Fund, is responsible for the operation, inspection and maintenance of the sanitary sewer collection system including two (2) sanitary sewer lift stations located at Chapin Street and Moody Street. The DPW has developed a sanitary sewer line maintenance program to flush and clean the sewer collection lines. The division responds on a 24-hour basis for sewer line obstructions and/or other problems with the system.

The Hubbard Street Sewer Separation Project was completed in December 2009 with funds Department of Environmental Protection through the State Revolving Fund Program providing a loan for the construction and inspection services. The project consisted of the installation of new sewer mains, storm drainage improvements and road restoration for Hubbard, Center, Sewall, Elm, Maple, Oak Whitney and Howard Streets. In addition the project included the installation of new water main and gas lines by Springfield Water and Sewer Commission and Bay State Gas Company providing reliable utility services to the neighborhood. Street restoration continued through 2010 and will be completed in the spring of 2011.

The DPW issued or renewed 8 Drain Layer Licenses which generated \$400 in fees and issued 27 Sewer Service Connection Permits. The division collected a total \$33,940 in fees during 2010.

TREE DIVISION

The DPW provides forestry maintenance for the town shade trees located within the public ways and on select public properties. The division is responsible for the planting, trimming, pruning and/or removal of damaged, diseased or dangerous town trees. The trees and branches are chipped and stockpiled for use on town projects. Wood chips are available at the compost area for the residents as the supply allows.

PARK DIVISION

The DPW is responsible for the maintenance of the town playgrounds, parks and athletic fields as well as providing routine maintenance to the School Department's athletic fields. The activities consist of lawn maintenance, athletic field striping for various sporting events and the restoration of the fields as funds allow.

The department is continuing with renovations to Whitney Park and recently converted the DPW maintenance building into a multi-purpose use building for the community.

DPW personnel participated in the installation of a memorial dedicated to Mr. Louis "Baseball" Casagrande. DPW personnel assisted at special events during the year which are sponsored by the town and/or organizations that included the Memorial Day Celebration, Sunday Concerts in the Park, Veteran's Day activities, Christmas Tree Lighting Ceremonies and other functions conducted throughout the town and special events at the Ludlow Fish and Game Club property.

CEMETERY DIVISION

The DPW maintains and operates the five cemeteries within the town: the largest cemetery is the Island Pond Cemetery located on Center Street. The other town cemeteries include the Ludlow Center Cemetery, Sikes Cemetery, Fuller Street Cemetery and the East "Ould" Cemetery. DPW erected new signs for each cemetery and planted numerous evergreens trees at the Island Pond Cemetery.

The following is a summary of activities and fees collected during FY 2010.

Number of lots sold	377	Income from lots sold	\$194,500
Number of burials	86	Income from burials	\$47,750
Number of monument foundations	43	Income from foundations	\$5,925
Total Income			\$248,175

ENGINEERING DIVISION

The DPW maintains the records for plans, plats and maps for the community. In addition, this division maintains plan files for the Planning Board and Assessors' Office, including the annual updates of the Town Street Map, Assessors' maps, zoning maps and Voter Precinct maps. This division provides engineering and survey assistance and information to other departments, boards and committees upon request. The engineering staff provides technical analyses and recommendations to the Planning Board for the various projects during the year including subdivisions and commercial developments. The division provides technical inspection of all public and private improvement projects.

The DPW in conjunction with Mass DOT reconstructed the East and Chapin Street Intersection Improvements. The project cost was some \$800,000.

The sale of copies of record plans generated \$498 in fees.

SOLID WASTE COLLECTION AND DISPOSAL, RECYCLE CENTER/TRANSFER STATION

The DPW operates the Solid Waste Transfer Station and Recycling Center for the residential community at the DPW facility on Sportsmen's Road which provides the collection and disposal of trash and recycle material needs of the community. The DPW yard is accessed from Claudia Way for composting and brush disposal.

Residential curbside collection of trash and recyclables was provided by private vendor. Household trash is transferred and disposed at the Covanta Energy Resource Recovery Facility to generate electrical power. The recyclables are collected and transferred to the Municipal Recycling Facility (MRF) in Springfield. The combination of the curbside trash collection and drop-off at the Transfer Station accounted for 6801.5 tons of trash transported to the Covanta Energy Resource Recovery Facility for incineration to generate electrical power, and 0 tons were disposed at an approved land fill. This recycling program generated 805.36 tons of paper, 467.47 tons of mixed containers (glass and cans) 76.1 tons of scrap metal and approximately 2,053 tons of grass, leaves and branches that were processed for compost. The grass and leaves are composted at the DPW facility creating loam for use on town projects and is available to town residents.

The Solid Waste Collection and Disposal operational costs were augmented by fees generated from the sale of residential permits for the use of the Transfer Station. The DPW issued 2,110 permits to the residents which generated \$11,000 in fees. Also, the DPW provided 625 recycle bins at no charge to encourage the recycling effort by the town. The DPW issued permits for the disposal of products identified as hazardous materials that generated \$5,630 in fees.

The town received \$48,754 from the MRF from the collection of recycle materials.

GRANTS

The following is a listing of grant applications and awards made during the past year:
MRF Advisory Board Grants in the amount of \$1,380 for the purchase of recycle bins and Transfer Station vehicle permits.

CAPITAL IMPROVEMENT PROJECTS

The following is a description of the Capital Improvement Projects in the design phase at the time of this publication:

Massachusetts Highway Transportation Project for improvements for Center Street from Sewall Street to Beachside Drive. The construction cost estimate is 4 million dollars.

East Street Bridge for structural improvements.

West Street Bridge for structural improvements.

ACKNOWLEDGEMENT

The Board of Public works, Director of Public Works/Town Engineer Paul Dzubek and Operations Supervisor Kenneth Batista wish to take this opportunity to acknowledge and thank the staff of the Department of Public Works for their commendable efforts and performance during the year of 2010.

On behalf of the Department of Public Works, this Annual Report is submitted to the Town of Ludlow by the Board of Public Works.

Respectfully submitted,
Barry J. Linton, Chairman

Members:

William R. Ayers
Thomas Haluch
Richard Belucci
David Goncalves

PLANNING AND DEVELOPMENT

BOARD OF APPEALS

The Board of Appeals consists of five (5) regular members and at this time has (1) alternate member, who are volunteers appointed by the Board of Selectmen. There is one alternate position that presently exists and is being filled on a temporary basis by a member of the Board of Selectmen. The Board of Appeals is charged with hearing appeals or petitions for variances or section 6 findings according to Massachusetts General Law, Chapter 40A, and the Town of Ludlow Zoning Bylaws. The Board of Appeals meets at seven (7) p.m. at Town Hall conference room two (2) upon receipt of a request for a Hearing/Appeal, Variance/Section 6 Finding. During the year 2010 there were eleven (11) requests for Hearings/Appeals, Variance/Section 6 Findings, three (3) Variances were granted, four (4) Section 6 Findings were approved, and four (4) applications were withdrawn.

We would like to thank Lori LeDuc for her assistance as secretary to the Board of Appeals for the past few years and wish her well in whatever the future brings. We would like to thank the various boards and departments who assisted us in obtaining the information needed for the public hearings. A special thanks to the Building

Department, Assessors Office and the Planning Board. Without their help the task of obtaining the needed documents and information would be extremely difficult.

Respectfully submitted,
Anthony W. Jarvis, Chairman
Board of Appeals

Members:

Paul Zielinski
Kathleen Bernardo
Albert LeMay, Jr.
Patricia Campagnari
Frank Silva, Alternate

CONSERVATION COMMISSION

The Ludlow Conservation Commission is a State mandated board comprised of volunteers appointed by the Board of Selectmen for three year terms. The Conservation Commission works on the Town's behalf in administering the Massachusetts Wetlands Protection Act (M.G.L. Chapter 131, § 40), Rivers Protection Act, and Town of Ludlow Conservation Commission Bylaws (Chapter XV). The Commission is dedicated to the preservation of Ludlow's wetland resources for the benefit of our present and future residents.

Regular meetings of the Conservation Commission were held on the first and third Wednesday evenings of each month at 6:00 P.M. in 2010 and no meeting schedule changes are planned for 2011. Site inspections were scheduled on the Saturday mornings prior to each meeting and attended by any/all members.

The Commission began 2009 with four (4) members and one vacancy on the Commission. The year ended with five (5) members and no vacancies. Conservation Commissioner Jason Barroso resigned from the Commission when he was elected to the Board of Selectmen. In May 2010, the Commission was fortunate enough to fill two vacancies with the appointments of Andre Queiroga and Nelson Tereso.

During 2010, the Conservation Commission worked on nine (9) Notices of Intent, some requiring multiple site inspections and Public Hearing continuances. Eighteen (18) Requests for Determination of Applicability were filed with the Commission, sixteen (16) of which resulted in a negative determination, one (1) withdrawn, and one (1) hearing is scheduled for 2011. The Commission issued seven (7) Certificates of Compliance and (1) Enforcement Order. We issued five (5) extensions to Notices of Intent to allow the applicants additional time to commence the projects. Emergency Certifications are requested when a project must take place immediately to prevent danger to individuals and/or damage to property. The Commission issued three (3) Emergency Certifications in 2010. Wetland Regulations do not require a Public Hearing prior to the issuance of emergency permits. Otherwise, all permits issued by the Commission require a Public Hearing process. Only specific permit requests, however, mandate under the Massachusetts Wetlands Protection Act that abutters are individually notified.

Projects under the Conservation Commission's purview in 2010 ranged from those as simple as shed installations to single family homes, subdivisions, several condominium projects, utility projects large and small such as sewer extensions and upgrades, and the WMECO Greater Springfield Reliability Project. Application Fees collected by the Conservation Commission in 2010 were \$6317.50, which were deposited into a revolving account to be used for salaries, consulting fees and administration of the Wetlands Protection Act.

Commissioners continue to enjoy attending MACC Conferences twice each year as well as other training classes that may be offered. These educational conferences assist Commissioners with staying informed about changes in regulations and/or policies and provide us with the necessary training so that we can remain current in our knowledge of conservation/wetland regulations, allowing us to make informed decisions on projects that require our

involvement. Commission members attended the MACC (Massachusetts Association of Conservation Commissions) Fall 2010 Fundamentals Workshop, as well as the MACC 2010 Annual Environmental Conference in Worcester MA, in February. Additionally, we hosted several fundamentals courses here at the Ludlow Town Hall, and continue to work with our local office of the Department of Environmental Protection when we need assistance with answering a complicated question or resolving difficult issues. The D.E.P. Circuit Rider Program allows us to have a personal contact at the Department and has provided us with guidance on many such occasions.

Members of the Conservation Commission continue to participate on committees such as the Master Plan Committee, the Energy Committee, and the Disaster Preparedness Committee. Additionally, we work in conjunction with other town departments to maintain consistency with permitting procedures. We also review all permit applications submitted to the Planning Board, Building Department and Board of Health, some of which require a sign-off from the Commission Office. G.I.S. continues to be a valuable asset to us in this review process.

Respectfully submitted,
Jason Martowski
Chairman

PLANNING BOARD

One **SUBDIVISION** was approved in 2010

Daisy Lane Extension – 3 Lots

Six applications for **SITE PLANS** were approved

Lot 1, East Street	Abel Goncalves
80 Ravenwood	R.A.D Auto Machine
305 East Street	Frank Bongiorno
450 – 456 Center Street	Colvest/Wilbraham, LLC
Holyoke/West Streets	Black Diamond Development, LLC
160 – 162 East Street	John Pires

Eleven applications for **SITE PLAN ADDENDUMS** were approved except as noted

488 Chapin Street	Town of Ludlow
766 Chapin Street	Town of Ludlow
385 Winsor Street	Gremio Lusitano Club
488 Center Street	Landmark Realtors
244 Hubbard Street	Manuel Lopes
185 Miller Street	Turnpike Acres (denied)
305 Moody Street	B&R Machine, Inc.
517 Ideal Lane	David Lavoie
1428 Center Street	Tony Tavares
480 – 500 Chapin Street	Town of Ludlow
10 Dana Way	URS Corp. (Gekay, Inc.)

Twenty-four applications for **SPECIAL PERMITS** were approved except as noted

265 Poole Street	Home Office
524 Poole Street	Home Office
85 Moody Street	Home Office
407 Moore Street	Home Office

26 Homestead Lane	Home Office
32 Miller Street	Home Office
88 Bruni Ave	Home Office
1275 East Street	Home Office
1275 East Street	Accessory Apartment (denied)
419 Alden Street	Home Office
636 Fuller Street	Home Office
7 Parker Lane	Home Office
38 Goddu Street	Home Office
128 Pinewood Road	Home Office
132 Prospect Street	Home Office
160 Massachusetts Avenue	Home Office
44 Posner Circle	Home Office
115 Kendall Street	Home Office
455 Miller Street	Massage Therapy
810 Moore Street	Home Office
885 East Street	Home Office
76 Windwood Drive	Home Office
248 Kendall Street	Home Office
12 Worcester Street	Home Office
Forty CHANGE(S) OF OCCUPANCY were approved at the following business addresses:	
263 East Street	Elegant Nails
104 Moody Street	Crowley Transportation
95 – 97 Winsor Street	Rock School Music Academy
329 East Street	Rubbo & Son Construction and Cleaning
223 East Street	Seli's Deli & More
409 West Street	Connecticut Valley Landscaping
12 Lakeview Avenue	BB Auto Transport
244 Hubbard Street	Dad's Ice Cream Café
44 Sewall Street	Jolie Hair & Beauty Academy
81 East Street	Permanent Addiction Tattoo
65 East Street	New England Equities, LLC
120 East Street	Monroe's Salon & Day Spa
120 East Street	Monroe's Salon & Day Spa (booth rental)
120 East Street	Monroe's Salon & Day Spa (booth rental)
120 East Street	Monroe's Salon & Day Spa (booth rental)
120 East Street	Monroe's Salon & Day Spa (booth rental)
120 East Street	Monroe's Salon & Day Spa (booth rental)
120 East Street	Monroe's Salon & Day Spa (booth rental)
390 West Street	Europa Café
592 Center Street	Theater Xtreme
409E West Street	The Shop Unique Techniques
842C Perimeter Road	KGVG Enterprises, LLC
26 Kirkland Avenue	Bon-Chien
285 East Street	Wow Bela
345 Holyoke Street	All Season's Day Spa
104 Moody Street	Like New Auto Detailing
6 Fuller Street	The Melting Pot
Ravenwood Drive	Bay State Gas-Columbia Gas of MA
387 – 390 East Street	Upper 90
48 Hubbard Street	Hubbard Street Convenience
264 Moody Street	Budget Pest Solution/Construction
77 Winsor Street – Suite 101	New Life Chiropractic Care, LLC

433 Center Street
35 State Street
322 West Avenue
54 Winsor Street – 2nd Floor
100 State Street - #123
200 Center Street - #4
200 Center Street - #4
70 Hubbard Street

Great Clips Hair Salon
KleenRite Services
Stacy Chaffee at Hair West (booth rental)
Ludlow Area Adult Learning Center
Gold Circuit E-cycling, LLC
The Luxy (booth rental)
The Luxy (booth rental)
Summit VetPharm

Twelve **APPROVALS NOT REQUIRED** were endorsed:

Munsing Street
1076 East Street
403 West Street
60 & 88 Kendall Street
186 Oak Knolls Circle
84 Lawton Street
162 Oak Knolls Circle
421 Holyoke Street
327 Miller Street
West Street
450 – 456 Center Street
Center/Sewall Streets

Bertilia Goncalves
Jose Alves
The David G. Thomas R. E. Trust
Gerald Desautels & Gary Evangelista
Cynthia Adams
Stanley Barszcz/Ethel Barszcz Irrevocable Trust
Edward & Charlene Alspach
Steven LaRiviere
Abel Goncalves
Estate of Robert H. Farr
Colvest/Wilbraham, LLC
Town of Ludlow

ZONE CHANGES:

May Town Meeting (5/10/10)

- Changed zoning from **Agricultural** to **Industrial A**, a parcel of land owned by Cora C. Bradway located at Holyoke Street (Assessors Map # 3, Parcel 7A)
Action Taken: Approved

October Town Meeting (10/4/10)

- Changed zoning from **Business A** to **Residence A**, a parcel of land owned by Nelson Tereso & Carlos Chaves located at 147 Massachusetts Avenue (Assessors Map # 11A Parcel 12)
Action Taken: Approved
- Changed zoning from **Business A** to **Residence B**, a parcel of land owned by Steve J. McDaniel located at 343 Winsor Street (Assessors Map # 14B Parcel 317)
Action Taken: Approved

STREET ACCEPTANCE:

October Town Meeting (10/4/10)

Daisy Lane: Action Taken: Approved
Focosi Lane: Action Taken: Approved
Colonial Drive Extension: Action Taken: Approved

CHANGES TO THE ZONING BYLAW:

May Town Meeting (5/10/10)

***Amend the zoning bylaws of the Town of Ludlow, Section 7.1.6 to add the following sub-section:**

7.1.6. d. If the approving Board fails to take action within the time frame detailed in 7.1.6, sections b and c, approval shall be deemed granted following the procedures for constructive approval of Special Permits in Section 9, Chapter 40A, of the General Laws.

October Town Meeting (10/4/10)

*Amend the Zoning Bylaws of the Town of Ludlow **SECTION VI: SPECIAL LAND USE REGULATIONS**, by adding the following, **6.8 COMMERCIAL KENNELS**: A special permit and site plan approval may be issued for a commercial kennel by the Planning Board. The minimum acreage required shall be a parcel that consists of at least 10 acres. The facility shall be located not less than 150 feet from any street line and not less than 100 feet from any side or rear lot line. Maintenance of the facility shall conform to all regulations of the Board of Health and State Health authorities.

- To see if the Town will vote to amend the Zoning Bylaws of the Town of Ludlow **TABLE 1 LUDLOW TABLE OF PRINCIPAL USES**, by adding **COMMERCIAL KENNELS** under **LAND USE CLASSIFICATION/BUSINESS USES**, requiring **Site Plan Approval (SPA) and Special Permit Planning Board (SPPB)** for zoning districts **Business A, Business B, Agriculture, Agriculture Moderate Density Overlay, Industrial A, and Industrial C**, and to amend **Table 1** to reflect this change, as follows:

LAND USE CLASSIFICATION	STANDARDS & CONDITIONS	RA-1	RA	RB	BA	BB	A	AMD	IA	IB	IC
BUSINESS USES											
COMMERCIAL KENNELS		N	N	N	SPA/SPPB	SPA/SPPB	SPA/SPPB	SPA/SPPB	SPA/SPPB	N	SPA/SPPB

* To see if the Town will vote to amend the Zoning Bylaws of the Town of Ludlow, **7.1 SITE PLAN APPROVAL, Section 7.1.5 Required Site Plan Contents**, by adding **o. Additional Requirements: All site plans need to have the following information unless waived by the Planning Board: (1.) Lighting Plan with Luminaire Schedule, prepared by an engineer. (2.) Elevations showing the front, rear and sides of the building design. (3.) Signage design with dimensions and locations. (4.) Area where snow will be stored.**

OTHER NEWS:

During the March election the Planning Board saw a change in members with Edgar Minnie III losing re-election to Carlos Chaves. The Board would like to take this time to express their sincere gratitude for his six years of service on the Planning Board.

Throughout 2010 the Master Plan Committee has worked on reviewing and commenting on the draft chapters completed by the Pioneer Valley Planning Commission. So far the Master Plan Committee has completed the review of the following draft chapters: Transportation; Economic Development; Public Facilities; Energy; Historic, Cultural, and Recreational Resources; Housing , Open Space and Natural Resources Chapter; and Land Use.

In conjunction with the Master Plan Project, the Kitty and Michael Dukakis Center for Urban and Regional Policy at Northeastern University completed a study, titled the Economic Development Self-Assessment Tool Results for the Town of Ludlow, which used comparison data based on responses from other communities that have completed assessments. This assessment included an analysis of where Ludlow is particularly strong and where there may be some areas of potential improvement to promote Ludlow’s economic development potential relative to other comparison groups.

The town along with the Town of Southampton received \$71,714 in planning assistance from the Department of Housing and Community Development to pursue Chapter 40R Smart Growth Zoning Districts. A Chapter 40R Advisory Committee was established and the committee has been working with the Pioneer Valley Planning Commission to identify Smart Growth Zoning Districts in the downtown area. A Smart Growth Zoning District would encourage municipalities to create dense residential or mixed –use zoning districts near transit stations, in areas of concentrated development such as existing city and town centers, and in other highly suitable locations. The committee has identified four areas in town where a Smart Growth District would be an appropriate fit. These areas consist of the downtown, the Ludlow Mills, Riverside, and Scott’s Corner.

During 2010 the town took steps to become a Green Community. The town met four of the five criteria which were: 1. As-of-right zoning for renewable or alternative energy generation, research and development facilities or manufacturing facilities. 2. Expedited permitting. 3. Established energy baseline for all buildings, vehicles and streetlights and commits to reducing the baseline by 20% over five years. 4. Procure only fuel efficient vehicles for municipal use. 5. Requires all new construction to minimize the life-cycle cost of the facility by utilizing energy efficiency, water conservation and other renewable or alternative energy technologies. Criteria #5 failed at Town Meeting in May.

In July 2010, the town sent in an application for a Parkland Acquisitions and Renovations for Communities (PARC) Grant Program to the Executive Office of Energy & Environmental Affairs. The intention was to apply for this grant which would offer the town a 70% reimbursement for the purchase of property near the Hubbard Library and Memorial Park. Unfortunately the town found out in October that the town’s grant application was not selected. The town will try again next year if a project is contemplated.

In August 2010, the towns Commonwealth Capital Application was sent to the Executive Office of Energy and Environmental Affairs. Commonwealth Capital allows the town to apply for certain grant and/or loan opportunities. Commonwealth Capital explicitly endorses planning and zoning measures that are consistent with Administration policy and encourages local implementation by linking state spending programs to municipal land use practices.

Total Fees Generated by the Planning Board were:
\$29,948.60

Respectfully Submitted,
Joseph Queiroga, Chairman
Planning Board

Members:
Christopher Coelho
Kathleen Houle
Raymond Phoenix
Carlos Chaves

Editors Note:

This is the third cover designed by our IT Manager, Gary Blanchard. His vast knowledge of computer and technical support is very beneficial to the everyday productivity of the workload that is generated through the many offices which incorporate our municipality. A big “thank you” to Gary for all of his valuable assistance.

Jodi Ahern and the staff at the Senior Center were very appreciative that the Senior Center is featured on this year’s cover of the Town Report. The Senior Center is a gem for all senior’s who can take advantage of the many opportunities that are available.

Thank you again to all the departments who provided their reports in a very timely manner for their continued cooperation.

Beverly C. Tokarz

Alumni

Ludlow Senior Center

37 Chestnut Street

Ludlow, MA 01056



Senior Center Alumni of "Old Ludlow High School"



"Hi News" - 1947



1948 Cheerleaders



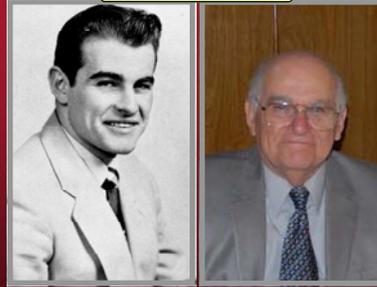
1948 Senior Show at Exit

Senior Alumni



Rose (Stolar) Bacon
Class of 1935

COA Chairman



Fred Lafayette
Class of 1956

Last Graduating Class



Willie (Pianowski) Ostrowski
Class of 1961



Edna (Gates) White
Class of 1940



Julie (Pahlete) Sevryn
Class of 1948



Louie Christina
Class of 1948

Sorcinelli Sister



Evelyn Anischik
Class of 1945

Mary Hope
Class of 1938

Rita Batista
Class of 1942

School Mascot



Lion Mascot
Class of 2010

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